THAI STEEL CABLE PUBLIC COMPANY LIMITED

INTERIM FINANCIAL INFORMATION (UNAUDITED)

31 DECEMBER 2022

AUDITOR'S REPORT ON THE REVIEW OF THE SPECIAL PURPOSE INTERIM FINANCIAL INFORMATION

To the Management of Thai Steel Cable Public Company Limited

I have reviewed the interim financial information of Thai Steel Cable Public Company Limited, which comprises the statement of financial position as at 31 December 2022, the related statements of comprehensive income, changes in equity and cash flows for the three-month period then ended, and the condensed notes to the interim financial information. Management is responsible for the preparation and presentation of this interim financial information in accordance with Thai Accounting Standard (TAS) no. 34, Interim Financial Reporting. My responsibility is to express a conclusion on this interim financial information based on my review.

Scope of review

I conducted my review in accordance with Thai Standard on Review Engagements 2410, "Review of interim financial information performed by the independent auditor of the entity". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Thai Standards on Auditing and consequently does not enable me to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, I do not express an audit opinion.

Conclusion

Based on my review, nothing has come to my attention that causes me to believe that the accompanying interim financial information is not prepared, in all material respects, in accordance with Thai Accounting Standard (TAS) no. 34, Interim Financial Reporting.

PricewaterhouseCoopers ABAS Ltd.

Pongtavee Ratanakoses Certified Public Accountant (Thailand) No. 7795 Bangkok, Thailand 7 February 2023 As at 31 December 2022

| | | Unaudited 31 December | Audited 30 September |
|------------------------------------|-------|-----------------------|-------------------------|
| | Notes | 2022 Thousand Baht | 2022 Thousand Baht |
| | | | |
| Assets | | | |
| Current assets | | | |
| Cash and cash equivalents | | 250,485 | 197,930 |
| Trade and other receivables | 6 | 486,335 | 550,780 |
| Inventories, net | 7 | 226,996 | 203,191 |
| Short-term fixed deposit | | 296,167 | 296,167 |
| Other current assets | | 14,801 | 12,784 |
| Total current assets | | 1,274,784 | 1,260,852 |
| Non-current assets | | | |
| Investment in equity instrument of | | | |
| a non-listed company | 8 | 31,514 | 35,740 |
| Investment proporties, net | 9 | 116,353 | 116,818 |
| Property, plant and equipment, net | 10 | 914,044 | 895,068 |
| Intangible assets, net | 11 | 17,353 | 13,687 |
| Deferred tax assets | | 8,034 | 6,661 |
| Other non-current assets | | 22,496 | 49,279 |
| Total non-current assets | | 1,109,794 | 1,117,253 |
| Total assets | | 2,384,578 | 2,378,105 |

| Director Dire | ctor |
|---------------|------|
|---------------|------|

| | | Unaudited | Audited |
|---|-------|---------------|---------------------------------------|
| | | 31 December | 30 September |
| | | 2022 | 2021 |
| | Notes | Thousand Baht | Thousand Baht |
| Liabilities and equity | | | |
| Current liabilities | | | |
| Short-term loan from a financial institution | 12 | 100,000 | 100,000 |
| Trade and other payables | 13 | 525,345 | 581,998 |
| Current portion of finance lease liabilities, net | 10 | 2,048 | 2,213 |
| Income tax payable | | 6,172 | 5,887 |
| Other current liabilities | | 13,369 | 14,728 |
| | | , | , , , , , , , , , , , , , , , , , , , |
| Total current liabilities | | 646,934 | 704,826 |
| Non-current liabilities | | | |
| Lease liabilities, net | | 2,780 | 3,179 |
| Employee benefit obligations | | 52,694 | 49,988 |
| Provision for product warranty | 14 | 74,295 | 73,978 |
| Other non-current liabilities | | 526 | 520 |
| Total non-current liabilities | | 130,295 | 127,665 |
| Total liabilities | | 777,229 | 832,491 |

