



Annual General Meeting 2023

January 24, 2023

THAI STEEL CABLE PUBLIC COMPANY LIMITED

AGENDA

To approve

01

The minute of 2022 Annual General Meeting (25/01/2022)

To acknowledge

02

Performance of 2022

To approve

03

Financial Statement for year ended September 30, 2022

To approve

04

The legal reserve and dividend payment for year 2022

AGENDA

To approve

05

The replacement of Directors to vacate

To approve

06

The remuneration of Directors and Sub-Committee for year 2023

To approve

07

Accounting auditor appointment and audit fee of 2023

To consider

08

Others (if any)

01

To approve

The minute of 2022 Annual General Meeting (25/01/2022)

01

To approve

The minute of 2021 Annual General Meeting (19/01/2021)

02

To acknowledge

Performance of 2021

03

To approve

Financial Statement for year ended September 30, 2021

04

To approve

The legal reserve and dividend payment for year 2021

05

To approve

The replacement of Directors to vacate

06

To approve

The remuneration of Directors and Sub-Committee for year 2022

07

To approve

Accounting auditor appointment and audit fee of 2022

08

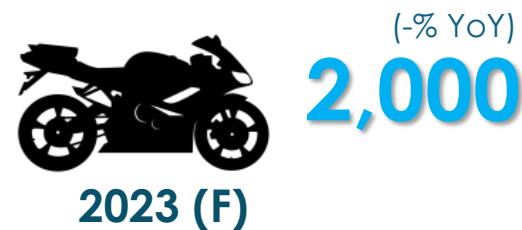
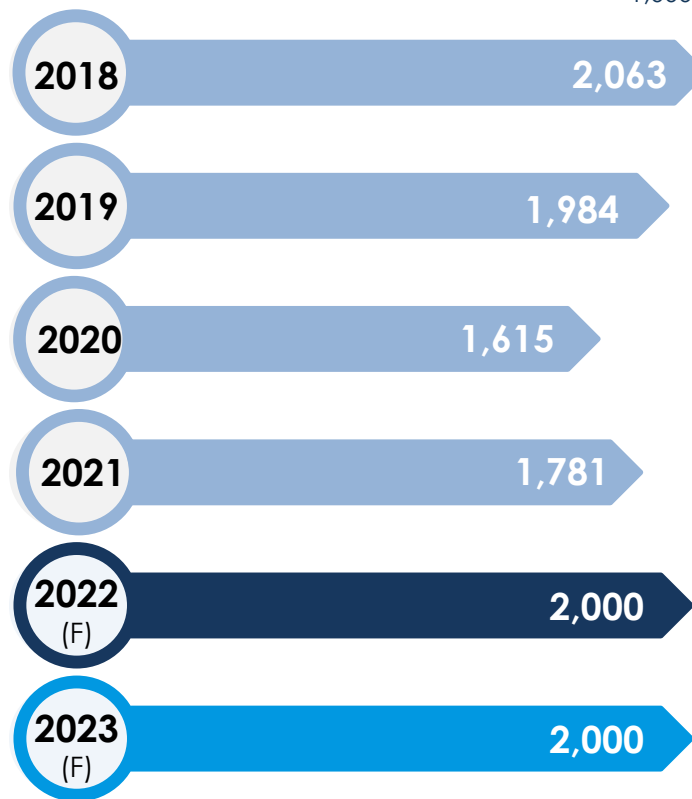
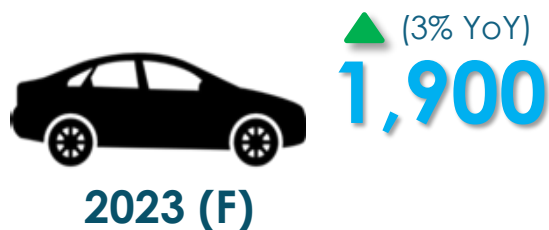
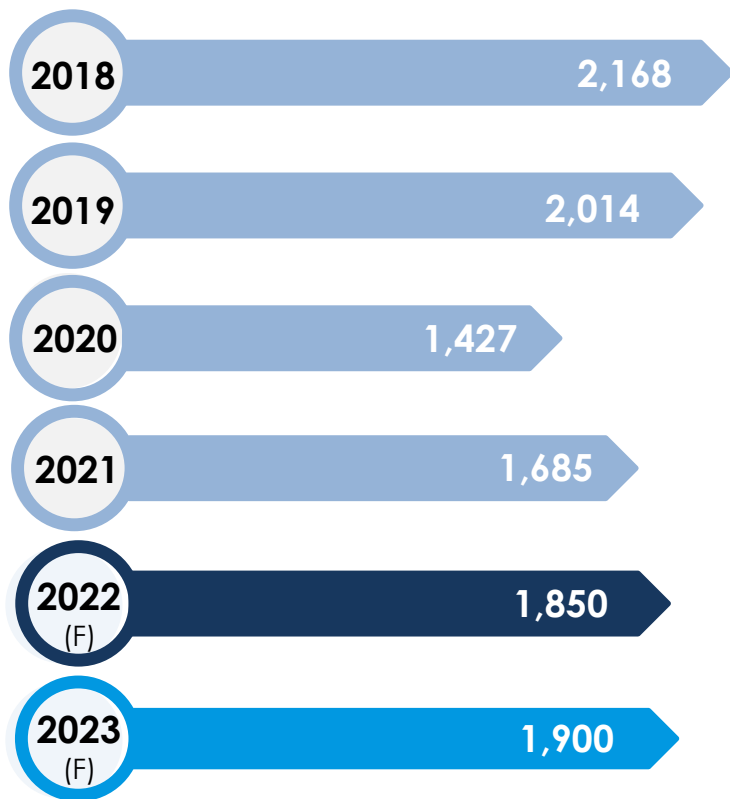
To consider

