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REVIEW REPORT AND INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2025

#### INDEPENDENT AUDITOR'S REPORT ON REVIEW OF INTERIM FINANCIAL INFORMATION

To The Shareholders and Board of Directors of
Intermedical Care and Lab Hospital Public Company Limited

I have reviewed the accompanying consolidated statement of financial position of Intermedical Care and Lab Hospital Public Company Limited and its subsidiaries as at March 31, 2025, and the related consolidated statement of comprehensive income, consolidated statement of changes in shareholders' equity and consolidated statement of cash flows for the three-month period then ended, and the condensed notes to the interim consolidated financial statements and have also reviewed the separate financial information of Intermedical Care and Lab Hospital Public Company Limited for the same periods. Management is responsible for the preparation and presentation of this interim financial information in accordance with Thai Accounting Standard No. 34 "Interim Financial Reporting". My responsibility is to express a conclusion on this interim financial information based on my review.

#### SCOPE OF REVIEW

I conducted my review in accordance Thai Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Thai Standards on Auditing and consequently does not enable me to obtain assurance that I would become aware of all significant matters that might be identified in an audit. Accordingly, I do not express an audit opinion.

#### **CONCLUSION**

Based on my review, nothing has come to my attention that causes me to believe that the accompanying interim financial information is not prepared, in all material respects, in accordance with Thai Accounting Standard No. 34 "Interim Financial Reporting".

(Miss Soraya Tintasuwan) Certified Public Accountant Registration No. 8658

Dharmniti Auditing Company Limited Bangkok, Thailand May 13, 2025

#### STATEMENT OF FINANCIAL POSITION

# **AS AT MARCH 31, 2025**

#### **ASSETS**

		Baht					
	•	Consolidated fina	ancial statements	Separate financial statements			
	•	As at March	As at December	As at March	As at December		
	Notes	31, 2025	31, 2024	31, 2025	31, 2024		
Current assets							
Cash and cash equivalents		12,652,572.14	18,937,013.27	4,289,872.62	10,530,257.04		
Trade and other current receivables	4, 5	63,304,870.94	68,276,160.55	37,556,563.02	45,101,801.46		
Contract assets	6	325,727,182.56	311,223,117.17	15,674,781.27	19,659,523.80		
Short-term loans to subsidiary	4	-	-	44,459,630.00	44,459,630.00		
Inventories	7	22,128,329.87	19,577,262.00	4,477,145.75	2,412,907.19		
Other current assets		4,334,329.84	4,780,880.18	3,283,660.59	3,681,650.48		
Total current assets	•	428,147,285.35	422,794,433.17	109,741,653.25	125,845,769.97		
Non-current assets	•						
Restricted bank deposits	24.5	11,121,320.97	8,861,320.97	4,553,275.00	4,553,275.00		
Investments in subsidiaries	8	-	-	1,077,344,600.00	1,077,344,600.00		
Property, plant and equipment	9	753,536,249.55	757,218,014.31	110,038,119.13	111,511,412.81		
Right-of-use assets	10	143,046,803.29	146,243,085.83	7,887,273.03	9,215,110.35		
Goodwill	11	641,001,766.18	641,001,766.18	-	-		
Other intangible assets	12	44,894,884.86	45,453,320.61	1,221,507.20	954,391.54		
Deferred tax assets	13	19,512,357.09	18,560,545.23	1,572,718.92	1,370,674.32		
Other non-current assets	24.2	56,053,238.33	64,076,267.84	9,997,152.52	9,262,928.66		
Total non-current assets	•	1,669,166,620.27	1,681,414,320.97	1,212,614,645.80	1,214,212,392.68		
Total assets		2,097,313,905.62	2,104,208,754.14	1,322,356,299.05	1,340,058,162.65		

# STATEMENT OF FINANCIAL POSITION (CONT.)

# **AS AT MARCH 31, 2025**

# **LIABILITIES AND SHAREHOLDERS' EQUITY**

Baht

	•	Consolidated fina	ancial statements	Separate financial statements		
		As at March	As at December	As at March	As at December	
	Notes	31, 2025	31, 2024	31, 2025	31, 2024	
Current liabilities						
Overdrafts and short-term loans from						
financial institutions	14	21,065,924.34	31,068,485.81	21,065,924.34	31,068,485.81	
Trade and other current payables	4, 15	217,124,552.73	194,431,465.33	35,430,704.20	30,847,327.67	
Short-term loans from related person and companies	4	47,000,000.00	43,000,000.00	255,840,000.00	241,140,000.00	
Current portion						
Long-term loans from financial institutions	16	576,618,564.66	605,217,005.23	552,138,564.66	580,237,005.23	
Leases liabilities	17	4,150,048.38	6,497,388.26	2,308,978.10	2,765,180.15	
Income tax payable		7,751,562.45	4,997,949.16	-	-	
Other current liabilities		1,089,159.17	1,025,902.30	438,149.65	546,637.47	
Total current liabilities		874,799,811.73	886,238,196.09	867,222,320.95	886,604,636.33	
Non - current liabilities						
Long-term loans from financial institutions	16	67,687,117.45	71,860,897.55	-	-	
Leases liabilities	17	161,345,318.01	159,596,186.71	3,092,023.32	3,523,414.34	
Provisions for employee benefits	18	11,524,483.44	11,192,631.00	5,151,324.00	4,797,661.00	
Other non-current provisions	19	35,669,395.56	36,801,926.77	-	-	
Deferred tax liabilities	13	99,397,047.12	99,576,021.53	-	-	
Deferred subsidies		2,888,132.85	3,038,005.76	-	-	
Total non-current liabilities	•	378,511,494.43	382,065,669.32	8,243,347.32	8,321,075.34	
Total liabilities		1,253,311,306.16	1,268,303,865.41	875,465,668.27	894,925,711.67	

