

FY/2025 Performance

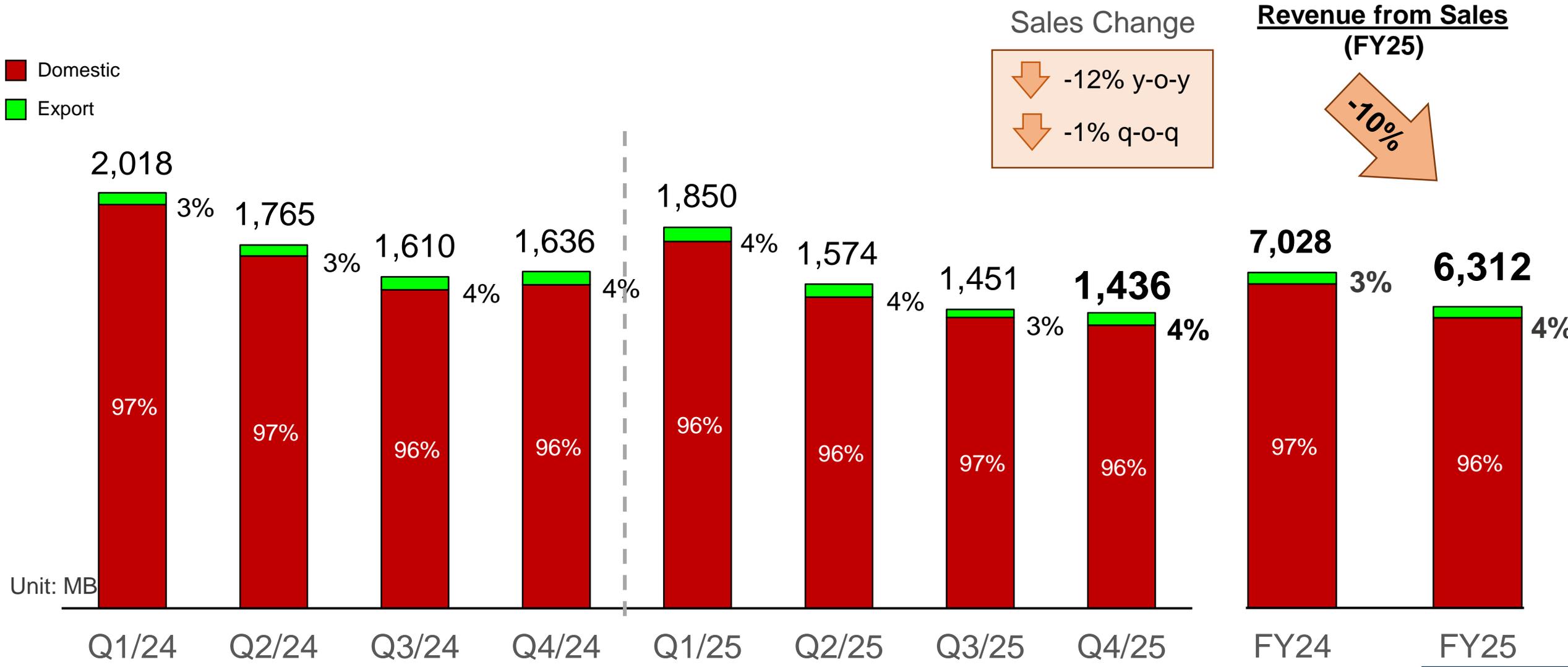
Dynasty Ceramic Public Company Limited

Agenda

1. Performance
2. Financial Updates
3. Q & A

Revenue from Sales

Q4/25 total revenue: decreased -12% y-o-y and decreased -1% q-o-q



Unit: MB

Sales Volume Portion by Segment

Q4/25 sales volume: decreased -12% y-o-y and increased +5% q-o-q while average price decrease -1% y-o-y and decreased -4% q-o-q