| | Unaudited | Audited |
|--|---------------|---------------|
| | 31 December | 30 September |
| | 2022 | 2021 |
| | Thousand Baht | Thousand Baht |
| Liabilities and equity (Cont'd) | | |
| Equity | | |
| Share capital | | |
| Authorised share capital | | |
| 268,500,000 ordinary shares of par Baht 1 each | 268,500 | 268,500 |
| | | |
| Issued and paid-up share capital | | |
| 259,800,000 ordinary shares of paid-up Baht 1 each | 259,800 | 259,800 |
| Premium on paid-up capital | 464,870 | 464,870 |
| Retained earnings | | |
| Appropriated - Legal reserve | 26,850 | 26,850 |
| Unappropriated | 851,181 | 786,065 |
| Other components of equity | 4,648 | 8,029 |
| Total equity | 1,607,349 | 1,545,614 |
| Total liabilities and equity | 2,384,578 | 2,378,105 |

| | | 2022 | 2021 |
|---|------|---------------|---------------|
| _ | Note | Thousand Baht | Thousand Baht |
| | | | |
| Revenues from sales | | 727,125 | 629,583 |
| Costs of sales | | (608,945) | (547,819) |
| Gross profit | | 118,180 | 81,764 |
| Other income | | 1,897 | 3,922 |
| Selling and distribution expenses | | (9,960) | (8,887) |
| Administrative expenses | | (46,090) | (41,744) |
| Gain on exchange rate, net | | 1,866 | 1,181 |
| Profit before finance costs and | | | |
| income tax expense | | 65,893 | 36,236 |
| Finance costs | | (383) | (327) |
| | | | |
| Profit before income tax expense | | 65,510 | 35,909 |
| Income tax expense | 14 | (394) | (481) |
| Profit for the period | | 65,116 | 35,428 |
| Other comprehensive income: | | | |
| Items that will not be reclassified to profit or loss | | | |
| Changes in fair value of equity investments at fair value | | | |
| through other comprehensive income, net of tax | | (3,381) | (1,124) |
| Total items that will not be reclassified to profit or loss | | (3,381) | (1,124) |
| р | | (0,001) | (, , = ,) |
| Total comprehensive income for the period | | 61,735 | 34,304 |
| | | | |
| | | | |
| Earnings per share - owners of the Company | | | |
| Basic earnings per share (Baht) | | 0.25 | 0.14 |

| | | | Retained earnings | | Other comprehensive income | |
|---|---|--------------------------------|--|---------------------------------|--|--|
| | Issued and paid-up share capital Thousand Baht | Share premium Thousand Baht | Appropriated - Legal reserve Thousand Baht | Unappropriated Thousand Baht | Measurement of equity investments at fair value through other comprehensive income | Equity attributable to owners of the Company Thousand Baht |
| Opening balance as at 1 October 2021 | 259,800 | 464,870 | 26,850 | 828,131 | 11,629 | 1,591,280 |
| Change in equity for the year Total comprehensive income for the period | | | | 35,428 | (1,124) | 34,304 |
| Closing balance as at 31 December 2021 | 259,800 | 464,870 | 26,850 | 863,559 | 10,505 | 1,625,584 |
| Opening balance as at 1 October 2022 | 259,800 | 464,870 | 26,850 | 786,065 | 8,029 | 1,545,614 |
| Change in equity for the year Total comprehensive income for the period | _ | - | - | 65,116 | (3,381) | 61,735 |
| Closing balance as at 31 December 2022 | 259,800 | 464,870 | 26,850 | 851,181 | 4,648 | 1,607,349 |

| | | 2022 | 2021 |
|---|------|---------------|---------------|
| | Note | Thousand Baht | Thousand Baht |
| | | | |
| Cash flows from operating activities | | | |
| Profit before income tax expense | | 65,510 | 35,909 |
| Adjustments for: | | | |
| Depreciation and amortisation | | 27,290 | 28,763 |
| Reduction (reversal) of inventory to net realisable value | | 572 | (2,022) |
| Loss on disposal and write-off of assets | | 307 | 326 |
| Increase in provision for product warranty | 14 | 541 | 79 |
| Increase in employee benefit obligation | | 2,706 | 2,034 |
| Unrealised foreign exchange losses | | 2,022 | 186 |
| Interest income | | (699) | (753) |
| Interest expenses | | 383 | 327 |
| Profit from operating activities before changes in | | 98,632 | 64,849 |
| operating assets and liabilities | | | |
| Changes in operating assets and liabilities: | | | |
| - Trade and other receivables | | 62,394 | (3,930) |
| - Inventories | | (24,377) | 16,496 |
| - Other current assets | | (2,017) | (1,533) |
| - Other non-current assets | | (1,127) | (7,012) |
| - Trade and other payables | | (52,245) | (38,650) |
| - Other current liabilities | | (1,359) | 1,709 |
| - Other non-current liabilities | | 6 | - |
| Cash generated from operating activities | | 79,907 | 31,929 |
| Provisions for product warranty paid | 14 | (224) | (213) |
| Interest paid | • • | (378) | (324) |
| Income tax paid | | (637) | (40) |
| moome tax paid | | (037) | (40) |
| Net cash generated from operating activities | | 78,668 | 31,352 |