# STATEMENT OF FINANCIAL POSITION (CONT.)

# **AS AT MARCH 31, 2025**

# **LIABILITIES AND SHAREHOLDERS' EQUITY (CONT.)**

Baht

	•	Consolidated fina	ncial statements	Separate financial statements	
	•	As at March	As at December	As at March	As at December
	Notes	31, 2025	31, 2024	31, 2025	31, 2024
Shareholders' equity	•				
Share capital					
Authorized share capital					
215,000,000 ordinary shares, Baht 0.50 par value		107,500,000.00	107,500,000.00	107,500,000.00	107,500,000.00
Issued and fully paid-up	•				
215,000,000 ordinary shares, Baht 0.50 par value		107,500,000.00	107,500,000.00	107,500,000.00	107,500,000.00
Premium on ordinary shares		262,690,733.19	262,690,733.19	262,690,733.19	262,690,733.19
Premium on treasury shares		558.00	558.00	558.00	558.00
Retained earnings					
Appropriated					
Legal reserve		10,750,000.00	10,750,000.00	10,750,000.00	10,750,000.00
Treasury shares reserve	20	13,262,888.00	13,262,888.00	13,262,888.00	13,262,888.00
Unappropriated		378,445,574.46	369,640,997.85	65,949,339.59	64,191,159.79
Treasury shares	20	(13,262,888.00)	(13,262,888.00)	(13,262,888.00)	(13,262,888.00)
Total equity attributable to shareholders of the parent		759,386,865.65	750,582,289.04	446,890,630.78	445,132,450.98
Non-controlling interests		84,615,733.81	85,322,599.69	-	-
Total shareholders' equity	•	844,002,599.46	835,904,888.73	446,890,630.78	445,132,450.98
Total liabilities and shareholders' equity		2,097,313,905.62	2,104,208,754.14	1,322,356,299.05	1,340,058,162.65

# STATEMENT OF COMPREHENSIVE INCOME FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2025

		Baht				
		Consolidated fina	ancial statements	Separate finance	cial statements	
	Notes	2025	2024	2025	2024	
Revenues						
Revenue from service	4	52,204,364.49	23,546,060.00	54,272,665.66	23,680,066.40	
Revenue from hospital operations		162,526,487.12	159,931,375.74	-	-	
Other incomes	4	4,174,480.69	1,095,966.68	1,033,124.50	858,204.31	
Total revenues		218,905,332.30	184,573,402.42	55,305,790.16	24,538,270.71	
Expenses						
Cost of service	4	27,048,007.68	19,763,716.28	27,048,007.68	19,763,716.28	
Cost of hospital operations		131,175,026.00	108,329,659.54	-	-	
Selling expenses		3,604,252.46	3,581,474.95	2,243,599.46	1,761,772.02	
Administrative expenses	4	33,835,375.94	33,503,004.44	12,701,828.84	13,330,231.95	
Total expenses		195,662,662.08	165,177,855.21	41,993,435.98	34,855,720.25	
Profit (loss) from operating activities		23,242,670.22	19,395,547.21	13,312,354.18	(10,317,449.54)	
Finance costs		12,228,471.55	13,596,964.73	11,298,397.32	11,678,351.33	
Profit before (income) tax expenses		11,014,198.67	5,798,582.48	2,013,956.86	(21,995,800.87)	
(Income) tax expenses	21	2,916,487.94	6,382,502.86	255,777.06	(148,173.21)	
Profit (loss) for the period		8,097,710.73	(583,920.38)	1,758,179.80	(21,847,627.66)	
Other comprehensive income:						
Item that will not be reclassified subsequently to profit or loss						
Gains on re-measurements of defined benefit plans, net of tax,						
net of income tax		-	503,468.80	-	-	
Other comprehensive income for the period, net of income tax		-	503,468.80	-	-	
Total comprehensive income (loss) for the period		8,097,710.73	(80,451.58)	1,758,179.80	(21,847,627.66)	
Profit (loss) attributable to:						
Shareholders of the parent company		8,804,576.61	72,604.81	1,758,179.80	(21,847,627.66)	
Non-controlling interests		(706,865.88)	(656,525.19)	-	-	
		8,097,710.73	(583,920.38)	1,758,179.80	(21,847,627.66)	
Total comprehensive income (loss) attributable to:						
Shareholders of the parent company		8,804,576.61	576,073.61	1,758,179.80	(21,847,627.66)	
Non-controlling interests		(706,865.88)	(656,525.19)	-	-	
		8,097,710.73	(80,451.58)	1,758,179.80	(21,847,627.66)	
Basic earnings (loss) per share						
Attributable to owners of the parent	22	0.0411	0.0003	0.0082	(0.1021)	

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# INTERMADICAL CARE AND LAB HOSPITAL PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2025

#### Baht

	Consolidated financial statements									
				Equity attributable t	o shareholders of the parent				Non-	Total
	Issued and	Premium on	Premium on		Retained earnings		Treasury shares	Total equity	controlling	shareholders'
	paid-up	ordinary shares	treasury shares	Appropriated to	Appropriated to	Unappropriated		attributable to	interests	equity
	share capital			legal reserve	treasury shares reserve			shareholders'		
								of the parent		
Balance as at January 1, 2025	107,500,000.00	262,690,733.19	558.00	10,750,000.00	13,262,888.00	369,640,997.85	(13,262,888.00)	750,582,289.04	85,322,599.69	835,904,888.73
Total comprehensive income for the period										
Profit for the period	-	-	-	-		8,804,576.61	-	8,804,576.61	(706,865.88)	8,097,710.73
Balance as at March 31, 2025	107,500,000.00	262,690,733.19	558.00	10,750,000.00	13,262,888.00	378,445,574.46	(13,262,888.00)	759,386,865.65	84,615,733.81	844,002,599.46
Balance as at January 1, 2024	107,500,000.00	262,690,733.19	558.00	10,750,000.00	13,262,888.00	440,685,950.14	(13,262,888.00)	821,627,241.33	8,477,694.86	830,104,936.19
Total comprehensive income for the period										
Profit for the period	-	-	-	-	-	72,604.81	-	72,604.81	(656,525.19)	(583,920.38)
Other comprehensive income		-		-	-	503,468.80	-	503,468.80	-	503,468.80
Balance as at March 31, 2024	107,500,000.00	262,690,733.19	558.00	10,750,000.00	13,262,888.00	441,262,023.75	(13,262,888.00)	822,203,314.94	7,821,169.67	830,024,484.61

# INTERMADICAL CARE AND LAB HOSPITAL PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY (CONT.) FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2025

