



Minutes of the 2026 Annual General Meeting of shareholders

Dynasty Ceramic Public Co., Ltd.

Tuesday March 31, 2026 at 14:00 hours

At the Main Meeting Room, 4th floor DCC Head Office Building,
37/7 Suttisarnvinichai Road, Samsennok, Huay-kwang, Bangkok.

Meeting starts at 14.00 hours

Mr. Roongroj Saengsastra Chairman was elected to be the Chairman of the meeting (“Chairman”) informed that the Board of Directors meeting of Dynasty Ceramic Public Company Limited has agreed on 10 February 2026 that the 2026 AGM of Shareholders to be held on Tuesday 31 March 2026 at 14.00 hours. The company was to use 24 February 2026 as the shareholder cut-off date for the right to attend and cast vote in the 2026 AGM.

Before discussing the meeting agenda, Chairman announced that there were 23 shareholders presented in person represented 5,340,633,649 shares and 29 shareholders presented by proxies represented 632,363,004 shares, totally of 52 shareholders attended the meeting, represented 5,972,996,453 shares and accounted for 65.8137% of the total issued 9,075,611,266 shares capital of the company. This is more than one-third of the total shares and formed a quorum as constituted in the Company’s Articles of Association and gave an opening speech.

Chairman introduced the members of the Board of Directors who was attending the meeting:

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|---|-------------------------------|--|
| 1 | Mr.Roongroj Saengsastra | Chairman |
| 2 | Mr.Surarsk Kosiyajinda | Independent Director and Chairman of Audit Committee (granted proxies by shareholders) |
| 3 | Mr. Siripong Tinnarat | Independent Director and Audit Committee (granted proxies by shareholders) |
| 4 | Mrs. Samornvadee Pholprasert | Independent Director and Audit Committee |
| 5 | Mr. Jakaporn Supiyaphun | Independent Director and Audit Committee |
| 6 | Mr. Chaiyasith Viriyamettakul | Director |
| 7 | Mr.Monrak Saengsastra | Vice Chairman and Chief Business Development Officer |

- | | | |
|----|--------------------------|---|
| 8 | Mr.Maruth Saengsastra | CEO /Chairman of Nomination and Remuneration Committee / Chairman of the Executive Committee of Good Corporate Governance and Sustainability. |
| 9 | Mr.Jaruwat Traithavil | Chairman of the Risk Management Committee /Chief of Production Officer |
| 10 | Mr.Chanin Suppapinyopong | Chief Financial and Accounting Officer |
| 11 | Miss Somruthai Boonyarit | Director and Company secretary |

The Directors in attendance represent 100 % of the total number of directors

Auditor Representative from Karin Audit Co., Ltd, a representative attended the meeting which includes: Mr. Jirote Sirirorote

One Right Protection Volunteer from Thai Investor Association attended the meeting as an observant. The person is Ms. Siriporn Khattapong.

Including the company also assigned Mr.Surasak Kosiyajinda, Independent Director and Audit Committee who attended this meeting. By having experience in legal matters and overseeing meeting in accordance with the laws and company's articles of association. In addition, Mr. Jirote Sirirorote, auditor representative was invited to represent the vote counting.

Chairman, for ordering this meeting, would like to assign Ms. Somruthai Boonyarit, Company Secretary ("Secretary"), to conduct the meeting and explain voting procedures and vote counting in each agenda.

Secretary: informed the meeting that Thailand Securities Depository Company Limited, which is a registrar delivered the documents for the Annual General Meeting of Shareholders for the year 2026 to the shareholders on 10 March, 2026, 21 days prior to the meeting date

And notified the meeting that according to The Public Company Legislation, in the voting, one share will be equivalent to one vote. One shareholder has right to vote agree, disagree, or abstain only.