Others (if any)

02

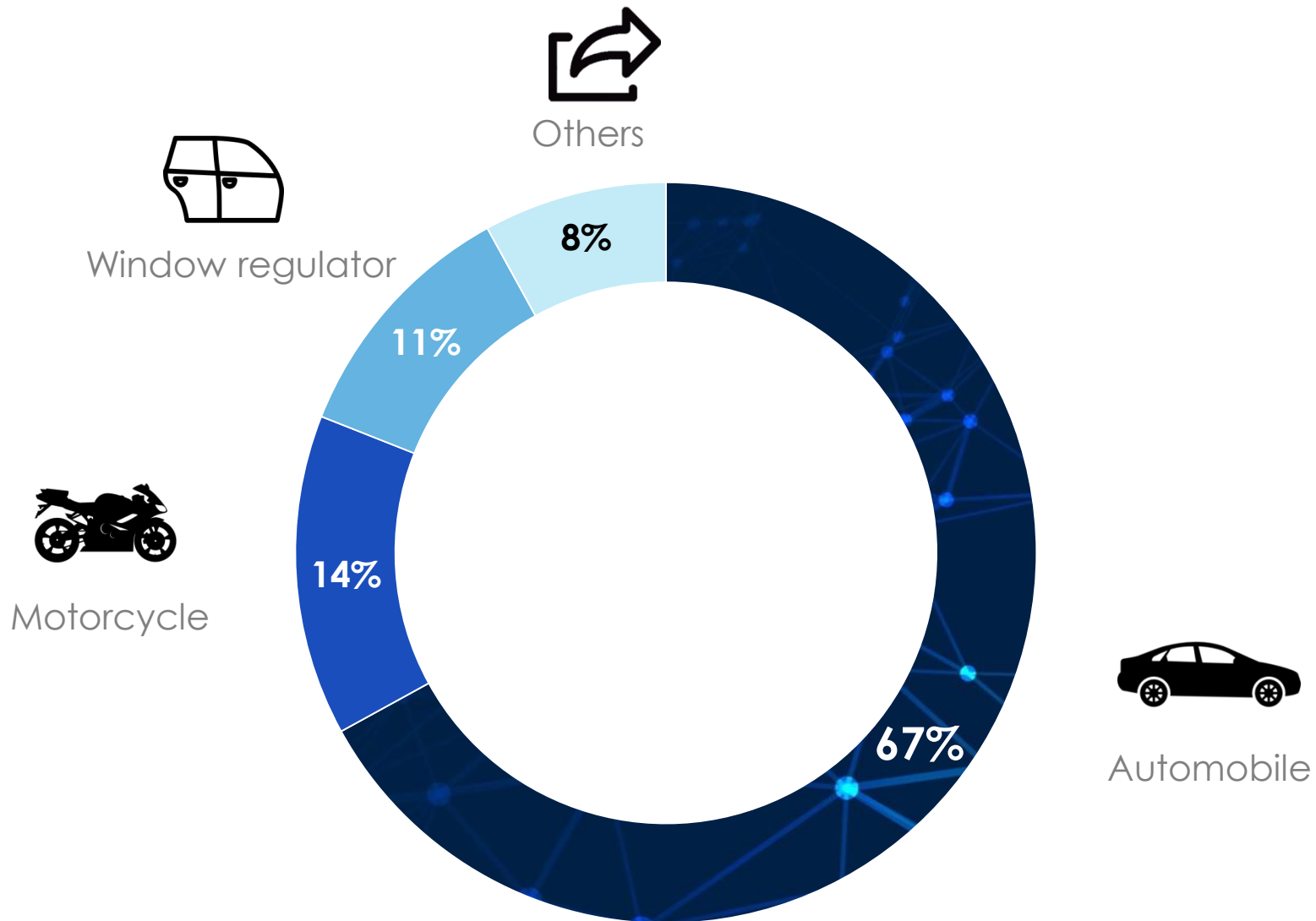
To acknowledge Performance of 2022 : Thailand automotive industry information

Total output
1,000 units



02

To acknowledge Performance of 2022 : Sales Share



02

To acknowledge Performance of 2022 : Production

Unit: Million pcs



Automobile

2021

28.21

2022

26.24

▼ 1.97 (7%)