#### Baht

	Separate financial statements							
	Issued and	Premium on	Premium on		Retained earnings		Treasury shares	Total
	paid-up	ordinary shares	treasury shares	Appropriated to	Appropriated to	Unappropriated		shareholders'
	share capital			legal reserve	treasury shares reserve			equity
Balance as at January 1, 2025	107,500,000.00	262,690,733.19	558.00	10,750,000.00	13,262,888.00	64,191,159.79	(13,262,888.00)	445,132,450.98
Total comprehensive income for the period								
Profit for the period			<u>-</u>		<u> </u>	1,758,179.80		1,758,179.80
Balance as at March 31, 2025	107,500,000.00	262,690,733.19	558.00	10,750,000.00	13,262,888.00	65,949,339.59	(13,262,888.00)	446,890,630.78
Balance as at January 1, 2024	107,500,000.00	262,690,733.19	558.00	10,750,000.00	13,262,888.00	24,744,221.56	(13,262,888.00)	405,685,512.75
Total comprehensive income for the period								
Profit for the period						(21,847,627.66)	-	(21,847,627.66)
Balance as at March 31, 2024	107,500,000.00	262,690,733.19	558.00	10,750,000.00	13,262,888.00	2,896,593.90	(13,262,888.00)	383,837,885.09

### STATEMENT OF CASH FLOWS

# FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2025

	Baht				
	Consolidated fina	incial statements	Separate finance	cial statements	
	2025	2024	2025	2024	
Cash flows from operating activities					
Profit (loss) before (income) tax expenses	11,014,198.67	5,798,582.48	2,013,956.86	(21,995,800.87)	
Adjustments to profit before (income) tax expenses					
to cash provided by (used in) from operations:					
Allowance for expected credit losses	1,911,734.74	305,559.47	658,854.18	276,218.50	
Depreciation and amortization	11,901,063.50	11,329,401.57	3,152,304.26	3,851,634.58	
Gain from sale and write-off assets	(134,968.98)	(34,790.00)	(163,878.92)	-	
Interest income	(26,702.29)	(33,600.00)	(577,279.57)	(531,630.13)	
Employee benefit expenses	668,599.00	901,704.74	353,663.00	510,934.00	
Interest expenses	12,228,471.55	13,596,964.73	11,298,397.32	11,678,351.33	
Profit (loss) from operations before changes in operating assets					
and liabilities	37,562,396.19	31,863,822.99	16,736,017.13	(6,210,292.59)	
Changes in operating assets - (Increase) Decrease					
Trade and other current receivables	3,086,480.22	15,624,919.05	7,438,913.36	13,051,675.47	
Current contract assets	(14,539,867.45)	18,407,946.11	3,986,993.00	12,234,268.50	
Inventories	(2,551,067.87)	(217,312.51)	(2,064,238.56)	105,391.77	
Other current assets	446,550.34	81,882.18	397,989.89	193,863.90	
Other non - current assets	9,287,919.22	6,796,237.85	-	(1,036,676.45)	
Changes in operating liabilities - Increase (Decrease)					
Trade and other current payables	26,334,137.38	(16,073,567.57)	5,209,929.68	(12,005,534.68)	
Other current liabilities	63,256.87	(17,001,025.40)	(108,487.82)	(78,928.42)	
Employee benefit paid	(336,746.56)	(351,399.60)	-	-	
Other non-current provisions	(1,132,531.21)	-	-	-	
Deferred subsidies	(149,872.91)	(149,872.91)	-	-	
Cash provided from operations	58,070,654.22	38,981,630.19	31,597,116.68	6,253,767.50	
Cash paid for income tax	(2,528,515.16)	(1,915,852.04)	(1,192,045.52)	-	
Net cash provided by operating activities	55,542,139.06	37,065,778.15	30,405,071.16	6,253,767.50	

# STATEMENT OF CASH FLOWS (CONT.)

# FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2025

	Baht				
	Consolidated fina	ncial statements	Separate finance	rial statements	
	2025	2024	2025	2024	
Cash flows from investing activities					
Increase in restricted bank deposits	(2,260,000.00)	(142.01)	-	-	
Cash paid for purchase of property, plant and equipment	(6,865,036.91)	(5,405,135.19)	(1,865,052.43)	(163,143.00)	
Cash received from sale of assets	176,090.00	35,000.00	164,000.00	-	
Cash paid for right-of-use assets	(19,500.00)	-	-	-	
Cash paid for purchase of intangiable assets	(596,750.00)	(730,490.00)	(463,000.00)	(250,190.00)	
Cash received from interest	35,578.99	33,600.00	22,500.00	531,630.13	
Net cash provided by (used in) investing activities	(9,529,617.92)	(6,067,167.20)	(2,141,552.43)	118,297.13	
Cash flows from financing activities					
Decrease in overdrafts and short-term loans from financial institutions	(10,002,561.47)	-	(10,002,561.47)	-	
Cash received from short-term loans from related person					
and company	4,000,000.00	-	23,100,000.00	40,000,000.00	
Cash paid for short-term loans to related company	-	-	(8,400,000.00)	-	
Cash paid for long-term loans from financial institutions	(32,772,220.67)	(31,500,000.00)	(28,098,440.57)	(31,500,000.00)	
Cash paid for lease liabilities	(1,293,708.58)	(1,775,934.63)	(887,593.07)	(1,311,707.31)	
Cash paid for interest	(12,228,471.55)	(13,596,964.73)	(10,215,308.04)	(11,678,351.33)	
Net cash used in financing activities	(52,296,962.27)	(46,872,899.36)	(34,503,903.15)	(4,490,058.64)	
Net increase (decrease) in cash and cash equivalents	(6,284,441.13)	(15,874,288.41)	(6,240,384.42)	1,882,005.99	
Cash and cash equivalents at beginning of the period	18,937,013.27	73,599,928.16	10,530,257.04	12,836,530.81	
Cash and cash equivalents at end of the period	12,652,572.14	57,725,639.75	4,289,872.62	14,718,536.80	
Additional disclosure items to cash flows statements					
Non-cash transaction:					
Increase in right-of-uses assets	695,500.00	-	-	=	
Unpaid asset purchases transactions	3,641,049.98	-	1,709,642.43	-	

# NOTES TO THE INTERIM FINANCIAL STATEMENTS MARCH 31, 2025

#### 1. GENERAL INFORMATION

Intermadical Care and Lab Hospital Public Company Limited ("Company") was registered as a juristic person under the Civil and Commercial Code on July 8, 1996 and registered as a public limited company on June 21, 2018. The Company had sold the capital increase ordinary shares for the public offering and the Company's ordinary shares had started trading on the Market for Alternative Investment (MAI) on December 26, 2019.