1. Votes in each agenda will be casted by the show of the hands. Each share accounts for one vote. Proxy holders must vote in accordance to the vote decision stated in the proxy letter.
2. Proxy holders who attend the meeting on behalf of shareholders who have stated their vote decisions in the proxy letters shall note that the company had already casted the votes when the holders registered for the meeting.
3. In voting for each agenda, the chairman shall ask for disagree or abstain votes.
 - If any shareholder who wishes like to vote disagree or abstain shall show their hands and the staff shall collect their voting cards.
 - If there is no dis approval or abstention, The Chairman would like to summarize in that agenda. The shareholders' meeting passed a resolution

to certify or give approval as proposed by the Chairman. Together with the votes that have been specified in the proxy form since registrations to attend the meeting.

4. These votes will be display on the screen.

To assist the shareholders, the company had employed a barcode voting card system for the vote casting process. The system will fasten the process. In each agenda, the shareholders who disagree or abstain shall mark their votes on the voting cards and give them to the staff to be processed by the system. Other shareholders who agree are not required to mark their voting cards.

In processing the votes, only disapprove or abstain voting cards will be collected. Disapprove, abstain, and bad votes will be subtracted from the total number of votes eligible by attending shareholders to find the number of agree votes.

In Agenda 5, to consider the appointment of directors all attending shareholder voting cards must be collected including agree, disapprove, and abstain voting cards by the company staff. Votes in the voting cards that are not collected will be cast as agree votes.

The resolution from the meeting follows the majority votes of shareholders who attend the meeting and have the rights to vote. In this meeting, there are a total of 7 agendas.

Agenda 1, 3, 4, 5 and 7 shall be approved by the majority votes of the shareholders attending the meeting and casting their votes.

Agenda 6 shall be approved by a vote of not less than two-thirds of the total votes of the shareholders attending the meeting.

The Company has used the e-Proxy Voting service of the Thailand Securities Depository Co., Ltd. ("TSD"), which allows shareholders to exercise their rights by granting their proxy via electronic channels (e-Proxy Voting), which is considered an additional channel without having to submit the proxy form and the shareholder's identification documents to the Company, which will increase convenience for shareholders.

The Company has an opportunity for shareholders to propose agenda and list of persons to be candidates for election as a director since 1 September 2025 to 30 November 2025, but no shareholder can nominate their candidates for election as directors. In this regard, the Company received advance questions from certain shareholders. The Company will provide clarification on such questions under the relevant agenda items accordingly.

Secretary: Asked the attendees for their opinion on vote casting.

If there is no objection at the meeting. And if the shareholder has question related to the agenda that being considered, please write a question paper and send to the staff. Please allow to answer question to the agenda that is being consider first. If there are other questions that are not related to the agenda

under consideration. It would be collect the questions to be answer in other agenda.

Secretary: Dynasty Ceramic Public Company Limited has expressed its intention to join the Collective Action Coalition Against Corruption Program (CAC) for the first time on February 3, 2015, certified by the Thai Private Sector Collective Action Coalition Against Corruption Committee. The company has certified the third round of membership renewal. The company continues to support the project to its partners and allies.

The meeting into the agendas:

Agenda 1: To certify the Minutes of the 2025 Annual General Meeting of Shareholders which was held on March 31, 2025

Secretary: recommend to the shareholders that the Minutes of the 2025 Annual General Meeting of Shareholders which was held on March 31, 2025 were duly recorded in full as appear in the Attached Document 1, and also was published on the Company website. The Board of Directors, therefore, deems it appropriate to endorse such minutes.

Then was opened for questions from the shareholders. Since there is no other question or any additional comment.

Secretary: asked the shareholders to certify the Minutes of the 2025 Annual General Meeting of Shareholders which was held on March 31, 2025. This agenda requires a majority vote of the total number of vote from attending shareholders and cast their votes. With ask the shareholders who disapprove or abstain to raise their hand. And if there is no one disapprove or abstain. Show the number of votes on screen and concluded as follows:

Resolution: The Meeting, by major votes of the total number of vote from attending shareholders and cast their votes certified the Minutes of the 2025 Annual General Meeting of Shareholders which was held on March 31, 2025 with casting vote as follows:

Approve	5,972,967,453	Votes	Percentage	99.9988
Disapprove	0	Votes	Percentage	0.0000
Abstain	72,000	Votes	Percentage	0.0012
Voided Ballot	0	Votes	Percentage	0.0000
Total	5,973,039,453	Votes	Percentage	100.0000

Remark: After the announcement of the constitution a quorum, there were additional 1 shareholders with 43,000 shares attending. Therefore, the total number of shareholders attending the meeting was 53 shareholders, having 5,973,039,453 shares. And the Company still allowed them to have the right to vote. Therefore, the number of vote in agenda 1 has increased accordingly.