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| | 2022 | 2021 |
|--|---------------|---------------|
| | Thousand Baht | Thousand Baht |
| Cash flows from investing activities | | |
| Purchases of property, plant and equipment | (21,547) | (1,102) |
| Purchases of intangible assets | (4,368) | (5,871) |
| Proceeds from disposals of property, plant and equipment | 3,653 | 278 |
| Interest received | 1,541 | 2,278 |
| Net cash used in investing activities | (20,721) | (4,417) |
| Cash flows from financing activities | | |
| Payments for lease liabilities | (5,392) | (5,814) |
| Net cash used in financing activities | (5,392) | (5,814) |
| Net increase in cash and cash equivalents | 52,555 | 21,121 |
| Cash and cash equivalents at the beginning of the period | 197,930 | 177,518 |
| Cash and cash equivalents at the end of the period | 250,485 | 198,639 |
| Non-cash transactions | | |
| Payable for purchase of property, plant and equipment | 8,334 | 7,084 |
| Equipment increased from lease liabilities | 4,828 | 147 |
| Equipment increased from transfer of non-current assets | 27,910 | - |

1 General information

Thai Steel Cable Public Company Limited (the Company) is a public company limited incorporated in Thailand. The address of its registered office is located at 700/737, Moo 1, Panthong, Panthong, Chonburi. Thailand.

The principal business of the Company is to engage in the manufacture and distribution of control cable of automobiles and motorcycles and window regulator of automobiles.

This interim financial information was authorised for issue by the Company's management on 7 February 2023.

This interim financial information is presented in Thai Baht, unless otherwise stated.

2 Basis of preparation accounting policies

The interim financial information has been prepared in accordance with Thai Accounting Standard (TAS) no. 34, Interim Financial Reporting and other financial reporting requirements issued under the Securities and Exchange Act.

The interim financial information should be read in conjunction with the annual financial statements for the year ended 30 September 2022.

An English version of these interim financial information has been prepared from the interim financial information that is in the Thai language. In the event of a conflict or a difference in interpretation between the two languages, the Thai language interim financial information shall prevail.

3 Accounting policies

The accounting policies used in the preparation of the interim financial information are consistent with those used in the annual financial statements for the year ended 30 September 2022.

New and amended Thai Financial Reporting Standards effective for the accounting periods beginning on or after 1 January 2022 do not have material impact on the Company.

4 Segment and revenue information

The Company is principally engaged in the manufacture and distribution of control cable of automobiles and motorcycles and window regulator of automobiles. Its operations are carried on only in Thailand. Segment performance is measured based on operating profit or loss, on a basis consistent with that used to measure operating profit or loss and total assets in the financial statements. As a result, all of the revenues, operating profits and assets as reflected in these financial statements pertain to the aforementioned reportable operating segment and geographical area.

The timing of revenue recognition is at a point in time for all revenues.

Major customers

For the three-month period ended 31 December 2022, the Company had revenues from four major customers, totalling of Baht 410 million, equivalent to 56% of the total revenue (31 December 2021, four major customers, totalling of Baht 358 million, equivalent to 57% of the total revenue).

5 Fair value

The following table presents financial assets and liabilities that are measured at fair value, excluding where its fair value is approximating the carrying amount.

| | Level 3 | |
|--|--------------------------------------|---------------------------------------|
| | 31 December 2022 Thousand Baht | 30 September 2022 Thousand Baht |
| Financial assets measured at fair value through other comprehensive income (FVOCI) Investment in equity Instruments of non-listed company (Note 8) | 31,514 | 35,740 |

The Company utilises adjusted net book value to measure fair value level 3. There were no changes in valuation techniques and no transfers between fair value level during the period.

The Company's valuation processes

The Company's finance department includes a team that performs the valuations of financial assets required for financial reporting purposes, including level 3 fair values. This team reports directly to the Chief Financial Officer (CFO). Discussions of valuation processes are held between the Chief Financial Officer and the valuation team at least once every quarter, in line with the Company's quarterly reporting dates.