Motorcycle

8.51

9.15

▲ 0.64 (8%)



Window regulator

1.19

1.14

▼ 0.05 (4%)

Total

37.91

36.53

▼ 1.38 (4%)

02

To acknowledge Performance of 2022 : Market Share



Motorcycle
95%



Automobile
70%



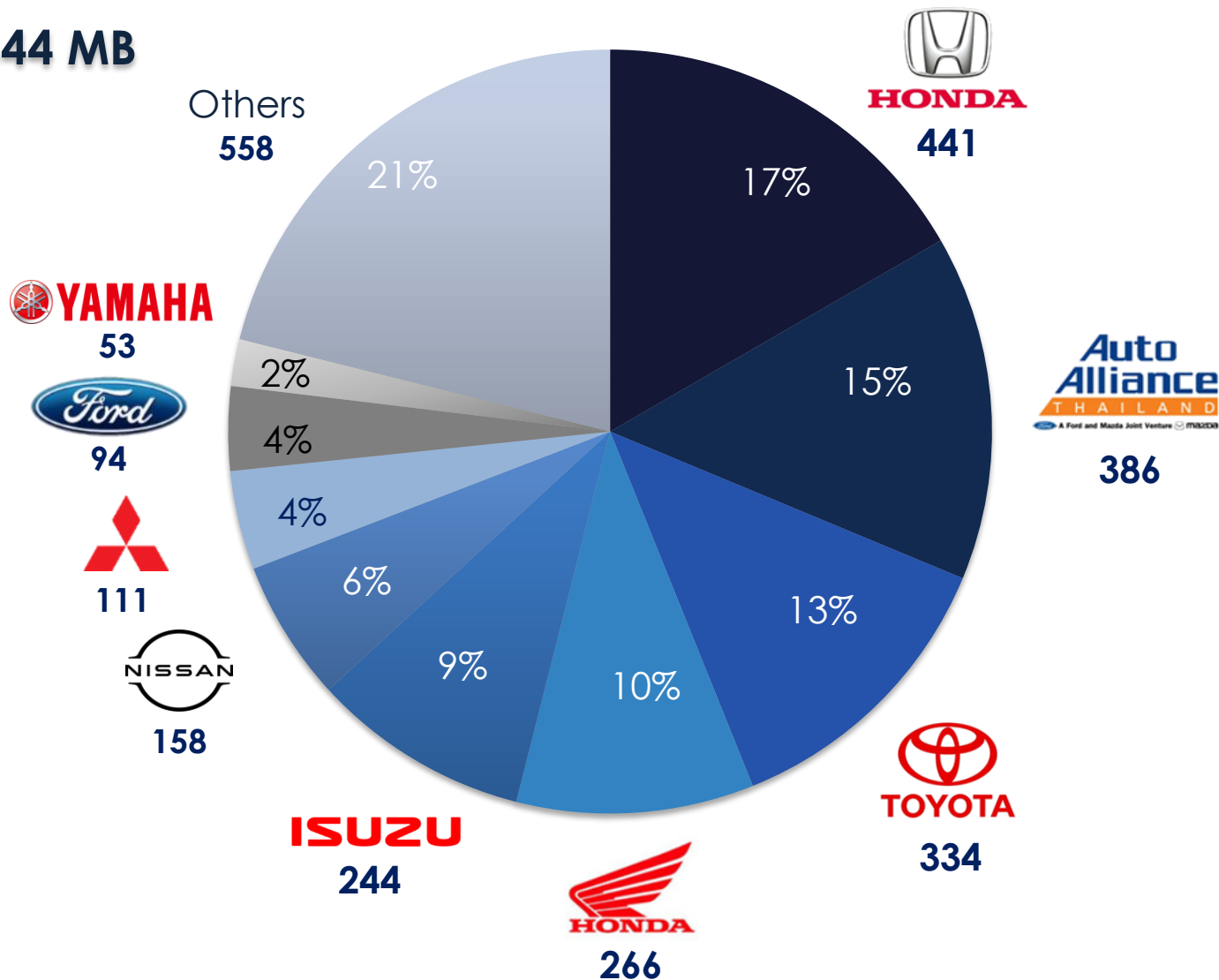
Window Regulator
21%

02

To acknowledge Performance of 2022 : Comparative Turnover

Total 2,644 MB

Unit: (MB)



02

To acknowledge
Performance of 2022 : CG Score



Excellent



บริษัทภิบาลแห่งชาติ
National CG Committee



บริษัทภิบาลแห่งชาติ
National CG Committee



บริษัทภิบาลแห่งชาติ
National CG Committee



บริษัทภิบาลแห่งชาติ
National CG Committee



บริษัทภิบาลแห่งชาติ
National CG Committee

7 years in a row (2016-2022)

02

To acknowledge
Performance of 2022 : Thailand Sustainability Investment

รางวัลหุ้นยั่งยืน ประจำปี 2565
Thailand Sustainability Investment (THSI) Award

TSE



6 years in a row (2017-2022)