Agenda 2: To acknowledge the Board of Director's report on the Company's operating results for the year 2025

CEO: I would like to inform that the Company's business report for the year 2025 by the Board of Directors appears in the Annual Report 2025 (Form 56-1 One Report), which has been sent in QR Code format to shareholders along with the meeting invitation letter. The important contents, summarized by the CEO, are as follows:

The Company's products are primarily positioned in the repair and maintenance market. The Company has shifted toward value-added products to enhance competitiveness, such as porcelain manufactured by RCI, distributed through over our 200 outlets.

However, performance has not met expectation due to the economic downturn. The overall market is estimated to have declined by approximately 10–15%, driven by reduced purchasing power and increased competition from low-cost imports from China and India through distributors. The Company has emphasized human resource development and the enhancement of employee knowledge through new systems, including communication via Line Official Account (Line OA), enabling policies to be directly communicated to employees, E-Learning initiatives have also been implemented to broaden employees' understanding beyond products and pricing. Currently, the Company's product structure is capable of generating significantly higher revenue. The Company aims to maintain a comprehensive product portfolio to meet the needs of all customer segments.

For 2025, the Company reported a net profit of approximately 904 million Baht, demonstrating continued management efficiency despite a decline in revenue.

After all, shareholders were given an opportunity to submit question papers to ask for details.

The Chairman informed the shareholders' meeting that a question had been submitted in advance by Khun Sirirat Patthanawin, a shareholder, as follows:

Question 1: Inventory increased significantly as of the end of 2025 (2,980 million Baht). What measures will management take to manage this inventory in 2026?

Answer:

The Chairman: The increase in inventory was primarily due to the economic slowdown. However, the Company needs to maintain a minimum production level of approximately 55%, in order to control fixed costs and prevent them from rising to a level that would adversely affect profitability. Furthermore, the existing inventory consists of lower-cost stock with the recent increase in gas prices and the Company's adjustment of selling prices (5 Baht per square meter,

effective on March 17), the Company expects to benefit from improved margins on the existing inventory.

Question 2: What are the reasons for the increase in administrative expenses, and what measures are in place to control or reduce such expenses?

Answer:

The Chairman: The increase was mainly attributable to depreciation expenses from the new warehouse. The Company has adopted a policy of purchasing land and constructing its own warehouses instead of leasing, as borrowing costs (approximately 1.04%) are lower than increasing rental rates, and to support long-term asset ownership.

Question 3: Please provide further clarification on the increase in land, buildings under construction, and machinery under installation. Given that the current production utilization is only 49% of total capacity, why is there a need to acquire additional land for construction?

Answer

The Chairman: The land acquisition is intended to replace outlets where rental costs have increased significantly. As previously mentioned on question 2, purchasing land is more cost-effective than leasing. The reason of investing in new machinery represents an investment in the lightweight concrete (AAC) factory under the Company's subsidiary (RCI), with a budget of approximately 400 million Baht. This investment aims to expand the existing business by leveraging the current customer base and logistics network, with production expected to commence in early next year.

Question 4: The Company has a significant amount of retained earnings, which have been utilized for investments in land, buildings, and equipment. Is it possible to distribute additional special dividends to shareholders and instead finance such investments through borrowings from financial institutions, given the relatively low interest rate environment?

Answer

The Chairman: The retained earnings have been converted into investments in land assets, which have significantly appreciated in value beyond their recorded historical cost in the financial statements.

Since there is no other question or any additional comment.

Since Agenda 2 is for acknowledgement, so no vote count.

Resolution: The shareholders certified the company financial report for the year 2025 as recommended by the Board of Directors.