Volume Change

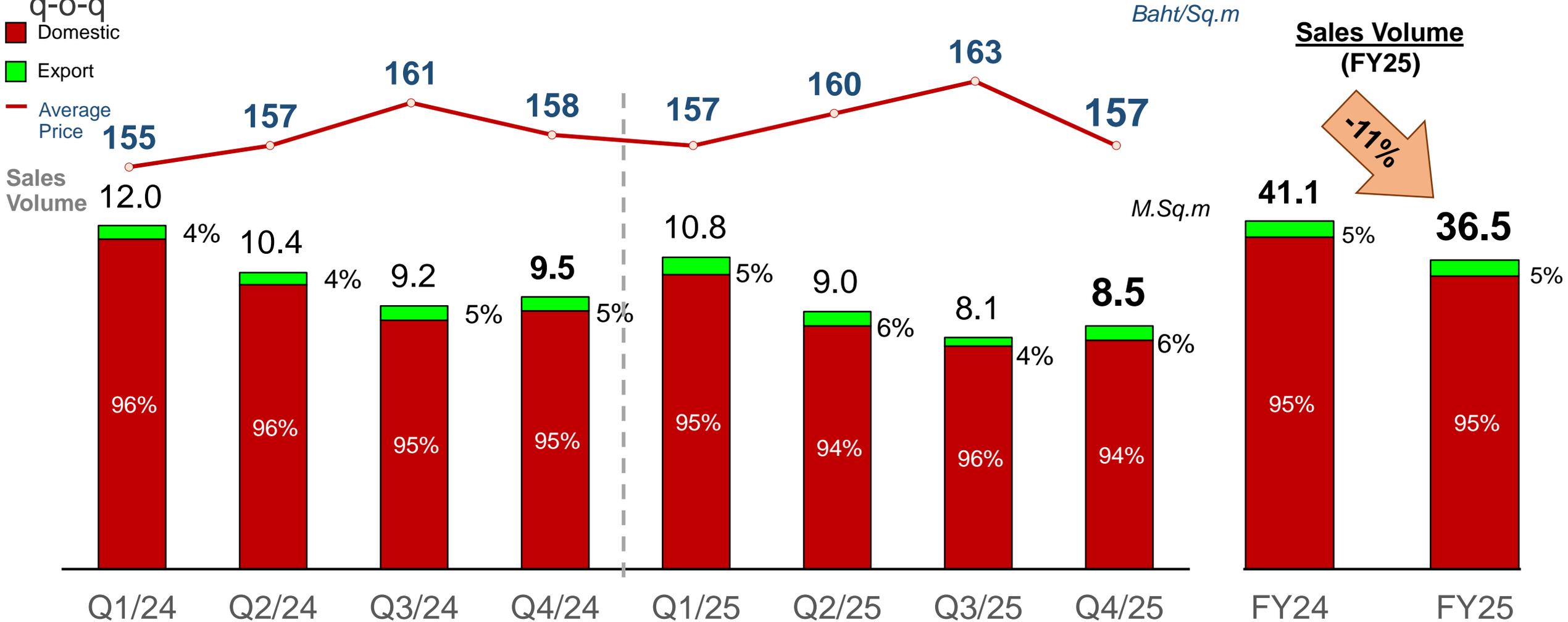
↓ -11% y-o-y

↑ +5% q-o-q

ASP. Change

↓ -1% y-o-y

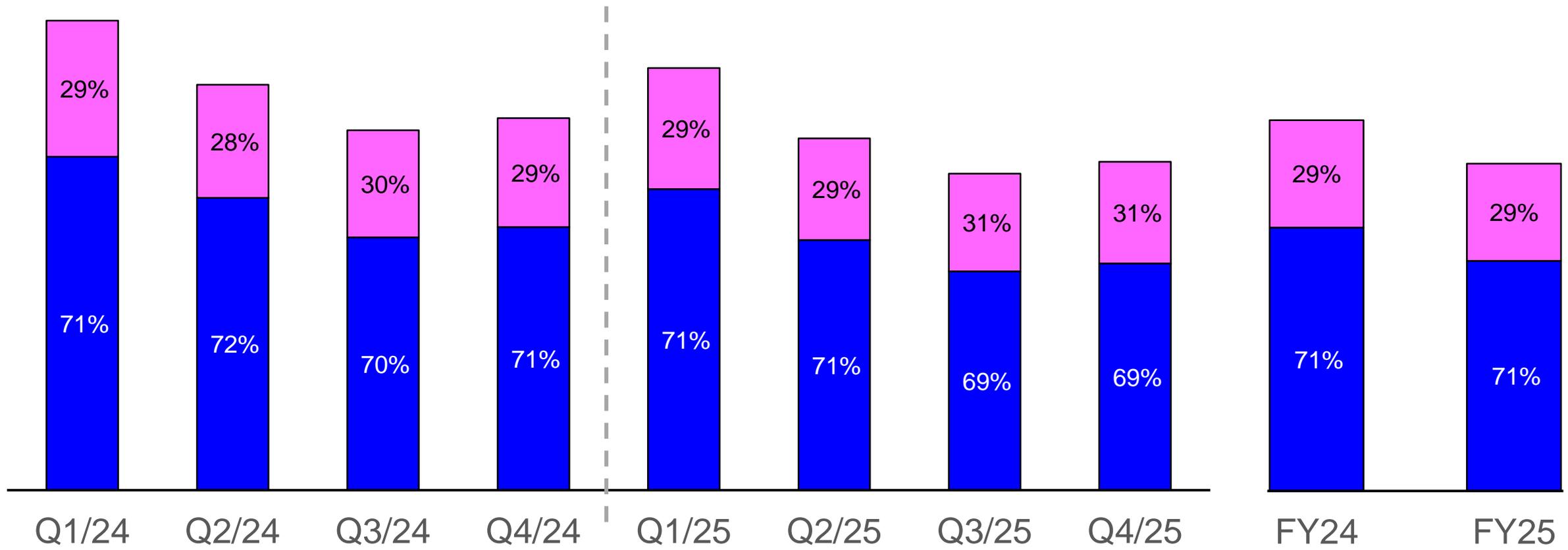
↓ -4% q-o-q



Remark: Only Ceramic and Porcelain Tiles

Sales Volume Portion by Segment

■ Mass-Medium ■ Medium-High



Remark:

(1) Definition of segmentation

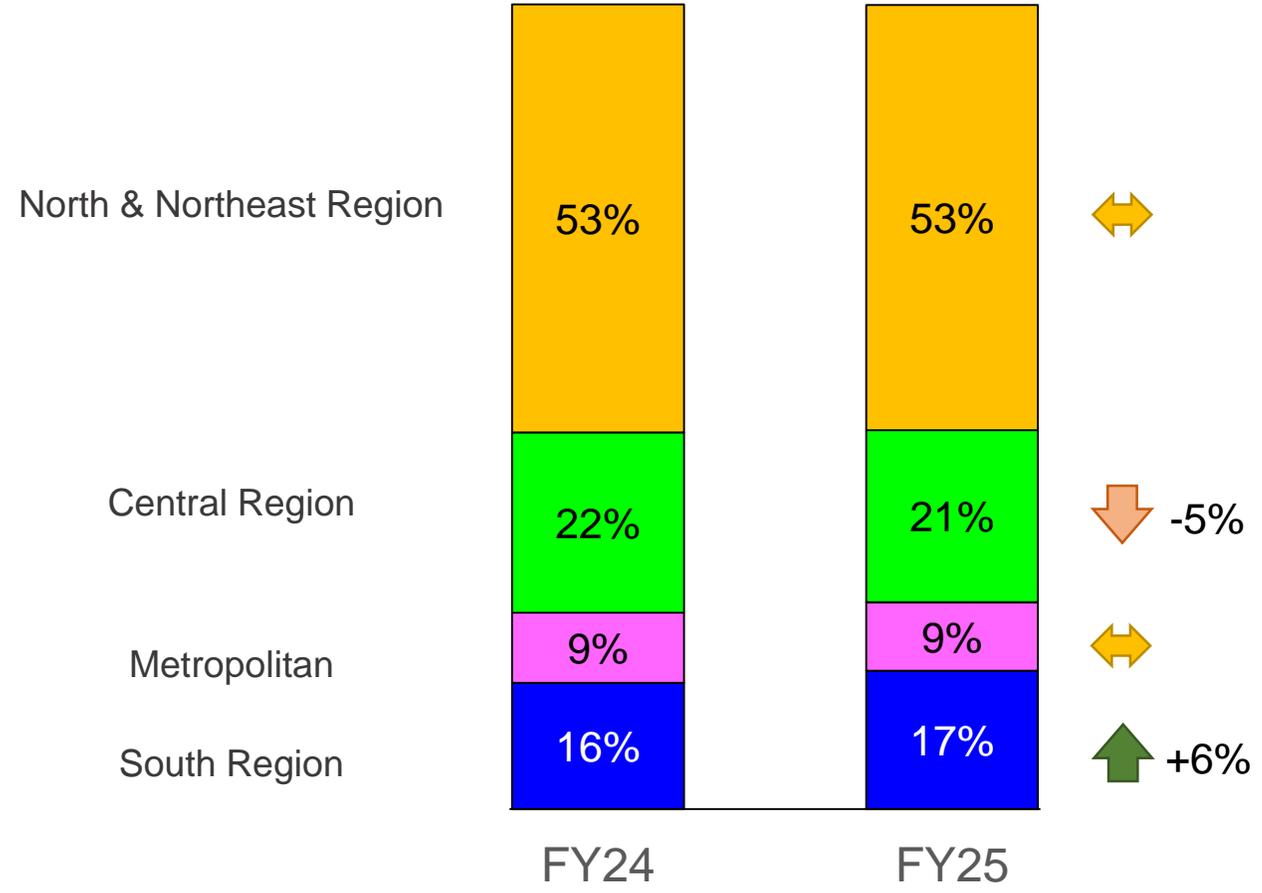
Medium – High : Floor Tile (Big size : 30 X 60 cm. 60 X 60 cm., 60 X 120 cm.) , Porcelain (30 X 60 cm., 60 X 60 cm., 60 X 120 cm.)