The Company is principally engaged in specialty medical hospital, occupational medicine with the registered address as follows:

Head office: 442 Bang Waek Road Bang Waek Sub-district, Pha-si-cha-roen District, Bangkok

Branch 1: 444 Bang Waek Road Bang Waek Sub-district, Pha-si-cha-roen District, Bangkok

Branch 2: 126/11-13 moo.3 Nong talueeng, Phanthong, Chonburi

Branch 3: 9/61-62 moo.19 Khlong Nueng, Klong Luang, Pathumthani

Branch 4: 60/29-30 moo.3 Map Yang Phon, Pluak Daeng, Rayong

Branch 5: 96/11 moo.6 Khon Hua Lo, Mueang Chonburi, Chonburi

#### 2. BASIS FOR PREPARATION OF FINANCIAL STATEMENTS

#### 2.1 Basis for the preparation of interim financial statements

These interim financial statements are prepared in accordance with Thai Accounting Standard No. 34 "Interim Financial Reporting", and the requirements of the Securities and Exchange Commission (SEC). The interim financial statements are intended to provide information additional to that included in the latest annual financial statements. Accordingly, they focus on new activities, events, and situations and not intended to re-emphasis on the information previously reported. The interim financial statements should therefore, be read in conjunction with the financial statements for the year ended December 31, 2024.

The interim financial statements have been prepared on a historical cost basis except where otherwise disclosed in the accounting policies.

The interim financial statements in Thai language are the official statutory financial statements of the Company. The interim financial statements in English language have been translated from the financial statements in Thai language version.

Percentage of holding

#### 2.2 Basis for the preparation of consolidated financial statements

a) The consolidated financial statements include the interim financial statements of Intermedical Care and Lab Hospital Public Company Limited and its subsidiaries are as follows:-

			•	•
			(% of sha	re capital)
			As at March	As at December
Name of subsidiaries	Type of business	Head office	31, 2025	31, 2024
Subsidiaries held directly				
1. Accusfas Lab Center Co., Ltd.	Hospital and clinic	Bangkok	99.99	99.99
2. IMH Bearing Hospital Co., Ltd.	Hospital and clinic	Bangkok	79.99	79.99
	(Pre-operating Stage)			
3. IMH Silom Hospital Co., Ltd.	Hospital and clinic	Bangkok	99.97	99.97
Subsidiaries held indirectly				
1. Suksawat Medical Co., Ltd.	Hospital and clinic	Bangkok	99.99	99.99
2. Mahaesak Hospital Co., Ltd.	Hospital and clinic	Bangkok	79.97	79.97

- b) The Company is deemed to have control over an investee or subsidiaries if it has rights, or is exposed, to variable returns from its involvement with the investee, and it has the ability to direct the activities that affect the amount of its returns.
- c) Subsidiaries are fully consolidated, being the date on which the Company obtains control, and continue to be consolidated until the date when such control ceases.
- d) These consolidated financial statements are prepared by including the financial statements of its subsidiaries under control by Intermadical Care And Lab Hospital Public Company Limited after eliminating inter-company transactions between Intermadical Care And Lab Hospital Public Company Limited and its subsidiaries. Investment in the subsidiaries and the shareholders' equity of the subsidiaries has been eliminated from the consolidated financial statements.
- e) Accounting policy for subsidiary company will utilize the same policy as the parent company.
- f) Non-controlling interests represent the portion of profit or loss and net assets of the subsidiaries that are not held by the Company and are presented separately from the portion of owners of the parent.
- 2.3 The Company prepared the separate interim financial statements which presented investments in subsidiaries under the cost method.

#### 2.4 Financial reporting standards that became effective in the current period

During the period, the Company and its subsidiaries have adopted the revised financial reporting standards 2024. This adjustment is in order to comply with the criteria set out in the International Financial Reporting Standards, which is an amendment to the International Accounting Standards, Bound Volume 2024 Consolidated without early application that will be effective for the accounting periods beginning on or after January 1, 2025.

The adoption of these financial reporting standards do not have any significant impact on the financial statements in the current period.

#### 3. ACCOUNTING POLICIES

The Company and its subsidiaries prepared the interim financial statement with the same accounting policies used in the preparation of the annual financial statements for the year ended December 31, 2024.

#### 4. RELATED PARTIES TRANSACTIONS

The Company and its subsidiaries have certain transactions with its related parties. These companies are related through common shareholdings and/or directorships. The effects of these transactions are reflected in the accompanying financial statements on the basis mutual determined by the Company and related parties.

Relationships with related parties that control the Company or are being controlled by the Company or have transactions with the Company and its subsidiaries are as follows:

Related parties	Nature of relationships
1. Subsidiaries held directly	
1.1 Accusfas Lab Center Co., Ltd.	99.99% shareholding
1.2 IMH Bearing Hospital Co., Ltd.	79.99% shareholding
1.3 IMH Silom Hospital Co., Ltd.	99.97% shareholding
2. Subsidiaries held indirectly	
2.1 Suksawat Medical Co., Ltd.	99.99% shareholding
2.2 Mahaesak Hospital Co., Ltd.	79.97% shareholding
3. Related companies	
3.1 Ongkharak Hospital	Common Directors
3.2 University of the Thai Chamber of Commerce	Common Directors
3.3 Singha Estate Public Company Limited	Common Directors
3.4 Muang Thai Insurance Public Company Limited	Common Directors
3.5 Capital Plus Advisory Co., Ltd.	Common Directors
3.6 Siam City Leasing and Factoring Public Company Limited	Common Directors
3.7 Primo Trading Co., Ltd.	Common Directors

Related parties	Nature of relationships
4. Related person	
4.1 Assoc. Prof. Dr. Thanavath Phonvichai	Chairman of the Board
4.2 Mr. Sittiwat Kamkatwong	Director
4.3 Miss Poramaporn Pavarojkit	Director
4.4 Mr. Thibdee Mangkali	Director

The Company had significant business transactions with subsidiary companies, related companies and related persons. Such transactions, which have been concluded on commercial terms and bases agreed upon between the Company, subsidiary companies, related companies and related persons and are in ordinary course of business are summarized below:

# 4.1 Inter-revenues and expenses

_						
	Consolic	lated	Separ	rate		
	financial sta	itements	financial statements			
	For the three-mo	onth periods	For the three-m	onth periods		
_	ended March 31,		ended Ma	rch 31,	Pricing Policy	
	2025	2024	2025	2024		
Inter-transaction with subsidiary	companies					
(Eliminated from consolidated fin	nancial statement	s)				
Service incomes	-	-	2,068,301.17	134,006.40	Mutually agreed price	
Interest incomes	-	-	554,779.57	498,630.13	Contract price	
Other incomes	-	-	19,704.00	46,310.00	Mutually agreed price	
Interest expenses	-	-	3,205,479.52	732,800.53	Contract price	
Inter-transaction with related co	npanies					
Interest expenses	72,613.68	35,781.44	72,613.68	-	Contract price	