Agenda 3: To consider and approve the Statement of financial for the year ended December 31, 2025.

Secretary: announced that the statements of Position, the statements of comprehensive income and statements of Cash flow of the company for the year ended 31 December 2025 that are disclosed in the 2025 annual report (56-1 One Report) has been reviewed by the company audit committee and has been certified by the company auditor which already sent in the form of a QR code to the shareholders with the invitation letter for the annual general meeting of shareholders.

Board of Directors has reviewed the financial statements for the year ended 31 December 2025 and recommends to the shareholders to approve the financial statements. These statements have been reviewed by the company audit committee and have been certified no conditions by the company auditor are summarized as follows (see the presentation slide):

	<u>Consolidated F/S</u>	<u>Separate F/S</u>
Total Assets (Million Baht)	10,515.1	11,934.3
Total Liabilities (Million Baht)	3,388.2	4,930.3
Total Sales (Million Baht)	6,310.7	6,310.7
Net Profit of the company's shareholders (Million Baht)	904.4	897.1
Earnings per share (Baht/share)	0.100	0.099

Then, shareholders had opportunity to send paper question to be asked.

Ms. Sirirat Patthanawin, Shareholder

Question: Why are the total assets of the Group lower than those of the Company's separate financial statements?

Answer

The CFO: The Company's separate financial statements include investments in subsidiaries. In the consolidated financial statements, such intercompany investments are eliminated, resulting in lower total assets compared to the separate financial statements.

Ms. Siriporn Khattapong, Shareholder Rights Protection Volunteer and Proxy from the Thai Investors Association

Question: What do the revenue and inventory risks highlighted by the auditor refer to?

Answer

Mr. Jiroj Sirirorj (Auditor): Such disclosures are made in accordance with auditing standards. Given that the Company operates approximately 200 outlets.

The auditor applies sampling techniques and system testing. The conclusion was that the Company's internal control system is reliable and acceptable.

Since there is no other question or any additional comment.

Secretary: asked the shareholders to approve the statements of Position, the statements of comprehensive income and statements of Cash flow for the year ended 31 December 2025. This agenda requires a majority vote of the total number of vote from attending shareholders and cast their votes. With ask the shareholders who disapprove or abstain to raise their hand. And if there is no one disapprove or abstain. Show the number of votes on screen and concluded as follows:

Resolution: The Meeting, by unanimous votes of the total number of vote from attending shareholders and cast their votes, adopted the statements of Financial for the year ended December 31, 2025 as follows:

Approve	5,973,103,153	Votes	Percentage	100.0000
Disapprove	0	Votes	Percentage	0.0000
Abstain	0	Votes	Percentage	0.0000
Voided Ballot	0	Votes	Percentage	0.0000
Total	5,973,103,153	Votes	Percentage	100.0000

Remark: After the meeting certificated the Agenda 1, there were additional 3 shareholders with 63,700 shares attending. Therefore, the total number of shareholders attending the meeting as 56 shareholders, having 5,973,103,153 shares. And the company still allowed them to have the right to vote. Therefore, the number of vote in agenda 4 has increased accordingly.

Agenda 4: To consider and approve dividend payment for the year 2025.

Secretary: explained that “Dividend policy at the company's dividend payment of not less than 40 percent of net profit after taxation. (Consolidated) financial statements are based on the company's Dynasty Ceramic Public Company Limited in the same period must be no net loss. And has sufficient cash flow to pay dividends depending on the plan and other relevant factors. The Board of Directors may be considered and dividend policy from time to time. In order to plan our future business growth”.

Of sufficient liquidity for future investment projects. The board of directors considers that the Company can pay dividends for the year 2025 has been proposed that a meeting of shareholders to consider and approve the payment of dividend.

1.The company paid an interim dividend for the year 2025 on cash and stock dividend at a rate of 0.070 baht per share, Section 115 of the Companies Act year 1992 (Act public companies) and Articles of Association, Article 40 stipulates that “The Board of Directors. May pay interim dividends to

shareholders from time to time. When that company have sufficient income to do so and report to the shareholders' meeting to the next”.