The following table shows classification of the financial assets and liabilities by category.

| | FVOCI Thousand Baht | Amortised cost Thousand Baht | Total Thousand Baht |
|---|------------------------|---------------------------------|---|
| As at 31 December 2022 | | | |
| Financial assets Cash and cash equivalents Trade and other receivables, net Fixed deposit held at banks Investment in equity instrument of non-listed company | - - - 31,514 | 250,485 486,335 296,197 | 250,485 486,335 296,197 31,514 |
| | 31,514 | 1,032,987 | 1,064,531 |
| Financial liabilities Trade and other payables Short-term borrowings from financial | - | 525,345 | 525,345 |
| institutions | - | 100,000 | 100,000 |
| Lease liabilities | - | 4,828 | 4,828 |
| | - | 630,173 | 630,173 |

| | FVOCI Thousand Baht | Amortised cost Thousand Baht | Total Thousand Baht |
|---|------------------------|------------------------------|---------------------|
| As at 30 September 2022 | | | |
| Financial assets | | | |
| Cash and cash equivalents | - | 197,930 | 197,930 |
| Trade and other receivables, net | - | 550,780 | 550,780 |
| Fixed deposits held at bank | - | 296,167 | 296,167 |
| Investment in equity instrument of non-listed company | 35,740 | - | 35,740 |
| | 35,740 | 1,044,877 | 1,080,617 |
| Financial liabilities | | | |
| Trade and other payables | - | 581,998 | 581,998 |
| Short-term borrowings from | | | |
| financial institutions | - | 100,000 | 100,000 |
| Lease liabilities | - | 5,392 | 5,392 |
| | | 687,390 | 687,390 |

Since the majority of the Company's financial instruments are short-term in nature, loans borrowings carrying interest at rates close to the market interest rates, their fair value is not expected to be materially different from the amounts presented in the statement of financial position.

| 6 Trade and other receivables | | |
|---|--------------------------------------|---------------------------------------|
| As at | 31 December 2022 Thousand Baht | 30 September 2022 Thousand Baht |
| Trade receivables - related parties | | |
| Not yet due Within 3 months 3 - 6 months 6 - 12 months Over 12 months | 34,668 6,719 - - | 52,350 8,803 - - - |
| Less Allowance for doubtful accounts | - | <u>-</u> |
| Total trade receivables - related parties | 41,387 | 61,153 |
| Trade receivables - third parties | | |
| Not yet due Within 3 months 3 - 6 months 6 - 12 months Over 12 months | 439,245 3,923 - 1 2 | 483,975 3,752 156 80 2 |
| Less Allowance for doubtful accounts | - | <u>-</u> |
| Total trade receivables - third parties | 443,171 | 487,965 |
| Other receivables - related parties Other receivables - third parties | 30 1,747 | 24 1,638 |
| Total trade and other receivables | 486,335 | 550,780 |

| 7 | Inventorie | s, net |
|---|------------|--------|
| | | |

| As at | 31 December 2022 Thousand Baht | 30 September 2022 Thousand Baht |
|--|---|--|
| Finished goods Work in process Raw materials Goods in transit Spare parts and factory supplies | 70,105 31,441 97,973 26,693 5,150 | 46,202 31,884 106,662 17,384 4,853 |
| Less Allowance for obsolesces Total inventories, net | 231,362 (4,366) 226,996 | 206,985 (3,794) 203,191 |

8 Financial assets measured at fair value through other comprehensive income

Details of financial assets measured at fair value through other comprehensive income (FVOCI) as of 31 December 2022 and 30 September 2022 are as follows:

| | | Shareholding percentage Cost | | Carrying at fair | | | |
|--------------------------|---------------|------------------------------|--------------|------------------|--------------|-------------|--------------|
| | | 31 December | 30 September | 31 December | 30 September | 31 December | 30 September |
| | | 2022 | 2022 | 2022 | 2022 | 2022 | 2022 |
| | Country of | | | Thousand | Thousand | Thousand | Thousand |
| Company's name | incorporation | % | % | Baht | Baht | Baht | Baht |
| HI-LEX Vietnam Co., Ltd. | Vietnam | 6.28 | 6.28 | 25,704 | 25,704 | 31,514 | 35,740 |