02

To acknowledge Performance of 2022 : CAC Re-Certification



2015

Declaration of Intent



2016

Certified



Aug 5, 2019

Recertification I



Sep 30, 2022

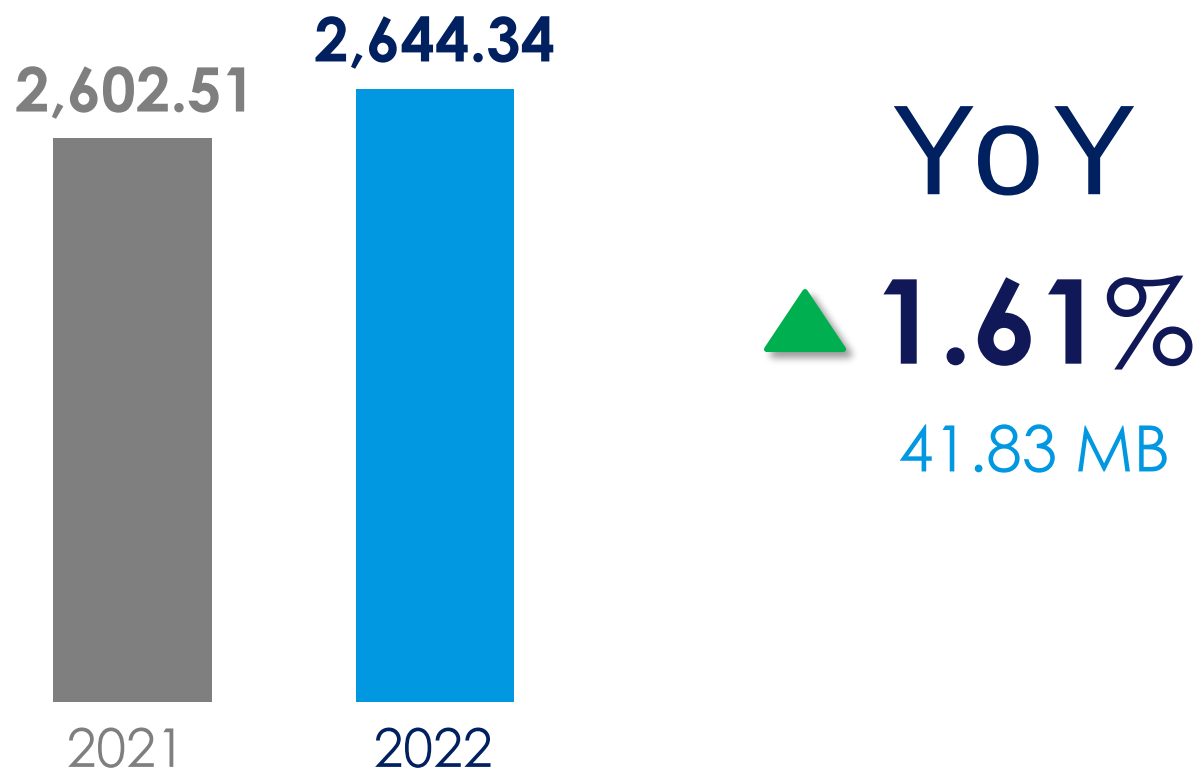
Recertification II

03

To approve
Financial Statement for year ended September 30, 2022

Total Revenue

Unit: (MB)

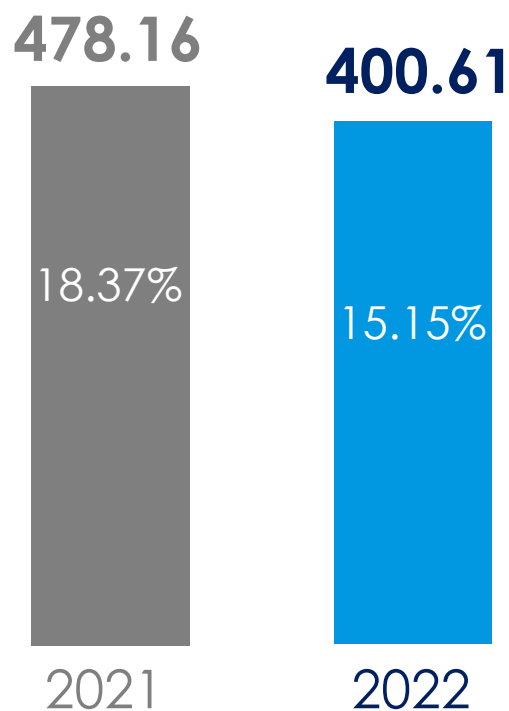


03

To approve
Financial Statement for year ended September 30, 2022

Gross Profit

Unit: (MB)



YoY
▼ **3.22%**
77.55 MB

03

To approve
Financial Statement for year ended September 30, 2022

Net Profit

Unit: (MB)

242.09

9.30%

2021

214.13

8.10%

2022

YoY

▼ 1.20%

27.96 MB

MD & A : Management Discussion and Analysis

Unit: (MB)