The Board of Directors has approved to propose, the shareholders' meeting for interim dividend payment.

2. For the year ended 31 December 2025 Net Profit 904.4 million Baht or 0.100 Baht per share and No deficit be proposed to consider and approve the payment of the annual dividend of the year 2025 at the rate of 0.080 Baht per share or the dividend payout ratio of the Company shall be 80 percent which is higher than the dividend payment policy specified by the company, not less than 40% of net profit after income tax according to the consolidated financial statement of company and its subsidiaries for total number of 9,125,611,266 shares as the issued and paid-up share capital of the Company, (Deduct the purchased shares of 50,000,000 shares), the number of shares remaining to receive dividend rights is 9,075,611,266 shares totally 726.1 Million Baht, of which cash totally 635.3 Million Baht or 0.070 Baht per share was paid as interim dividend during the year 2025. The remaining (Quarter 4 Oct-Dec 2025) of 0.010 Baht per share would be further paid out not more than 90.8 Million Baht by paying the profit under tax rate of 20 percent and to receive dividends within 10 years.

The dividend will be paid to those shareholders whose names appear in the register of shareholders of the Company at the April 8, 2026 is the date that the list of shareholders shares (Record Date) are entitled to receive dividends. (Will mark XD or the date of excluding dividend on April 7, 2026) The payment would be paid on April 30, 2026.

The comparative rates of pay dividend

Details of dividends	Y2025	Y2024	Y2023
1. Net Profit after Income Tax (Consolidated) (Million Baht)	904	1,104	1,182
2. Retained Earning (million Baht)	4,529	4,469	4,084
3. Issued and paid-up share capital (million Baht)	9,126	9,126	9,126
4. Dividends per share (Baht/Share)			
4.1 During the year			
Interim Dividend 1 st Quarter	0.030	0.020	0.015
Interim Dividend 2 nd Quarter	0.025	0.020	0.013
Interim Dividend 3 rd Quarter	0.015	0.020	0.017
4.2 Paid to the year Dividend 4 th Quarter	0.010	0.020	0.012
Total Dividend for the year	0.080	0.080	0.057
5. Total Dividend (Million Baht)	726	729	520
6. Dividend Payout (%)	80	66	44

Then, shareholders had opportunity to send paper question to be asked.

Since there is no other question or any additional comment.

Secretary: asked the shareholders to approve dividend payment for the year 2025. This agenda requires a majority vote of the total number of vote from attending shareholders and cast their votes. With ask the shareholders who disapprove or abstain to raise their hand. And if there is no one disapprove or abstain. Show the number of votes on screen and concluded as follows:

Resolution: The Meeting by unanimous votes of the total number of vote from attending shareholders and cast their votes approved the payment of the dividend for the year 2025 at the rate of 0.080 Baht as proposed above. The remaining (Quarter 4 Oct-Dec 2025) of 0.010 Baht would be further paid out not more than 90.8 Million Baht. The payment would be paid on April 30, 2026. with casting vote as follows:

Approve	5,973,103,153	Votes	Percentage	100.0000
Disapprove	0	Votes	Percentage	0.0000
Abstain	0	Votes	Percentage	0.0000
Voided Ballot	0	Votes	Percentage	0.0000
Total	5,973,103,153	Votes	Percentage	100.0000

Agenda 5: To consider and approve the re-election of directors who are due to be retired by rotation.

Secretary: Articles of Association, Article 16 requires that “In every annual general meeting. The members of the 1 in 3 if the number of directors to be divided into three parts do not match. Then the number nearest to one - third of the directors retire by rotation. May be elected as directors of the time”. This year the four directors retiring by rotation are:

- | | |
|----------------------------------|--------------------------------------|
| 1. Mr. Chaiyasith Viriyamettakul | Director |
| 2. Mr. Jakaporn Supiyaphun | Independent Director&Audit Committee |
| 3. Mr.Maruth Saengsastra | Executive Director /CEO |
| 4. Mr.Jaruwat Traithavil | Executive Director /CPO |