Wall Tile (Big size : 30 X 50 cm.)

Mass – Medium : Floor Tile (Small size : 30 X 30 cm., 40 X 40 cm.) , Wall Tile (Small size : 25 X 40 cm.)

Domestic Sales volume by region

Sales Volume portion



Rental Income

Q4/25 Rental Income: decreased -1% y-o-y and decreased -1% q-o-q.

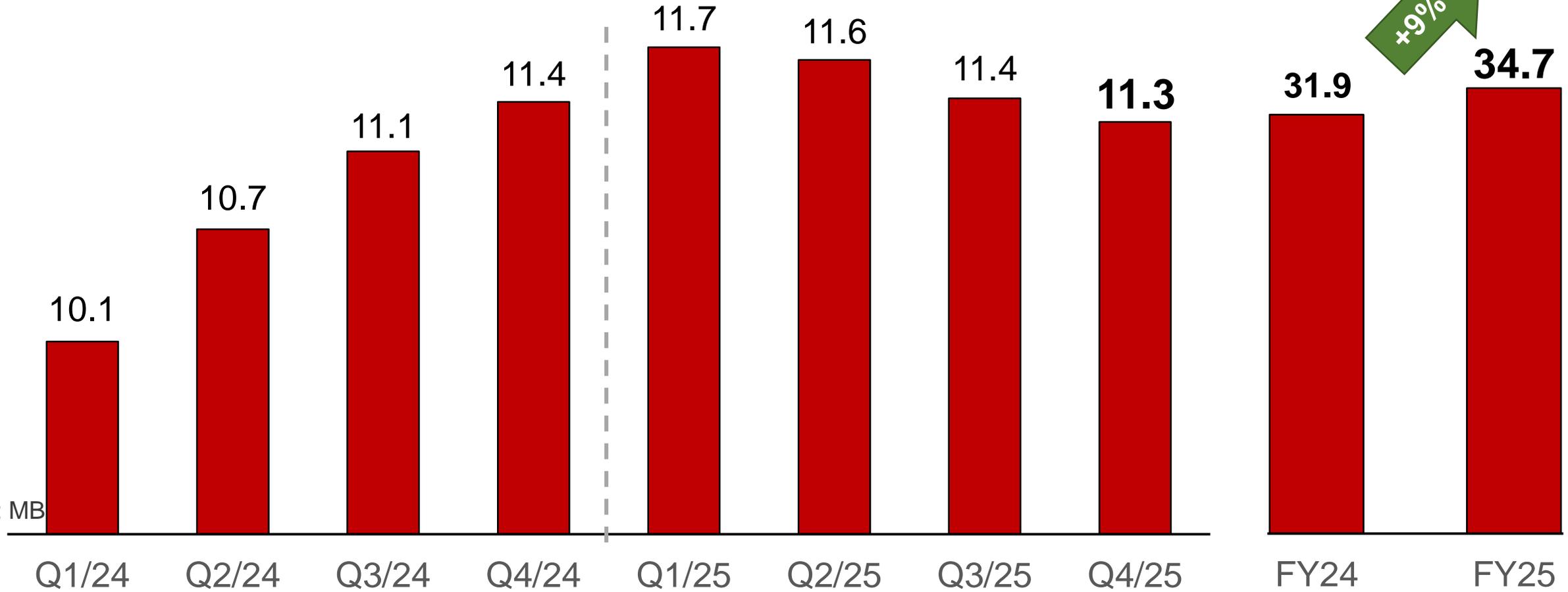
Rental Income Change

↓ -1% y-o-y
↓ -1% q-o-q

Rental Income (FY/25)