Financial Position

Unit : Million Baht	2020 As of Sep 30, 2020	2021 As of Sep 30, 2021	2022 As of Sep 30, 2022
Current Assets	1,037.25	1,177.58	1,260.85
Total Assets	2,177.80	2,320.41	2,380.11
Current Liabilities	516.97	598.33	704.83
Total Liabilities	604.38	729.13	834.50
Total Equity	1,573.42	1,591.28	1,545.61

Ratio	2020 (Oct 1, 2019 - Sep 30, 2020)	2021 (Oct 1, 2020 - Sep 30, 2021)	2022 (Oct 1, 2021 - Sep 30, 2022)
Gross Profit Ratio	13.77%	18.37%	15.15%
ROE	5.23%	14.90%	13.50%
Current Ratio	2.01	1.97	1.79
Debt/Equity Ratio	0.38	0.46	0.54

MD & A : Management Discussion and Analysis

Unit: (MB)

Performance

Unit: Million Baht	2020 (Oct 1, 2019 - Sep 30, 2020)	% on sales	2021 (Oct 1, 2020 - Sep 30, 2021)	% on sales	2022 (Oct 1, 2021 - Sep 30, 2022)	% on sales
Revenue from sales	2,023.89	100.00%	2,602.51	100.00%	2,644.34	100.00%
Other Income	22.12	1.09%	10.60	0.41%	58.15	2.20%
Cost of goods sold	-1,745.22	-86.23%	-2,124.35	-81.63%	-2,243.73	-84.85%
Selling & Administrative expenses	-215.98	-10.67%	-251.35	-9.66%	-243.59	-9.21%
Finance income	2.60	0.13%	3.05	0.12%	2.18	0.08%
Finance cost	-0.83	-0.04%	-1.57	-0.06%	-1.28	-0.05%
Income tax	-4.22	-0.21%	-1.77	-0.07%	-7.46	-0.28%
Net Profit	82.36	4.07%	237.11	9.11%	208.61	7.89%
Gain (loss) on change estimate the actuarial	2.69	0.13%	4.97	0.19%	5.52	0.21%
Total comprehensive income	85.05	4.20%	242.08	9.30%	214.13	8.10%

To approve The legal reserve and dividend payment for year 2022

Dividend Payment	2020		2021		2022	
	Interim	Existing	Interim	Existing	Interim	Existing
Net Profit (MB) Net Profit Margin (%)	82.36 (4.07%)		237.11 (9.11%)		208.61 (7.89%)	
Number of Share (Million shares)	259.8		259.8		259.8	
Total Dividend Payment (Baht per share)	0.0	0.5	0.4	0.6	0.4	0.6
Total Dividend Amount (MB)	129.9		259.8		259.8	
Dividend Payout Ratio (%)	158%		110%		124%	

Dividend Payment : Remaining 0.60 Baht/Share

Dividend Payment	Baht/Share	Baht
BOI	0.46	119,992,110
NON-BOI From 20 percent taxable profit	0.14	35,887,890
Total	0.60	155,880,000

Remark: The dividend shall be subject to withholding tax especially the dividend paid from the taxable profit only.

Dividend payment schedule

Feb 2023

03

Record Date

Feb 2023

24

Payment Date

05

**To approve
The replacement of Directors to vacate**

Directors

**Mr. Sarit
Patanatmarueng**

**Mr. Santi
Patanatmarueng**

Mr. Hajime Kato



Mr. Sarit Patanatmarueng

Director

- **Date of Appointment**
- *April 2, 2005*
- **Number of years in office**
- *17 Years*
- **Directorship/Management in Business with potential conflict of interest**
- *None*
- **Meeting attendance in 2022/total meetings**
- *Board of director meeting : 4/4*
- **Type of director**
- *Director who is management*



Mr. Santi Patanatmarueng

Director

- **Date of Appointment**
- *February 12, 2018*
- **Number of years in office**
- *4 Years*
- **Directorship/Management in Business with potential conflict of interest**
- *None*
- **Meeting attendance in 2022/total meetings**
- *Board of director meeting : 4/4*
- **Type of director**
- *Director who is not management*



Mr. Hajime Kato

Director

- **Date of Appointment**
- *February 12, 2018*
- **Number of years in office**
- *4 Years*
- **Directorship/Management in Business with potential conflict of interest**
- *None*
- **Meeting attendance in 2022/total meetings**
- *Board of director meeting : 4/4*
- **Type of director**
- *Director who is management*

Remuneration of Directors & Sub-Committee	2022	2023
1. Annual remuneration 1.1 Meeting fee (per attendance) - Chairman of director - Director, Sub-Committee	THB 35,000 THB 25,000	THB 35,000 THB 25,000
1.2 Director bonus at 1.50% of dividend paid of the year	1.50% of 2021	1.50% of 2022
2. Others benefits	Reimbursement in case of resignation / out of position	Reimbursement in case of resignation / out of position

Sub-Committee comprised of Audit Committee,
Nomination and Remuneration Committee, and Corporate Governance Committee.