Board of Directors (excluding directors who are due to retire by rotation at the Annual General Meeting of Shareholders 2026) has considered individual qualifications carefully and discussed extensively according to the list of all persons proposed by the Nomination and Remuneration Committee. Therefore, it is considered appropriate to propose to the Annual General Meeting of Shareholders 2026 for consideration and approval. Appoint Mr. Jakaporn Supiyaphun (Independent Director) Mr. Chaiyasith Viriyamettakul Mr.Maruth Saengsastra and Mr.Jaruwat Traithavil to return to the position of company

directors for another term. It was considered that all 4 persons are qualified with necessary knowledge and capabilities, qualifications in accordance with the relevant laws and the company's regulations.

"The Board of Directors has resolution for person to be nominated as company independent director, in addition to qualification determined under the law regarding the requirements for the independent directors."

In addition, the biography of the 4 directors are attached. (see the presentation slide):

Then, shareholders had opportunity to send paper question to be asked. Since there is no other question or any additional comment.

Secretary: asked the shareholders to consider and approve the re-election of directors who are due to be retired by rotation. This agenda requires a majority vote of the total number of vote from attending shareholders and cast their votes. With ask the shareholders who disapprove or abstain to raise their hand. And if there is no one disapprove or abstain. Show the number of votes on screen.

Secretary: asked the meeting to consider the following candidates.

5.1 Mr. Chaiyasith Viriyamettakul: Director

The Meeting, by major votes of the total number of vote from attending shareholders and cast their votes approved with casting vote as follows:

Approve	5,972,759,053	Votes	Percentage	99.9942
Disapprove	344,100	Votes	Percentage	0.0058
Abstain	0	Votes	Percentage	0.0000
Voided Ballot	0	Votes	Percentage	0.0000
Total	5,973,103,153	Votes	Percentage	100.0000

5.2 Mr. Jakaporn Supiyaphun: Independent Director & Audit Committee

The Meeting, by major votes of the total number of vote from attending shareholders and cast their votes approved with casting vote as follows:

Approve	5,973,063,353	Votes	Percentage	99.9993
Disapprove	39,800	Votes	Percentage	0.0007
Abstain	0	Votes	Percentage	0.0000
Voided Ballot	0	Votes	Percentage	0.0000
Total	5,973,103,153	Votes	Percentage	100.0000

5.3 Mr. Maruth Saengsastra: Executive Director /CEO

The Meeting, by major votes of the total number of vote from attending shareholders and cast their votes approved with casting vote as follows:

Approve	5,972,866,553	Votes	Percentage	99.9960
Disapprove	236,600	Votes	Percentage	0.0040
Abstain	0	Votes	Percentage	0.0000
Voided Ballot	0	Votes	Percentage	0.0000
Total	5,973,103,153	Votes	Percentage	100.0000

5.4 Mr. Jaruwat Traithavil: Executive Director /CPO

The Meeting, by major votes of the total number of vote from attending shareholders and cast their votes approved with casting vote as follows:

Approve	5,902,819,106	Votes	Percentage	98.8233
Disapprove	70,284,047	Votes	Percentage	1.1767
Abstain	0	Votes	Percentage	0.0000
Voided Ballot	0	Votes	Percentage	0.0000
Total	5,973,103,153	Votes	Percentage	100.0000

Resolution: The Meeting approved to elect the 4 directors to be the Company's Directors for term and will be effective since April 1, 2026.

Agenda 6: To approve meeting Allowance and the directors' remunerations

Secretary: According to Section 30 of the Public Limited Company Act prescribes that "The payment of remuneration for the directors shall be in accordance with the resolutions of the Shareholders' Meeting passed by a vote of not less than two-thirds of the total number of votes of the shareholders present at the meeting and entitled to vote".

The directors' remunerations has considered that the Nomination and Remuneration Committee. However, the Board has put a great consideration upon reviewing the matter by comparing the current remuneration to that of other companies which have the same business nature. The consideration includes deliberation on the revenue and the company profit growth.