The movements of financial assets measured at FVOCI during the period are as follows

| For the three-month period ended 31 December 2022 | Thousand Baht |
|---|-------------------|
| Opening net book value Remeasurement at FVOCI | 35,740 (4,226) |
| Closing net book value | 31,514 |

9 Investment properties

Movements of investment properties for the three-month period ended 31 December 2022 are as follows:

| For the three-month period ended 31 December 2022 | Thousand Baht |
|---|------------------|
| Opening net book value Depreciation | 116,818 (465) |
| Closing net book value | 116,353 |

10 Property, plant and equipment, net

Movements of property, plant, equipment for the three-month period ended 31 December 2022 are as follows:

| | | Property, plant and equipment Thousand Baht | Total Thousand Baht |
|---|-------|---|------------------------|
| For the three-month period ended 31 December 2022 | | | |
| Opening net book value | 5,274 | 889,794 | 895,068 |
| Additions | - | 21,149 | 21,149 |
| Disposals, net | - | (3,689) | (3,689) |
| Write-offs, net | - | (255) | (255) |
| Transfer from other non-current assets (mold) | - | 27,910 | 27,910 |
| Depreciation | (577) | (25,562) | (26,139) |
| Closing net book value | 4,697 | 909,347 | 914,044 |

11 Intangible assets, net

Movement of intangible assets for the three-month period ended 31 December 2022 are as follows:

| For the three-month period ended 31 December 2022 | Thousand Baht |
|---|-----------------|
| Opening net book value Additions | 13,687 4,368 |
| Write-offs, net Amortisation | (16) (686) |
| Closing net book value | 17,353 |

12 Short-term loans from a financial institution

| | | | Thousand Baht |
|-----------------------------|-------------|-----------------------------------|---------------|
| Interest rate (% per annum) | | 31 December 30 September 2022 202 | |
| Promissory note | 1.10 - 1.50 | 100,000 | 100,000 |

The short-term loan from a financial institution is unsecured loan and denominated in Thai Baht.

13 Trade and other payables

| As at | 31 December 2022 Thousand Baht | 30 September 2022 Thousand Baht |
|---|---------------------------------------|---------------------------------------|
| Trade payables - related parties Trade payables - third parties Other payables Accrued expenses | 99,238 370,892 18,788 36,427 | 82,041 382,753 27,538 89,666 |
| Total trade and other payables | 525,345 | 581,998 |

14 Provision for product warranty

Movements of provisions for three-month period ended 31 December 2022 are as follows:

| | Thousand Baht |
|---|---------------|
| Opening balance | 73,978 |
| Increase in provision for product warranty Provisions for product warranty paid | 541 (224) |
| Closing balance | 74,295 |

Provisions for product warranty is recognised at a percentage for sales and estimated incurred claims. The rate used in the calculation to the sales is based on historical data of actual expenses.

15 Income tax expenses

The interim income tax is accrued based on management's estimate using the tax rate that would be applicable to the expected total annual earnings. For the three-month period ended 31 December 2022. The weighted average applicable tax rate of the Company was -0.6% (2021: -1.34%).

16 Commitments and contingent liabilities

16.1 Capital commitments

As at 31 December 2022 and 30 September 2022, capital expenditure contracted but not recognised as liabilities is as follows:

| | 31 December 2022 Thousand Baht | 30 September 2022 Thousand Baht |
|-------------------------------|--------------------------------------|---------------------------------------|
| Property, plant and equipment | 50,187 | 75,762 |

16.2 Short-term Lease and service commitments

As at 31 December 2022 and 30 September 2022, the Company had future minimum payments under short-term leases, lease of low-value assets and service agreements as follows:

| | 31 December 2022 Thousand Baht | 30 September 2022 Thousand Baht |
|------------------------------------|--------------------------------------|---------------------------------------|
| Payable: Within a year 1 - 5 years | 22,246 3,019 | 16,120 3,881 |
| Total | 25,265 | 20,001 |

16.3 License commitments

The Company has entered into license and technical assistance agreement with an overseas related company for the use of a trademark and the receipt of information related to the manufacture and assembly of control cable of automobiles and motorcycles. Under the conditions of the agreement, the Company is obligate to pay the fee twice a year at a rate as stipulated in the agreement. The fees for the period ended 31 December 2022 amounting to Baht 10 million (30 September 2022: Baht 5 million). The Company recognised an expense during this three-month period of Baht 6 million (2021: Baht 5 million).