# 4.2 Inter outstanding

Baht					
Consolidated fir	nancial statements	Separate financial statements			
As at March	As at December	As at March	As at December		
31, 2025	31, 2024	31, 2025	31, 2024		
	<u> </u>	5,091,702.87	2,193,015.39		
	<u> </u>	5,091,702.87	2,193,015.39		
	<u> </u>	1,083,089.28			
	-	1,083,089.28	_		
	As at March	Consolidated financial statements  As at March As at December	As at March 31, 2025 31, 2024 31, 2025  5,091,702.87  5,091,702.87  - 1,083,089.28		

### Short-term loans to related company

For the three-month period ended March 31, 2025, the movement of short-term loans to subsidiary were as follows:

		Baht				
		Separate financial statements				
	Interest rate	As at December Transaction during the period			As at March	
	(% per annum)	31, 2024	Increase	Settlement	31, 2025	
IMH Bearing Hospital Co., Ltd.	5.00 - 5.60	44,459,630.00			44,459,630.00	
Total		44,459,630.00	-		44,459,630.00	

Such loan was in promissory notes due at call and without collateral.

# Short-term loans from related person and company

For the three-month period ended March 31, 2025, the movement of short-term loans from related person and company were as follows:

		Baht					
			Consolidated financial statements				
	Interest rate	As at December	Transaction dur	ring the period	As at March		
	(% per annum)	31, 2024	Increase	Settlement	31, 2025		
Director	1.60 - 2.28	43,000,000.00	4,000,000.00		47,000,000.00		
Total		43,000,000.00	4,000,000.00		47,000,000.00		
		Baht					
		Separate financial statements					
	Interest rate	As at December	Transaction during the period As at Man				
	(% per annum)	31, 2024	Increase	Settlement	31, 2025		
Director	1.60 - 2.28	13,000,000.00	4,000,000.00	-	17,000,000.00		
Accusfas Lab Center Co., Ltd.	5.35 - 5.60	222,940,000.00	14,500,000.00	(3,800,000.00)	233,640,000.00		
IMH Silom Hospital Co., Ltd.	5.40 - 5.60	5,200,000.00	4,600,000.00	(4,600,000.00)	5,200,000.00		
Total		241,140,000.00	23,100,000.00	(8,400,000.00)	255,840,000.00		

Such loan was in promissory notes due at call and without collateral.

# Management remuneration

Management remuneration for the three-month periods ended March 31, 2025 and 2024 as follows:

		Baht					
	Consolidated finar	ncial statements	Separate financial statements				
	2025	2025 2024		2024			
Short-term employee benefits	5,393,720.00	5,922,030.00	2,919,000.00	2,919,000.00			
Post-employment benefits	190,683.00	245,924.00	190,683.00	245,924.00			
Total	5,584,403.00	6,167,954.00	3,109,683.00	3,164,924.00			

# 5. TRADE AND OTHER CURRENT RECEIVABLES

#### Consisted of:

	Baht					
	Consolidated fina	ancial statements	Separate financial statements			
	As at March	As at December	As at March	As at December		
	31, 2025	31, 2024	31, 2025	31, 2024		
Trade receivables - related parties						
Classified by age analysis as follows						
Past due less than 3 months	-	-	2,249,534.69	520,284.94		
Past due over 3 months			606,812.10	266,995.58		
Total trade receivables - related parties			2,856,346.79	787,280.52		
Trade receivables - unrelated parties						
Cheque received	-	120,706.80	-	120,706.80		
Classified by age analysis as follows						
Not yet due	27,315,180.00	36,500,733.34	17,611,312.00	26,899,520.79		
Past due						
Less than 3 months	27,100,827.75	20,258,435.11	11,810,080.65	10,509,076.11		
3 - 6 months	3,109,042.50	3,622,736.20	1,106,794.50	1,654,960.00		
6 - 12 months	3,674,163.39	4,218,381.19	1,878,771.00	3,113,721.00		
Over 12 months	6,180,289.42	5,987,334.42	1,522,753.67	1,431,463.67		
Total	67,379,503.06	70,708,327.06	33,929,711.82	43,729,448.37		
<u>Less</u> Allowance for expected credit losses	(6,264,219.71)	(4,388,287.03)	(2,412,005.56)	(1,750,900.91)		
Total trade receivables - unrelated parties	61,115,283.35	66,320,040.03	31,517,706.26	41,978,547.46		
Total trade receivables - net	61,115,283.35	66,320,040.03	34,374,053.05	42,765,827.98		
Other current receivable - related parties						
Accrued interest	-	-	563,656.28	8,876.71		
Other receivables			1,671,699.80	1,396,858.16		
Total other current receivables - related parties	<u> </u>		2,235,356.08	1,405,734.87		

	Baht					
	Consolidated fin	ancial statements	Separate finan	cial statements		
	As at March	As at December	As at March	As at December		
	31, 2025	31, 2024	31, 2025	31, 2024		
Other current receivables - unrelated parties						
Prepaid insurance	284,434.39	392,279.59	229,558.47	303,860.25		
Prepaid Expenses	918,320.20	543,533.56	145,261.42	136,118.36		
Employee loan receivables	531,220.00	507,000.00	522,220.00	489,000.00		
Other	455,613.00	513,307.37	50,114.00	1,260.00		
Total other current receivables - unrelated parties	2,189,587.59	1,956,120.52	947,153.89	930,238.61		
Total other current receivables	2,189,587.59	1,956,120.52	3,182,509.97	2,335,973.48		
Total trade and other current receivables - net	63,304,870.94	68,276,160.55	37,556,563.02	45,101,801.46		

For the three-month periods ended March 31, 2025 and 2024, the movement of allowance for expected credit losses were as follows:

	-	Baht						
	Consolidated fina	ancial statements	Separate financial statements					
	2025	2025 2024		2024				
Beginning balance	(4,388,287.03)	(4,057,773.75)	(1,750,900.91)	(1,249,949.59)				
(Increase) decrease during the period	(1,875,932.68)	(143,014.46)	(661,104.65)	(316,511.44)				
Ending balance	(6,264,219.71)	(4,200,788.21)	(2,412,005.56)	(1,566,461.03)				