For 2026, the Board of Directors has considered and approved by the Nomination and Remuneration Committee that it is appropriate to determine

meeting allowance of the Board of Directors at the same rate as the previous year as follows:

Meeting Allowance	Baht / Meeting / person		
	Y2026	Y2025	%Increase (Decrease)
1. Chairman / Chairman of the audit committee	60,000	60,000	-
2. Chairman of Nomination and Remuneration Committee / Chairman of Risk management Committee (only the outside director)	40,000	40,000	-
3. Directors / Audit committee	50,000	50,000	-
4. Sub-committee (only the outside director)	30,000	30,000	-

Directors' remuneration payable to all directors and all managing directors for the year 2025 as follows:

Directors' remuneration	(Baht/person)		%Increase(Decrease)
	Y2025	Y2024	
1. All directors	300,000	300,000	-
2. All Executive directors	300,000	300,000	-

The directors' remuneration shall only be paid to directors whose are present at the Board Meeting, and shall be effective as the first meeting of the year 2026. The Directors' remuneration is paid from the Company's account on 1 April 2026.

Then, shareholders had opportunity to send paper question to be asked. Since there is no other question or any additional comment.

Secretary: asked the shareholders to approve meeting Allowance and the directors' remunerations. This agenda requires a resolution *more than two-third vote* of the total number of vote from attending shareholders and cast their votes. With ask the shareholders who disapprove or abstain to raise their hand. And if there is no one disapprove or abstain

Show the number of votes on screen and concluded as follows:

Resolution: The meeting by unanimous votes of the total votes of shareholders attending the meeting approved the directors' meeting allowance for the year 2026 and remunerations to the Board of Directors for the year 2025 with casting vote as follows:

Approve	5,973,103,153	Votes	Percentage	100.0000
Disapprove	0	Votes	Percentage	0.0000

Abstain	0	Votes	Percentage	0.0000
Voided Ballot	0	Votes	Percentage	0.0000
Total	5,973,103,153	Votes	Percentage	100.0000

Agenda 7: To appointment of auditor Remuneration of Auditors for the Year 2026.

Secretary: In order to comply with section 120 of the Public Limited Companies Act B.E. 2535 and Article 37 of association of the company stipulates that the annual general meeting of shareholders shall appoint the company's auditors and determine their remuneration each year. Therefore, there were assigned to be screen by the Audit Committee at first. According to the announcement of the SEC committee. There were required the listed companies to provide for the rotation of auditors. If the same auditor has performed the duty of reviewing/inspecting and expressing opinions on the Company's financial statements for a total of 7 consecutive accounting periods. In the case where the same auditor has completed the duties for 7 consecutive fiscal years. The company will be able to appoint the same auditor after at least 5 consecutive fiscal years have elapsed with the criteria for rotating new auditors.

The Audit Committee has considered the current auditor, based on performance and experience, is appropriate to re-appoint Karin Audit Company Limited as the auditor of the Company for the 8th year and propose to the Board of Director to approve Mr. Jirote Sirirorote or Mr. Jadesada Hungsapruerk or Mr. Thanathit Raksathianraphap or Mr. Wichian Proongpanish as the auditors for the year 2026 and approve audit fee of 1.60 million baht at the same rate as the previous year. Listed as follows on the Company's auditors.

1. Mr. Jirote Sirirorote (CPA No.5113), being nominated as the Company's auditor during 2017-2025 by signing the Company's financial statement in the year 2024-2025. In total of two years which the period of the performance of the auditor in accordance with the criteria for changing the auditor of the SEC. or
2. Mr. Jadesada Hungsapruerk (CPA No. 3759), being nominated as the Company's auditor for the year 2025. or
3. Mr. Thanathit Raksathianraphap (CPA No. 13646), being nominated as the Company's auditor for the year 2025. or
4. Mr. Wichian Proongpanish (CPA No. 5851), being nominated as the Company's auditor for the first year.