16.4 Litigation

The Customs Department conducted a post clearance audit at the Company and accused the Company of making incorrect tariff code declarations (with lower duty rates) in import entries between 2003 - 2006 by 3 lots and assessed import duties and VAT shortfalls for Lot 1 and Lot 3 of Baht 17.90 million and Baht 5.67 million, respectively, and capital for Lot 2 of Baht 3.84 million, excluding penalties and surcharges.

<u>Lot 1</u>

In September 2017, the Central Tax Court delivered a judgment to revoke the assessment of import duty and surcharges. The Company has no authority to file a lawsuit against the Revenue Department demanding the revocation of the VAT assessment because the Company has not yet exercised its right to appeal to the Board of Appeals in accordance with Section 30 of the Revenue Code. Subsequently, on 3 December 2018, the special court of appeal upheld the judgment of the Central Tax Court. On 18 January 2021, 8 February 2021, 22 March 2021 and 7 June 2021, the Central Tax Court has read the judgement of the Supreme Court for all 14 cases of which the judgement was to revoke the assessment of import duty and VAT assessment on those import duties.

Currently, the Company received some compensation, and the remaining amount is in requesting process.

Lot 2

In December 2018, the Central Tax Court delivered a judgment to revoke only the assessment of import duty and surcharges. The Company has no authority to file a lawsuit against the Revenue Department demanding the revocation of the VAT assessment because the Company has not yet exercised its right to appeal to the Board of Appeals in accordance with Section 30 of the Revenue Code. On 30 September 2019, the special court of appeal upheld the judgment of the Central Tax Court. The Supreme Court permitted the Custom Department to file its appeal. On 18 February 2021, the Company submitted an amendment to the Supreme Court.

On 2 May 2022, the Supreme Court judged that the Company won the case and had the right to request an import duty refund. On 26 July 2022, the Company submitted a notice to refund import duty with the Customs Department.

Lot 3

In December 2019, the Central Tax Court delivered a judgment to revoke, only the assessment of import duty and surcharges. The Company has no authority to file a lawsuit against the Revenue Department demanding the revocation of the VAT assessment because the Company has not yet exercised its right to appeal to the Board of Appeals in accordance with Section 30 of the Revenue Code. On 21 September 2020, the special court of appeal upheld the judgment of the Central Tax Court. The Supreme Court permitted the Custom Department to file its appeal. On 9 July 2021, the Company submitted an amendment to the Supreme Court.

On 5 September 2022, the Supreme Court judged that the Company won the case and had the right to request an import duty refund. On 16 September 2022, the Company submitted a notice to refund import duty with the Customs Department.

17 Related parties transactions

a) Transactions with related parties

Transactions with related parties for the three-month ended 31 December are as follows:

| | 2022 Thousand Baht | 2021 Thousand Baht | Pricing policies |
|---|--------------------------|--------------------------|------------------|
| Sales of goods and services Other related parties – common directors | 41,131 | 37,227 | Cost plus margin |
| Purchases of goods and services Other related parties – common directors | 120,507 | 92,823 | Cost plus margin |
| Other transactions Purchase of assets – common directors | 1,471 | 1,209 | Mutually agreed |

b) Outstanding balances arising from sales and purchases of goods and services

The outstanding balances at the end of the reporting period in relation to transactions with related parties are as follows:

| | 31 December 2022 Thousand Baht | 30 September 2022 Thousand Baht |
|--|--------------------------------------|---------------------------------------|
| Receivables Trade receivables - related parties – common directors Other receivables – related parties – common directors | 41,387 30 | 32,333 24 |
| Payables Trade payables - related parties – common directors Other payables – related parties – common directors Accrued license fee- related parties – common directors | 99,238 968 10,415 | 1,297 632 4,909 |

c) Key management compensation

Key management includes directors (executive and non-executive), members of the executive committee. The compensation paid or payable to key management for the three-month period ended 31 December 2022 and 31 December 2021 are as follows:

| | 31 December 2022 | 31 December 2021 |
|---|------------------|------------------|
| | Thousand Baht | Thousand Baht |
| Salaries and other short-term employee benefits Post-employment benefits | 11,939 461 | 13,994 1,116 |
| Total | 12,400 | 15,110 |