# 6. CONTRACT ASSETS

Consisted of:

	Baht					
	Consolidated finar	ncial statements	Separate financial statements			
	As at March	As at December	As at March	As at December		
	31, 2025	31, 2024	31, 2025	31, 2024		
Hospital						
Past due less than 12 months	131,909,278.60	90,935,388.47	-	-		
Past due over 12 months but less than						
36 months	252,638,345.07	275,085,374.75				
Total	384,547,623.67	366,020,763.22	-	-		
Occupational Medicine Hospital						
Past due less than 12 months	15,780,567.00	19,767,560.00	15,780,567.00	19,767,560.00		
Total	400,328,190.67	385,788,323.22	15,780,567.00	19,767,560.00		
Less Allowance for expected credit losses	(74,601,008.11)	(74,565,206.05)	(105,785.73)	(108,036.20)		
Contract assets - net	325,727,182.56	311,223,117.17	15,674,781.27	19,659,523.80		

For the three-month periods ended March 31, 2025 and 2024, the movement of allowance for expected credit losses were as follows:

		Baht					
	Consolidated fin	ancial statements	Separate financial statements				
	2025	2025 2024		2024			
Beginning balance	(74,565,206.05)	(37,232,194.44)	(108,036.20)	(135,698.20)			
(Increase) decrease during the period	(35,802.06)	(162,545.01)	2,250.47	40,292.94			
Ending balance	(74,601,008.11)	(37,394,739.45)	(105,785.73)	(95,405.26)			

#### Hospital

The current contract assets as the accrued medical treatment income. The management of the subsidiary makes an estimation of accrued income based on the amount of the latest actual collection together with the current circumstances which have the reimbursements in accordance with terms and conditions stipulated by Social Security Office and National Health Security Office Hospital. The payment for the accrued medical treatment income is subject to the medical treatment payment policy of the relevant office.

Accrued medical service income, as follows:

		Baht				
Social Security Office         31, 2025         31, 2024           Accrued income from medical service for patients with risk case         14,150,727.19         24,313,433.71           Accrued income from medical services for patients with high-cost diseases         23,592,161.35         22,411,344.26           Income from medical services for patients with coronavirus disease 2019         45,550,992.16         45,047,102.20           Other accrued medical service income         20,617,727.11         38,722,682.55           103,911,607.81         130,494,562.72           National Health Security Office         228,799,780.82         183,689,965.46           Income from medical services for patients with         228,799,780.82         183,689,965.46		Consolidated financial statements				
Social Security Office           Accrued income from medical service for patients with risk case         14,150,727.19         24,313,433.71           Accrued income from medical services for patients with high-cost diseases         23,592,161.35         22,411,344.26           Income from medical services for patients with coronavirus disease 2019         45,550,992.16         45,047,102.20           Other accrued medical service income         20,617,727.11         38,722,682.55           103,911,607.81         130,494,562.72           National Health Security Office         228,799,780.82         183,689,965.46           Income from medical services for patients with         228,799,780.82         183,689,965.46		As at March As at December				
Accrued income from medical service for patients with risk case 14,150,727.19 24,313,433.71  Accrued income from medical services for patients with high-cost diseases 23,592,161.35 22,411,344.26  Income from medical services for patients with coronavirus disease 2019 45,550,992.16 45,047,102.20  Other accrued medical service income 20,617,727.11 38,722,682.55 103,911,607.81 130,494,562.72  National Health Security Office  Accrued medical service income 228,799,780.82 183,689,965.46  Income from medical services for patients with		31, 2025	31, 2024			
risk case       14,150,727.19       24,313,433.71         Accrued income from medical services for patients with high-cost diseases       23,592,161.35       22,411,344.26         Income from medical services for patients with coronavirus disease 2019       45,550,992.16       45,047,102.20         Other accrued medical service income       20,617,727.11       38,722,682.55         103,911,607.81       130,494,562.72         National Health Security Office       228,799,780.82       183,689,965.46         Income from medical services for patients with	Social Security Office					
Accrued income from medical services for patients with high-cost diseases       23,592,161.35       22,411,344.26         Income from medical services for patients with coronavirus disease 2019       45,550,992.16       45,047,102.20         Other accrued medical service income       20,617,727.11       38,722,682.55         103,911,607.81       130,494,562.72         National Health Security Office       228,799,780.82       183,689,965.46         Income from medical services for patients with	Accrued income from medical service for patients with					
high-cost diseases 23,592,161.35 22,411,344.26  Income from medical services for patients with coronavirus disease 2019 45,550,992.16 45,047,102.20  Other accrued medical service income 20,617,727.11 38,722,682.55  103,911,607.81 130,494,562.72  National Health Security Office  Accrued medical service income 228,799,780.82 183,689,965.46  Income from medical services for patients with	risk case	14,150,727.19	24,313,433.71			
Income from medical services for patients with coronavirus disease 2019         45,550,992.16         45,047,102.20           Other accrued medical service income         20,617,727.11         38,722,682.55           103,911,607.81         130,494,562.72           National Health Security Office         228,799,780.82         183,689,965.46           Income from medical services for patients with         228,799,780.82         183,689,965.46	Accrued income from medical services for patients with					
coronavirus disease 2019       45,550,992.16       45,047,102.20         Other accrued medical service income       20,617,727.11       38,722,682.55         103,911,607.81       130,494,562.72         National Health Security Office       228,799,780.82       183,689,965.46         Income from medical services for patients with	high-cost diseases	23,592,161.35	22,411,344.26			
Other accrued medical service income         20,617,727.11         38,722,682.55           103,911,607.81         130,494,562.72           National Health Security Office           Accrued medical service income         228,799,780.82         183,689,965.46           Income from medical services for patients with	Income from medical services for patients with					
National Health Security Office  Accrued medical service income 228,799,780.82 183,689,965.46  Income from medical services for patients with	coronavirus disease 2019	45,550,992.16	45,047,102.20			
National Health Security Office  Accrued medical service income 228,799,780.82 183,689,965.46  Income from medical services for patients with	Other accrued medical service income	20,617,727.11	38,722,682.55			
Accrued medical service income 228,799,780.82 183,689,965.46  Income from medical services for patients with		103,911,607.81	130,494,562.72			
Income from medical services for patients with	National Health Security Office					
	Accrued medical service income	228,799,780.82	183,689,965.46			
	Income from medical services for patients with					
coronavirus disease 2019 <u>51,836,235.04</u> <u>51,836,235.04</u>	coronavirus disease 2019	51,836,235.04	51,836,235.04			
280,636,015.86 235,526,200.50		280,636,015.86	235,526,200.50			
Total 384,547,623.67 366,020,763.22	Total	384,547,623.67	366,020,763.22			