Unit: MB



EBITDA

Q4/25 EBITDA: decreased -18% y-o-y and decreased -9% q-o-q

EBITDA Change

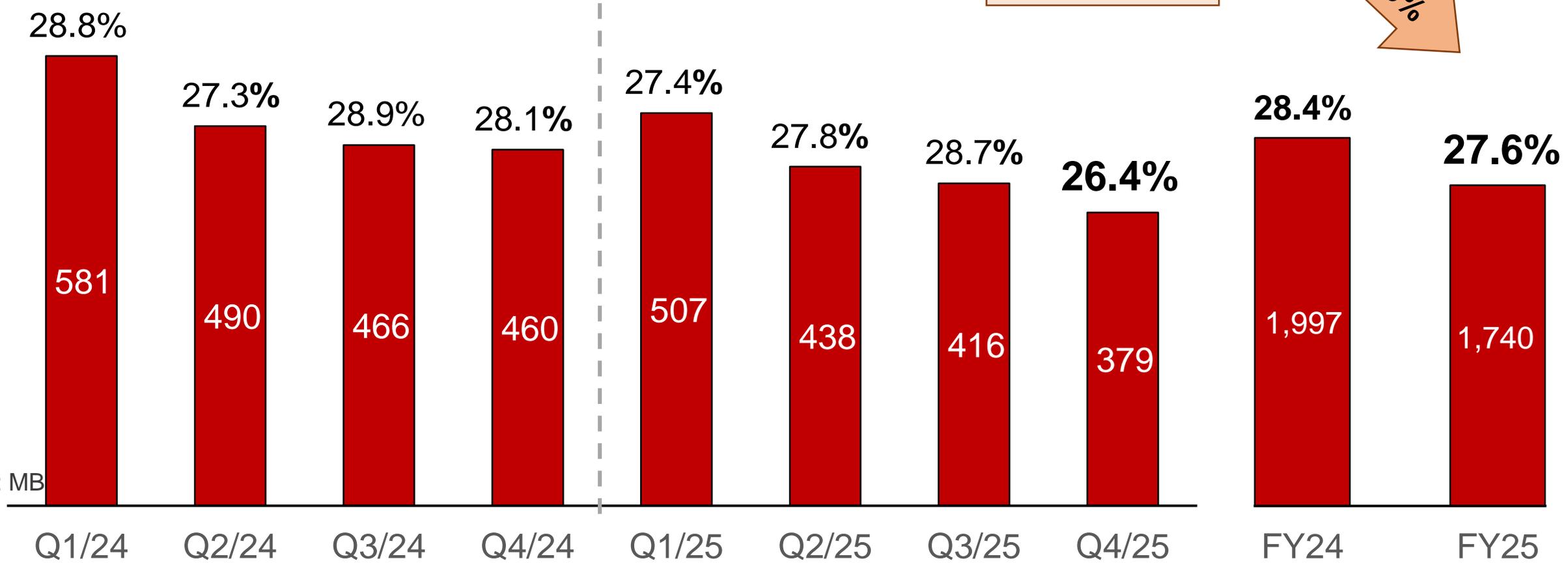
- ↓ -18% y-o-y
- ↓ -9% q-o-q

**EBITDA
(FY25)**

-13%

EBITDA Margin

Unit: MB



Profit for the Period

Q4/25 Profit for the Period: decreased -26% y-o-y and decreased -15% q-o-q

Net Profit Change

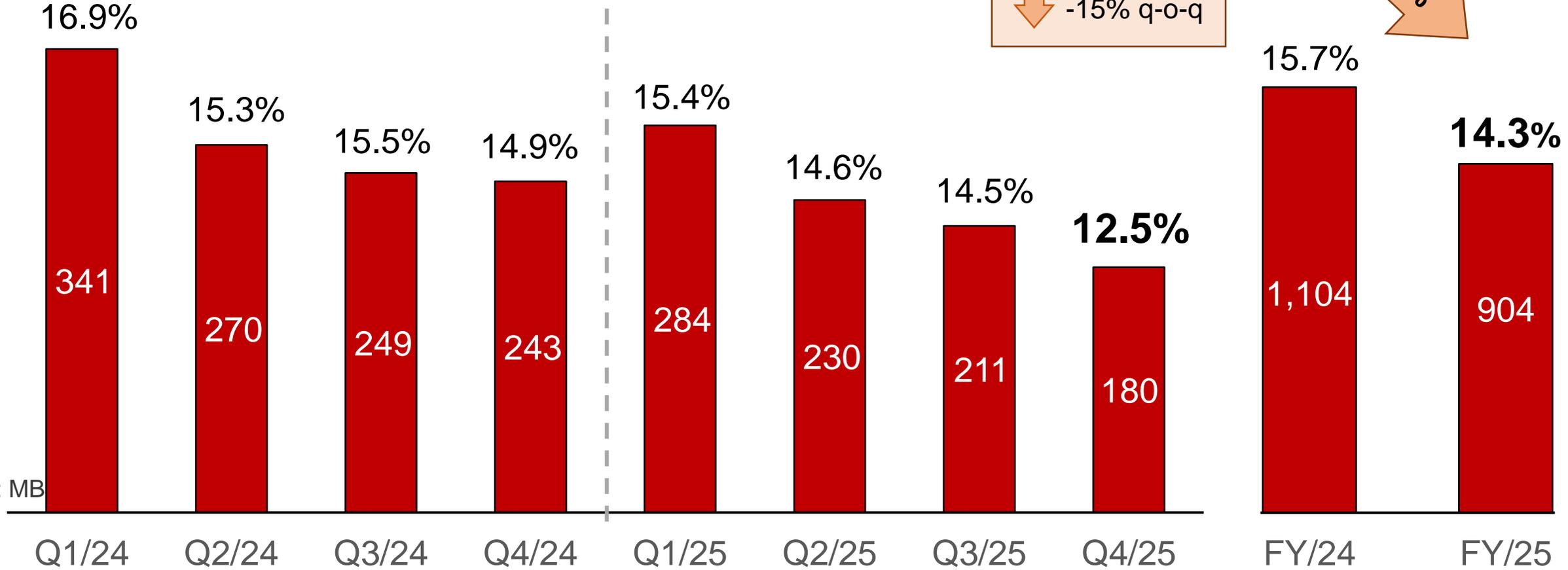
↓ -26% y-o-y
↓ -15% q-o-q

Net Profit (FY/25)