Reimbursement in case of resignation / out of position

Definition

- Director = Director and Sub Committee
- Management = Managing Director or above

Conditions

- Must serve the position at least 10 consecutive calendar years.
- Once the Directors is resigned or out of position, the payment will be made in 30 days from the effective date.

Remuneration

$$\text{Director} = (\text{Annual Income} / 12) \times \frac{\text{Service Year}}{(\text{Maximum 20 Years})}$$

07

To approve Accounting auditor appointment and audit fee of 2023



○ **Auditor**

○ **Year**

○ **Certified Public
Accountant No.**



Mr. Pongthavee
Ratanakoses



Ms. Rodjanart
Banyatananusard



Mr. Boonrueng
Lerdwisewit

-

-

-

7795

8435

6552

Remuneration

Unit: (MB)

■ 2023



Total : 1.95

08

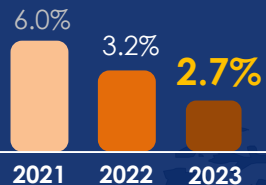
To consider
Others (if any)

Business Outlook

World Economic Outlook 2023

Projections

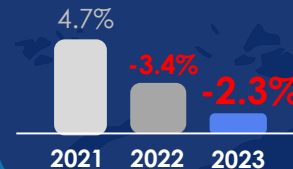
WORLD



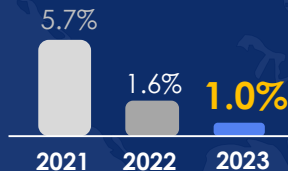
EURO AREA



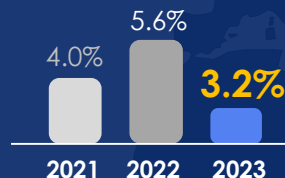
RUSSIA



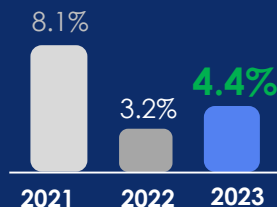
USA



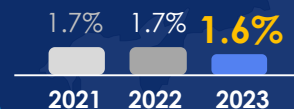
MIDDLE EAST AND CENTRAL ASIA



CHINA



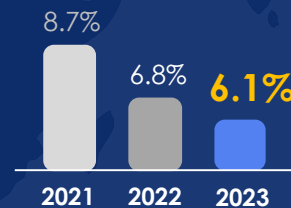
JAPAN



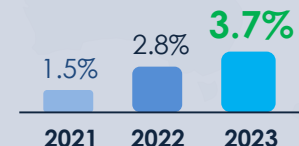
LATIN AMERICAN AND THE CARIBBEAN



INDIA

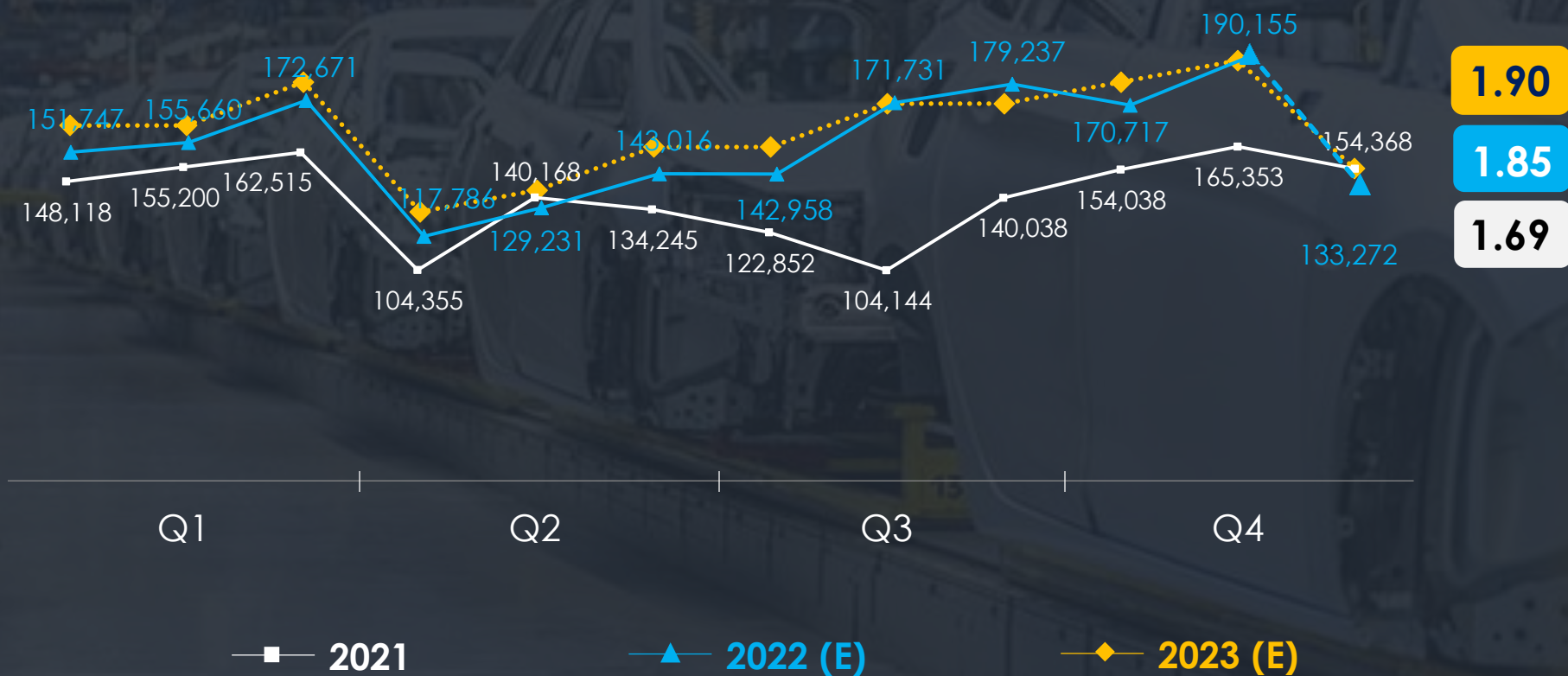


THAILAND



Thailand Automobile production

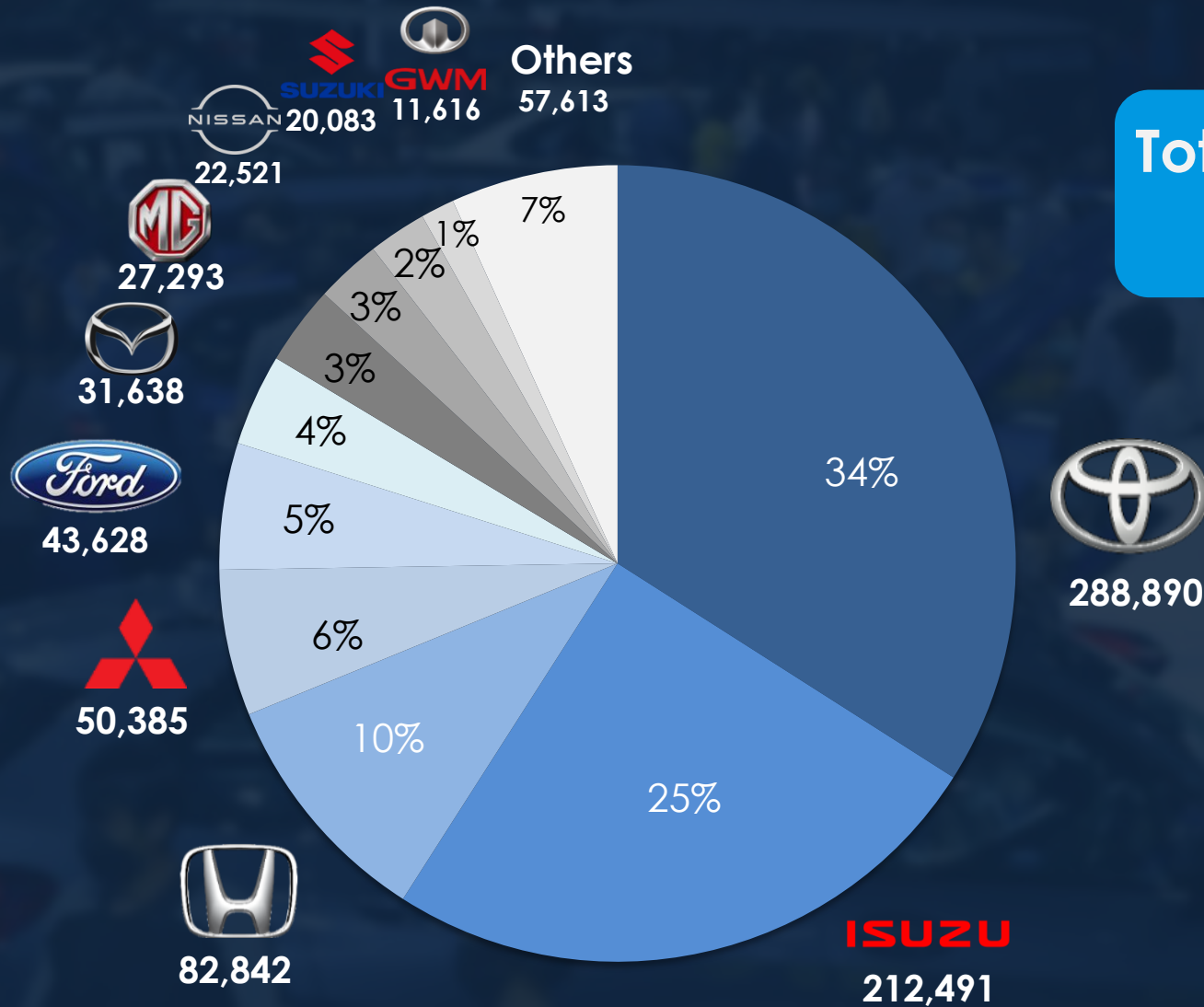
2021 – 2023



THAILAND AUTOMOBILE SALES 2022

Unit : Cars

Total 849,000
▲ 12%



Domestic Automobile Sales



Long service (10 years)