By auditors to anyone who will examine and comment on the Financial Statements of the company and the Consolidated Financial Statements. In this regard, the subsidiaries of the company has approved to propose Karin Audit

Company Limited to be the company's auditor as well. The Audit fee of the Company and its subsidiaries in 2026 (Quarterly and Annual) see the presentation slide

Audit Fees (Baht/Year)	Y2026	Y2025	%Increase (Decrease)
-Annual financial statements audit fee/DCC	850,000	850,000	-
-Review the quarterly of financial statement/DCC	750,000	750,000	-
Total amount of company's audit fees for consolidated financial statement	1,600,000	1,600,000	-
Others services	None	None	-

Inform of the Audit fees for year 2026 of 2 subsidiaries, which are responsible for audit fees.

Audit Fees (Baht/Year)	Y2026	Y2025	%Increase (Decrease)
TTOP/ Tile Top Industry PLC.: Subsidiary	300,000	300,000	-
RCI/ Royal Ceramic Industry PLC : Subsidiary	300,000	300,000	-
Others services	None	None	-
Total	600,000	600,000	-
Total Amount	2,200,000	2,200,000	-

**The Company and its subsidiaries do not have any services (non-audit fee) from the Office of the Auditor's Office audit. Parties involved with the Auditor and the Office of the Auditor's Office in the past fiscal year. The auditors listed the proposed relationship. Or interest in the firm / company / management / major shareholders. Or a person related to such person in any way.*

Then, shareholders had opportunity to send paper question to be asked. Since there is no other question or any additional comment.

Secretary: asked the shareholders to approve the appointment of auditor and audit Fees for the year 2026. This agenda requires a majority vote of the total number of vote from attending shareholders and cast their votes. With ask the shareholders who disapprove or abstain to raise their hand. And if there is no

one disapprove or abstain. Show the number of votes on screen and concluded as follows:

Resolution: The Meeting by unanimous votes approved the appointment from Karin Audit Co., Ltd as the auditors for the year 2026. Any of the above auditors to examine and comment on the financial statements of the Company and the consolidated financial statements of the Company and its subsidiaries and approve audit fee of 1.60 Million Baht for financial statements of the company and its subsidiaries for the year 0.60 Million Baht for the whole including all affiliates of 2.20 Million Baht at the same rate as the previous year with casting vote as follows:

Approve	5,973,103,153	Votes	Percentage	100.0000
Disapprove	0	Votes	Percentage	0.0000
Abstain	0	Votes	Percentage	0.0000
Voided Ballot	0	Votes	Percentage	0.0000
Total	5,973,103,153	Votes	Percentage	100.0000

Agenda 8. Other business (if any)

None

Secretary: Notified to the meeting that the meeting has been completed in all agendas and would like to answer the questions collected from the shareholders as follows:

Shareholder

Question: What is the payback period for the lightweight concrete (AAC) factory, and are there plans for export?

Answer

The Chairman: The project involves an investment of approximately 400 million Baht, with an expected annual profit of around 100 million Baht, implying a payback period of approximately 4 years. At present, the Company primarily focuses on the domestic market, as export is not considered cost-effective due to high freight costs relative to the product's weight.

Ms. Siriporn Khattapong, Shareholder Rights Protection Volunteer and Proxy from the Thai Investors Association

Question: Will the Company participate in the SET Jump+ program?

Answer

The Chairman: I am acknowledged the information and would require additional time to further study the program, as it is relatively new. Notably, the date of the meeting coincided with the final day of the application period.

Question: Does the Company have plans to produce tile adhesive?

Answer

The Chairman: The Company currently offers grout products under its own brand, which are available at all our outlets. However, it has not yet entered the tile adhesive market, as the profit margin per unit is relatively low.

There was no further question or opinion from the shareholders.

Chairman: then thanked the shareholders, proxy holders, Auditors and One Right Protection Volunteer from Thai Investor Association that attended the meeting. The company will make public the minutes of this meeting to the shareholders. The company also records video media. The chairman announced the closure of the meeting.

Closing of the Meeting: 15:30 hours

Approved by:



Mr. Roongroj Saengsastra
Chairman

Recorded by:



Miss Somruthai Boonyarit
Secretary of the Company