↘ -18%

Profit Margin

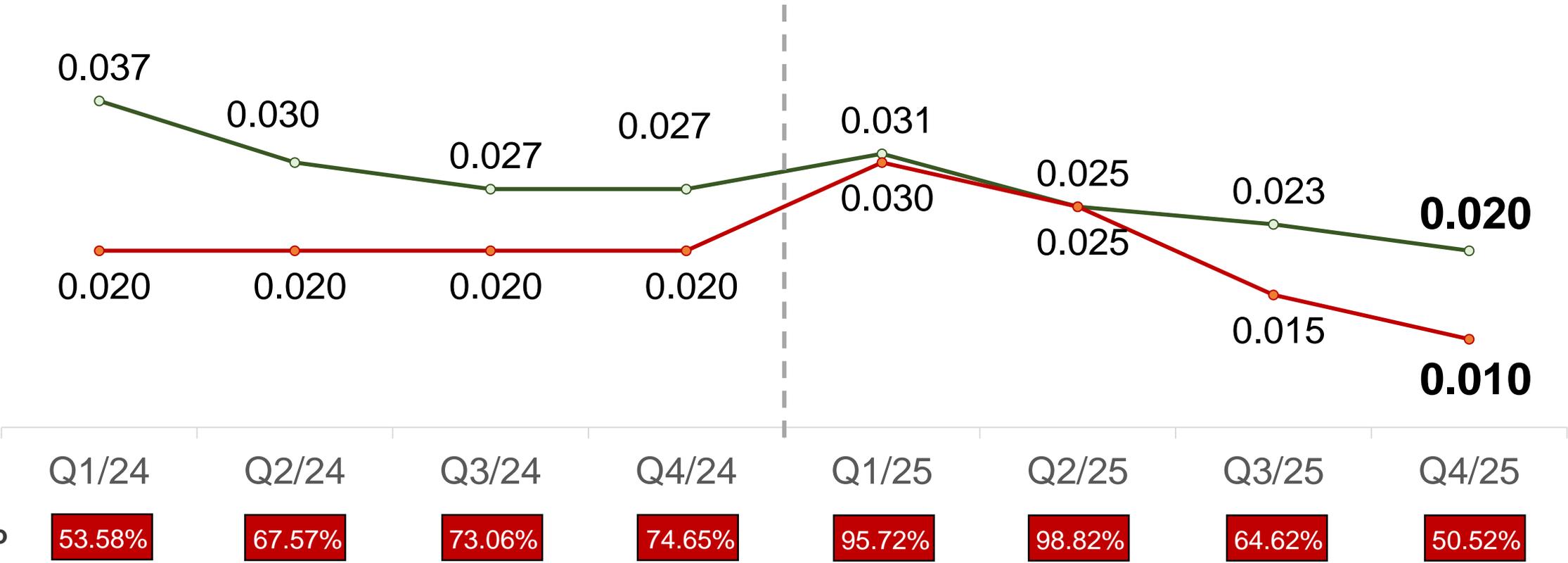
Unit: MB



Earning Per Share and Dividend Per Share

Q4/25 dividend per share: dncrease -50% y-o-y and decrease -33% q-o-q

- Dividend Per Share
- Earning Per Share



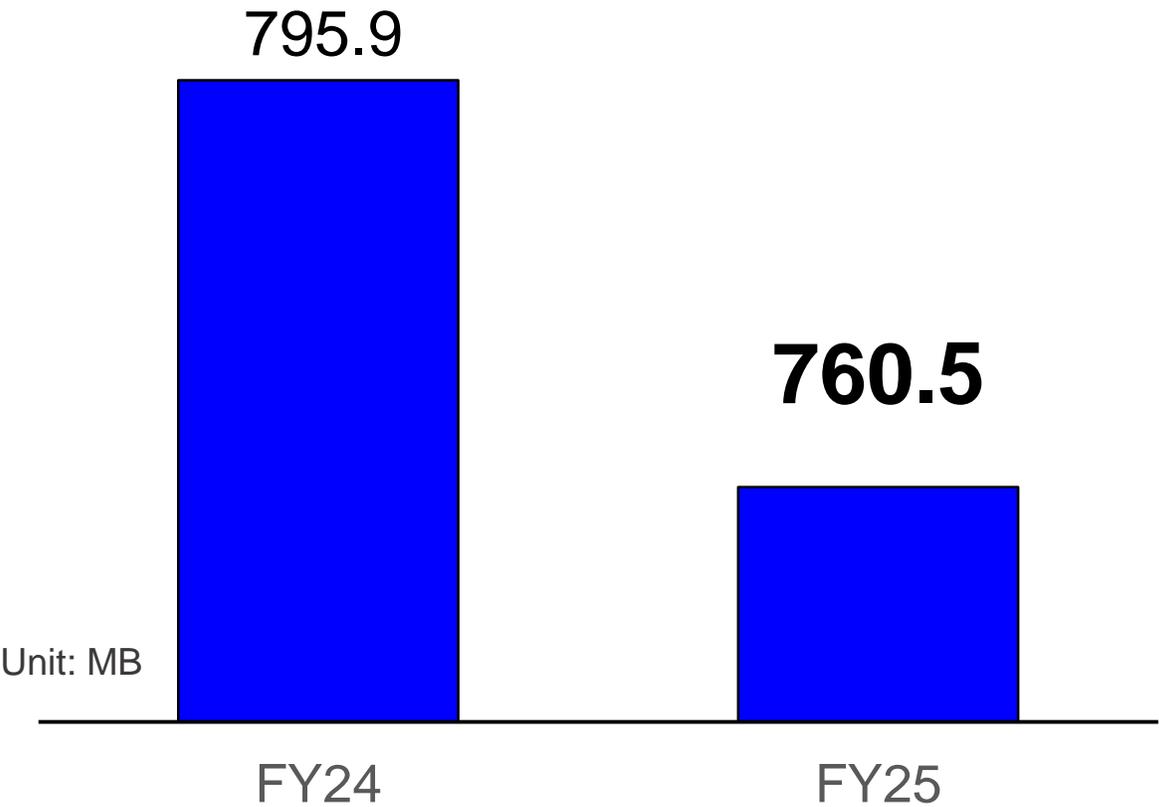
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1. Market Situation and Performance
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FY2025 CAPEX and Interest & Financial Cost

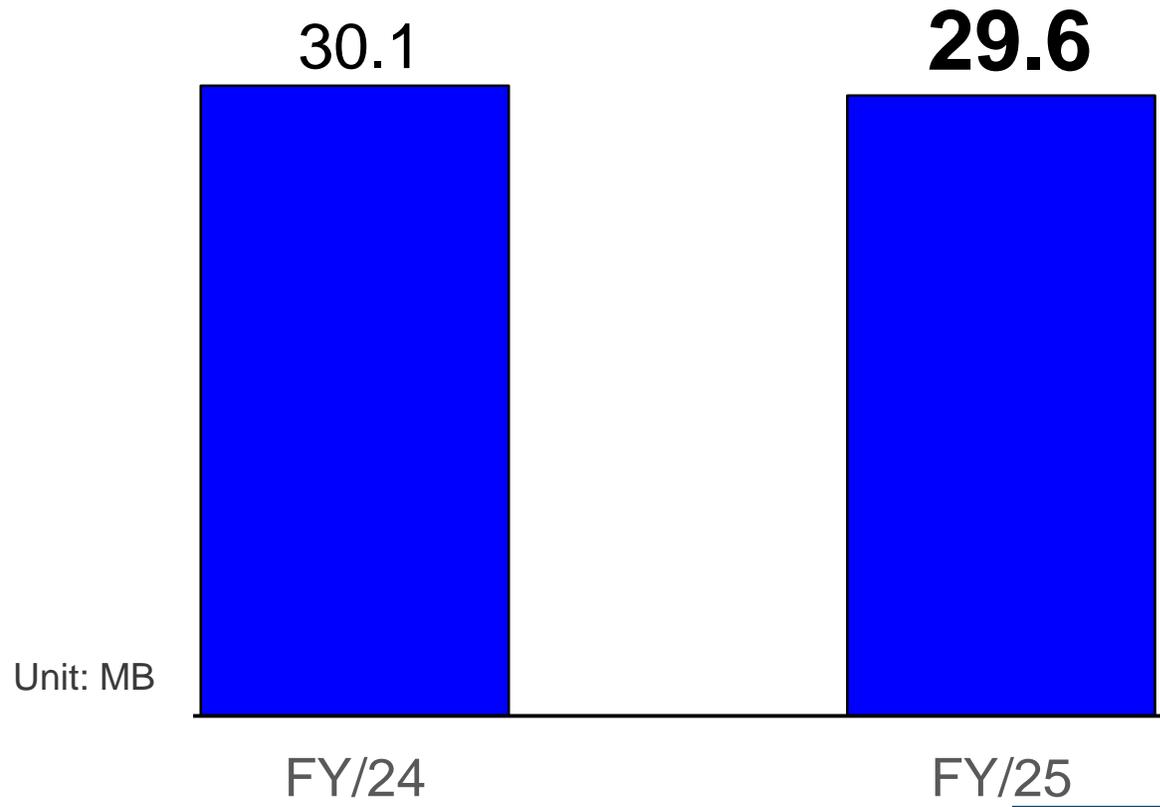
CAPEX

Amounted to 760.5MB in FY25, mainly from land acquiring, new retail outlet construction, renovation of current outlet, production efficiency optimization and power consumption reduction projects.