# 7. INVENTORIES

Consisted of:

	Baht						
	Consolidated fina	ancial statements	Separate financial statements				
	As at March As at December		As at March	As at December			
	31, 2025	31, 2024	31, 2025	31, 2024			
Medical supplies	3,916,367.00	3,793,720.24	2,986,725.97	2,046,245.20			
Medicine and Medical supplies	19,967,785.32	17,539,364.21	1,490,419.78	366,661.99			
Total	23,884,152.32	21,333,084.45	4,477,145.75	2,412,907.19			
<u>Less</u> Allowance for decline in value of inventories	(1,755,822.45)	(1,755,822.45)	-				
Inventories - net	22,128,329.87	19,577,262.00	4,477,145.75	2,412,907.19			

#### 8. INVESTMENTS IN SUBSIDIARIES

Investments in subsidiaries as represented in separate financial statements, as follows:

Paid up share capital					Separate finan	icial statements
	(Thousand Baht)		Percentage of shareholding (%)		Cost method (Thousand Baht)	
	As at March	As at December	As at March	As at December	As at March	As at December
Name of subsidiaries	31, 2025	31, 2024	31, 2025	31, 2024	31, 2025	31, 2024
1. Accusfas Lab Center Co., Ltd.	221,400	221,400	99.99	99.99	221,400	221,400
2. IMH Bearing Hospital Co., Ltd.	1,000	1,000	79.99	79.99	800	800
3. IMH Silom Hospital Co., Ltd.	855,145	855,145	99.99	99.99	855,145	855,145
Total					1,077,345	1,077,345

# 9. PROPERTY, PLANT AND EQUIPMENT

Movements of the property, plant and equipment account for the three-month period ended March 31, 2025 are summarized as follows:

	Baht		
	Consolidated Separate		
	financial statements	financial statements	
Net book value as at January 1, 2025	757,218,014.31	111,511,412.81	
Acquisitions - at cost	3,223,986.93	155,410.00	
Disposals / write-off - net book value	(41,121.02)	(121.08)	
Transfer in	1,209,579.59	584,003.81	
Depreciation	(8,074,210.26)	(2,212,586.41)	
Net book value as at March 31, 2025	753,536,249.55	110,038,119.13	

As at March 31, 2025 and December 31, 2024, part of land with buildings of the Company and its subsidiaries with a book value of Baht 96.50 million and Baht 118.90 million (the separate: Baht 68.15 million and Baht 89.66 million), respectively were used by the Company and its subsidiaries as collateral for bank overdrafts, short-term loans and long-term loans from financial institutions.

#### 10. RIGHT-OF-USE ASSETS

10.1 Movements of the right-of-use assets account during the three-month periods ended March 31, 2025 are summarized below

	Ba	Baht		
	Consolidated	Separate		
	financial statements fin			
Net book value as at January 1, 2025	146,243,085.83	9,215,110.35		
Increase	715,000.00	-		
Transfer out	(1,239,615.05)	(584,003.81)		
Depreciation	(2,671,667.49)	(743,833.51)		
Net book value as at March 31, 2025	143,046,803.29	7,887,273.03		

10.2 Expenses related to lease for the three-month periods ended March 31, 2025 and 2024 the amounts recognized in profit or loss:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2025	2024	2025	2024
Depreciation of right-of-use assets	2,671,667.50	3,291,872.09	743,833.51	1,107,068.98
Interest expense on lease liabilities	2,694,040.41	2,682,122.00	123,062.69	70,772.47
Expense relating to short-term lease	240,750.00	152,562.34	240,750.00	152,562.34
Total	5,606,457.91	6,126,556.43	1,107,646.20	1,330,403.79

10.3 For the three-month periods ended March 31, 2025 and 2024, the total cash outflow for leases on consolidated financial statements amount to Baht 4.23 million and Baht 4.61 million, (the separate : Baht 1.25 million and Baht 1.54 million), respectively.

# 11. GOODWILL

The goodwill as at March 31, 2025 and December 31, 2024 in the consolidated financial statements were as follows:

	Baht		
	As at March As at Dece		
Name of the company	31, 2025	31, 2024	
1. Suksawat Medical Co., Ltd.			
By Accusfas Lab Center Co., Ltd.	116,258,349.73	116,258,349.73	
2. Mahaesak Hospital Co., Ltd.			
By IMH Silom Hospital Co., Ltd.	524,743,416.45	524,743,416.45	
	641,001,766.18	641,001,766.18	

#### 12. OTHER INTANGIBLE ASSETS

Movements of the other intangible assets account during the three-month period ended March 31, 2025 are summarized below

Baht		
Consolidated Separate		
financial statements	financial statements	
45,453,320.61	954,391.54	
596,750.00	463,000.00	
(1,155,185.75)	(195,884.34)	
44,894,884.86	1,221,507.20	
	Consolidated financial statements  45,453,320.61 596,750.00 (1,155,185.75)	

# 13. DEFERRED TAX ASSETS AND LIABILITIES

Deferred tax assets and liabilities as follows:-

	Baht			
	Consolidated fina	Consolidated financial statements		cial statements
	As at March	As at December	As at March	As at December
	31, 2025	31, 2024	31, 2025	31, 2024
Deferred tax assets	19,512,357.09	18,560,545.23	1,572,718.92	1,370,674.32
Deferred tax liabilities	(99,397,047.12)	(99,576,021.53)	-	-