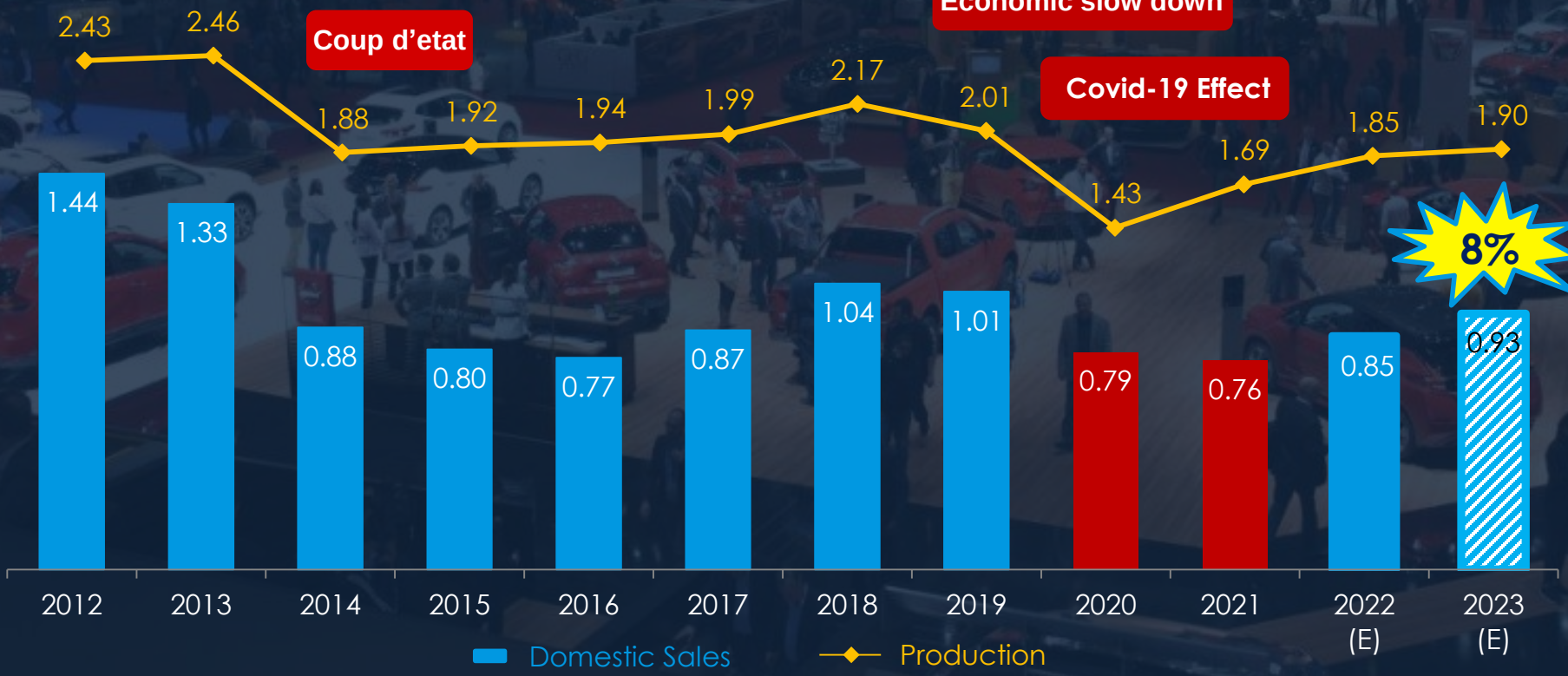
The first-car scheme

Coup d'etat

Economic slow down

Covid-19 Effect

8%



Source: The Federation of Thai Industries and TTB Analytics



MITSUBISHI

ALL NEW
TRITON



**Toyota celebrates its 60th Anniversary
of operations in Thailand**



TOYOTA

IMV 0





TOYOTA Hilux REVO EV





HONDA

e:NS1

ELECTRIC 100%





HONDA

— *All New* —

CR-V







ESTABLISHED

SINCE 2010



AREA

LAB AREA : 1,256 sq.m.

TESTING AREA : 552 sq.m.



CERTIFIED

ISO/IEC 17025

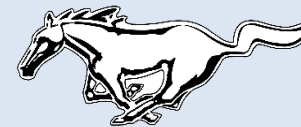
TIS (Thai Industrial Standard)



TSC

**LABORATORY
TESTING FACILITIES**

EV Player in Thailand





Thailand EV Sales

Year	2019	2020	2021	2022 (Estimated)	2022 (Jan-Oct)
BEV	724	1,056	1,935	10,203	7,348
PHEV/Hybrid	25,080	27,230	38,631	53,396	62,492
Total	25,804	28,520	40,710	63,599	69,840



FUTURE MODEL



2023

2024

2025

2026

2027



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