Interest and Financial Cost

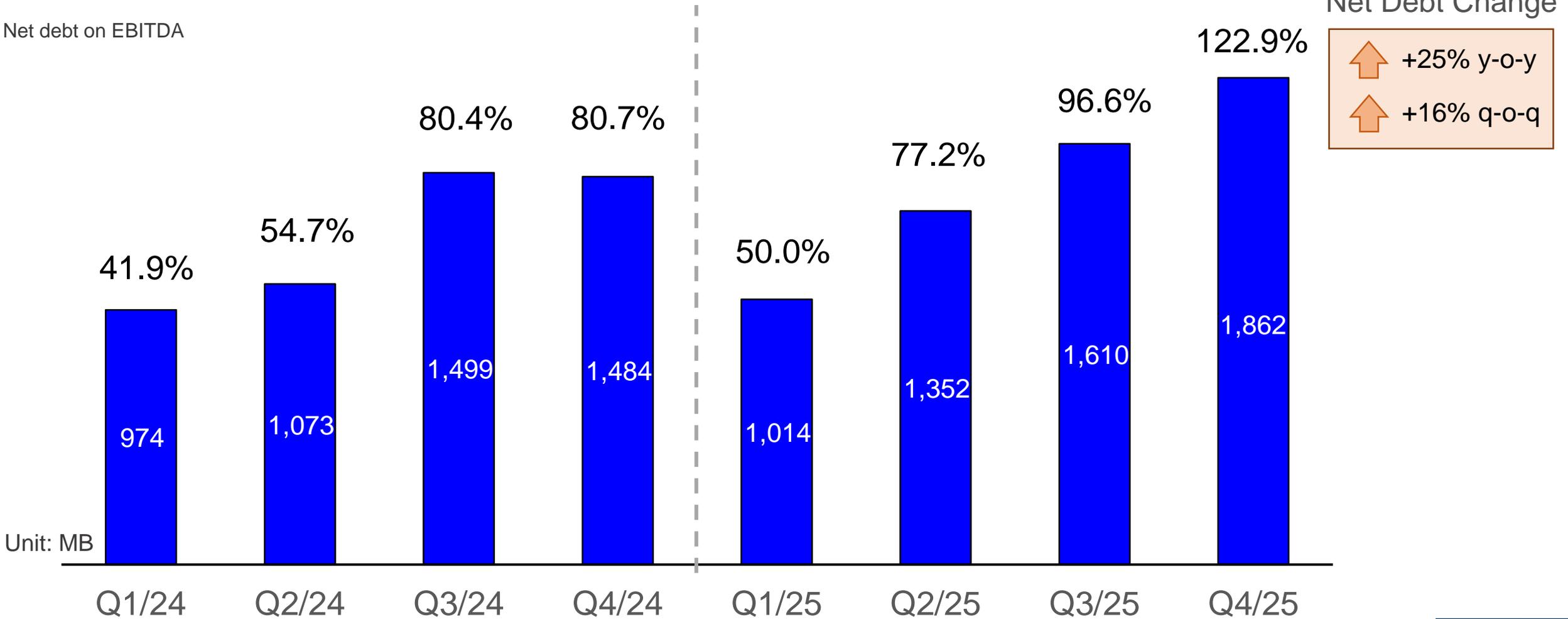
Amounted to 29.6 MB in FY/25



Net Debt

Q4/25 net debt: increased +25% y-o-y and increased +16% q-o-q

Net debt on EBITDA



Unit: MB

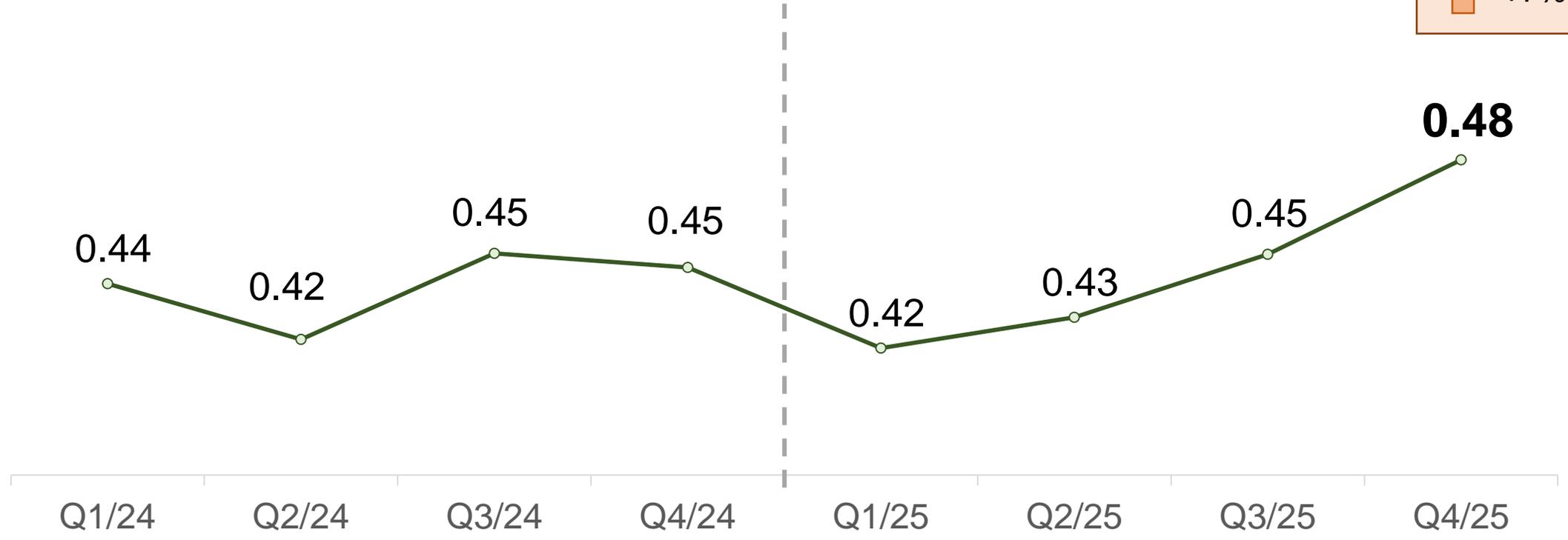
Remark: Net debt on EBITDA = Net debt / Annualized EBITDA

Debt on Equity

Q4/25 debt on equity: increased +7% y-o-y and increased +7% q-o-q

Debt on Equity Change

- ↑ +7% y-o-y
- ↑ +7% q-o-q



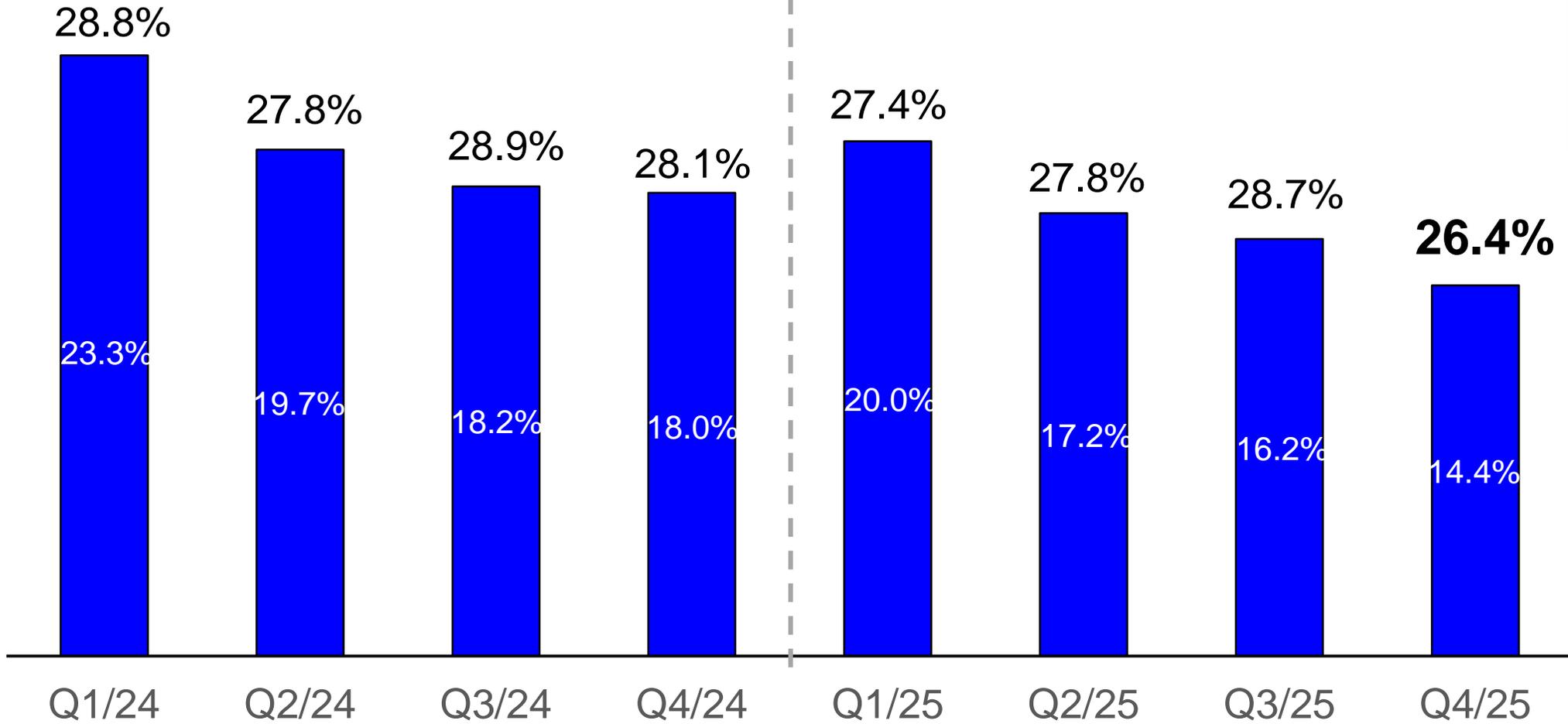
EBITDA on Assets and EBITDA Margin

Q4/25 EBITDA on Assets: decreased -20% y-o-y and decreased -11% q-o-q

EBITDA Margin

EBITDA on Asset Change

 -20% y-o-y
 -11% q-o-q



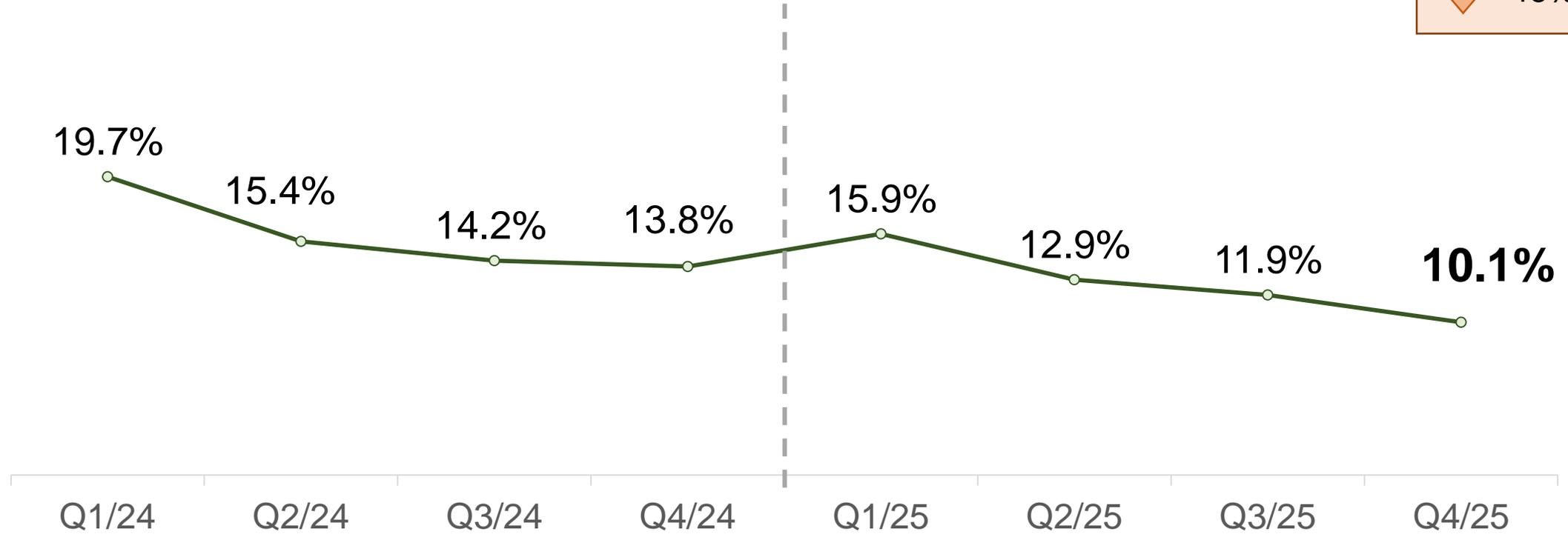
Remark: EBITDA on Assets = Annualized EBITDA / Consolidated assets
 EBITDA margin = EBITDA / Consolidated sales

Return on Equity

Q4/25 return on equity decreased -27% y-o-y and increased -15% q-o-q

Return on Equity Change

↓ -27% y-o-y
↓ -15% q-o-q

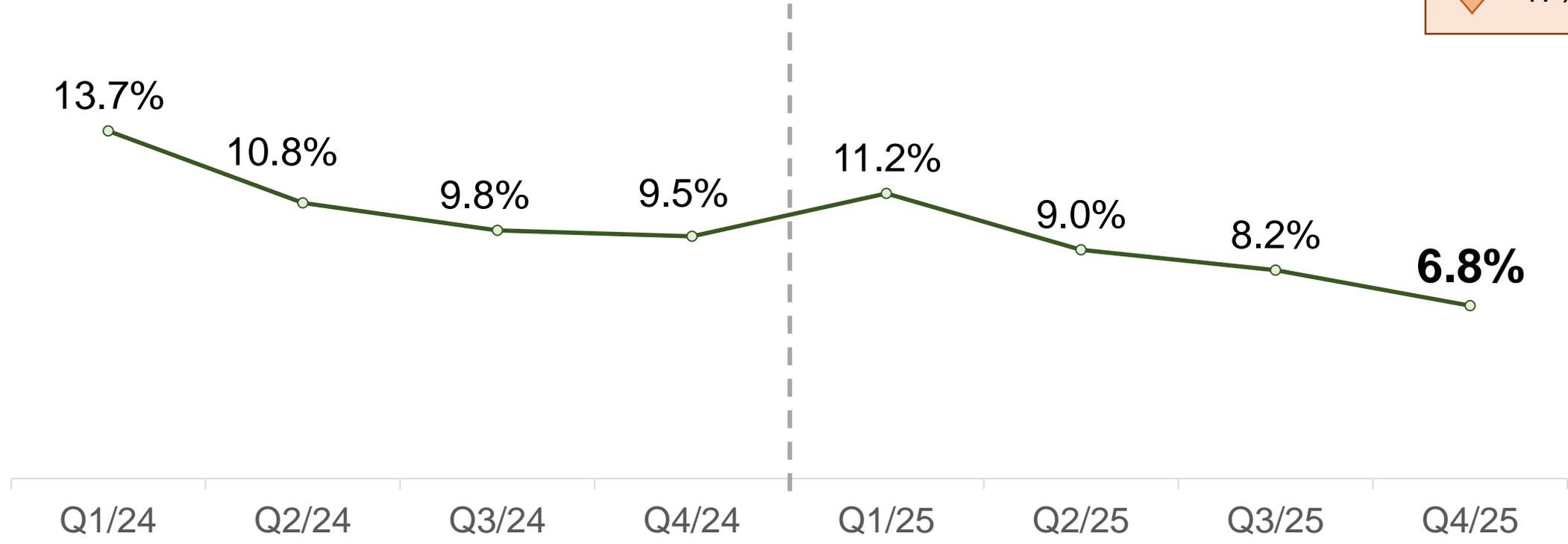


Return on Asset

Q4/25 return on asset decreased -28% y-o-y and decreased -17% q-o-q

Return on Asset Change

↓ -28% y-o-y
↓ -17% q-o-q

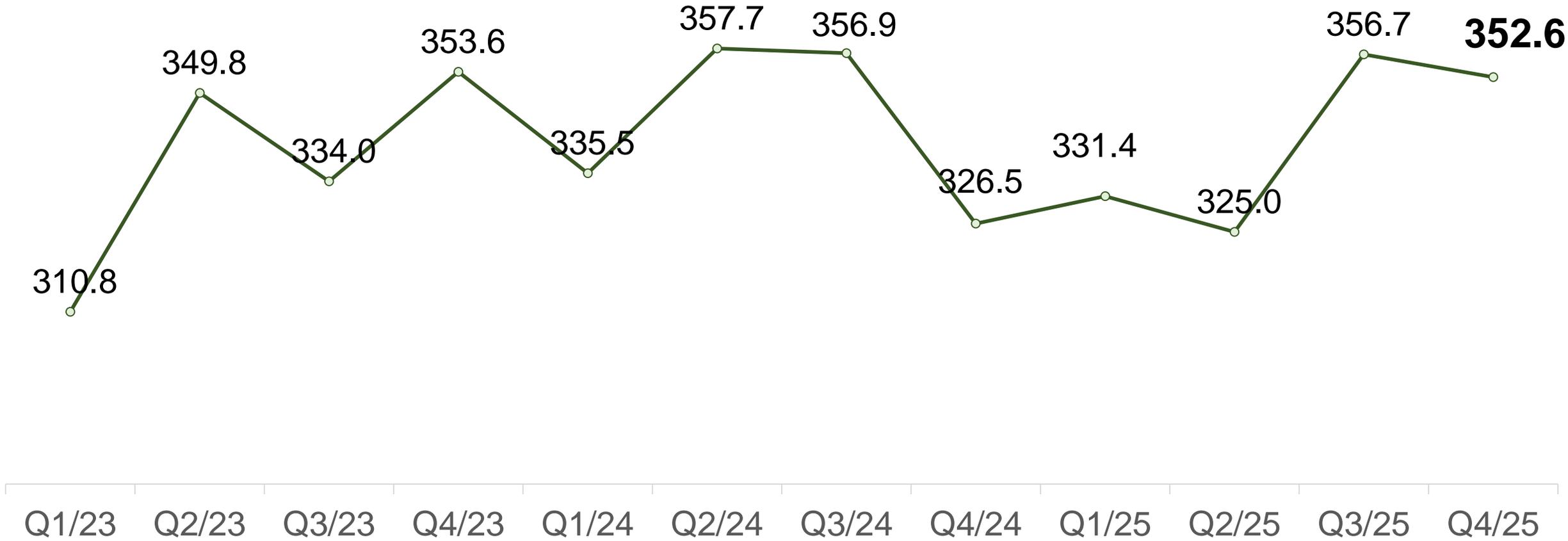


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Appendix – Natural Gas Price

Unit: Baht/MMTBU



Appendix – Diesel Price

Unit: Baht/Litre