Changes in deferred tax assets and liabilities for the three-month period ended March 31, 2025 are summarized as follows:

nanzed as follows.		Baht		
	Consolidated financial statements			
	Balance as at	Revenue (expenses)	during the period	Balance as at
	December	In profit or loss	In other	March
	31, 2024		comprehensive	31, 2025
			income	
Deferred tax assets:				
Allowance for the expected credit losses	15,790,698.61	382,346.95	=	16,173,045.56
Allowance for decline in value of inventories	351,164.49	-	-	351,164.49
Lease liabilities	74,207,570.34	(543,447.20)	=	73,664,123.14
Provisions for employee benefit	2,238,526.20	66,370.49	-	2,304,896.69
Deferred subsidies	607,601.15	(29,974.58)	-	577,626.57
Total	93,195,560.79	(124,704.34)		93,070,856.45
Deferred tax liabilities :				
Right-of-use assets	(67,465,827.28)	972,754.30	-	(66,493,072.98)
Effect of the business acquisition adjustment	(106,745,209.81)	282,736.31		(106,462,473.50)
Total	(174,211,037.09)	1,255,490.61		(172,955,546.48)
		Bah	t	
		Separate financi		
	Balance as at	Revenue (expenses)		Balance as at
	December	In profit or loss	In other	March
	31, 2024		comprehensive	31, 2025
			income	
Deferred tax assets :				
Allowance for the expected credit losses	371,787.42	131,770.84	-	503,558.26
Lease liabilities	1,047,333.26	(87,128.56)	-	960,204.70
Provisions employee benefit	959,532.20	70,732.60		1,030,264.80
Total	2,378,652.88	115,374.88		2,494,027.76
Deferred tax liabilities :				
Right-of-use assets	(1,007,978.56)	86,669.72		(921,308.84)
Total	(1,007,978.56)	86,669.72		(921,308.84)

# 14. OVERDRAFTS AND SHORT-TERM LOANS FROM FINANCIAL INSTITUTIONS

Consisted of:

	Baht		
	Consolidated/Separated financial statements		
	As at March As at Decembe		
	31, 2025	31, 2024	
Bank overdrafts	11,065,924.34	11,068,485.81	
Short-term loans from financial institutions	10,000,000.00 20,000,0		
	21,065,924.34	31,068,485.81	
Interest rate (% p.a.)			
Bank overdrafts	MOR	MOR	
Short-term loans from financial institutions	MRR	MRR	

As at March 31, 2025 and December 31, 2024, the Company had overdrafts with credit lines in the amount of Baht 11 million and short-term loans from a financial institution. Guaranteed by the mortgaging of the land and building of the Company and guaranteed by directors.

# 15. TRADE AND OTHER CURRENT PAYABLES

Consisted of:

	Baht			
	Consolidated fina	ancial statements	Separate finance	cial statements
	As at March 31, 2025	As at December 31, 2024	As at March 31, 2025	As at December 31, 2024
T 1 11 14 1 6				
Trade payables - unrelated parties	145,237,189.68	127,697,068.00	27,844,198.84	23,170,069.87
Other current payables - related parties				
Accrued interest	-	-	1,083,089.28	-
Other current payables - unrelated parties				
Asset payables	12,300,185.22	15,941,235.20	93,350.00	1,802,992.43
Accrued expenses	49,786,199.06	48,391,002.68	3,186,575.03	3,819,910.53
Advance payment	1,150,350.07	14,934.21	-	-
Other	8,650,628.70	2,387,225.24	3,223,491.05	2,054,354.84
Total other current payables	71,887,363.05	66,734,397.33	7,586,505.36	7,677,257.80
Total trade and other current payables	217,124,552.73	194,431,465.33	35,430,704.20	30,847,327.67

#### 16. LONG-TERM LOANS FROM FINANCIAL INSTITUTIONS

#### Consisted of:

	Baht			
	Consolidated fina	ancial statements	Separate finance	cial statements
	As at March	As at December	As at March	As at December
	31, 2025	31, 2024	31, 2025	31, 2024
Long-term loans (principle)	644,762,554.25	674,995,847.59	552,498,494.22	578,000.000.00
<u>Less</u> : Deferred financial cost	(1,529,477.84)	(1,680,027.55)	(1,128,926.96)	(1,234,589.87)
Add: Accrued interest	1,072,605.70	3,762,082.74	768,997.40	3,471,595.10
	644,305,682.11	677,077,902.78	552,138,564.66	580,237,005.23
Less: Current portion due within 1 year	(576,618,564.66)	(605,217,005.23)	(552,138,564.66)	(580,237,005.23)
Long-term loans from financial institutions - net	67,687,117.45	71,860,897.55		

Movements of the long-term loans from financial institution for the three-month periods ended 31, 2025 and 2024 are summarized as follows:

		Baht			
	Consolidated fina	Consolidated financial statements		cial statements	
	2025	2024	2025	2024	
Beginning balance	677,077,902.78	787,500,000.00	580,237,005.23	787,500,000.00	
Increase during the period	-	-	-	-	
Settlement during the period	(32,412,291.11)	(31,500,000.00)	(27,738,511.01)	(31,500,000.00)	
Ending balance	644,665,611.67	756,000,000.00	552,498,494.22	756,000,000.00	

#### The Company

On May 16, 2023, the Company entered into a loans agreement with a local bank amounted Baht 800 million to increase capital in IMH Silom Hospital Co., Ltd. (subsidiary). The interest rate in the month No. 1 - 36, charged MLR-1.5 percent per annum and from the month No. 37, charged MLR-1 percent per annum. The repayment was due in 84 monthly installments. The principal was repayable in installments at Baht 10.50 million each. The first installment was started upon the maturity of 7 months from the first drawdown date. The mortgage of 21 title deeds of land and buildings of the Company and its subsidiaries and certain of the subsidiary held indirectly's ordinary shares were as collateral for loans.

And on January 30, 2025, the Company entered into an agreement to amend the loans agreement by agreeing to complete the repayment within May 2031 (1- year extension) and to repay the principal in installments from January 2025 to December 2026 at Baht 6.50 million each installment and from January 2027, onwards at Baht 10.50 million each installment.

Under the loans agreement, the Company must certain financial conditions and restrictions such as maintaining direct and/or indirect shareholding in the Mahaesak Hospital Co., Ltd. and IMH Silom Hospital Co., Ltd. and maintaining the Debt Service Coverage ratio at the ratio not lesser than 1.00 of consolidated financial statements and maintaining the Debt to Equity ratio at the ratio not exceeding 2.00. As at March 31, 2025, the Company was unable to maintain the debt service coverage ratio. Therefore, such long-term loan was classified as current liabilities.

#### **Subsidiary**

On August 15, 2024, the Subsidiary - Accusfas Lab Center Co., Ltd. entered into a loans agreement with a local bank amounted Baht 105 million. The interest rate in the month No. 1 - 60, charged SPRL-2.0 percent per annum. The repayment was due in 60 monthly installments. The repayable in installments at Baht 2.04 million each. The first installment was started at August 31, 2024. The mortgage of 8 title deeds of land and buildings of the Company, register business collateral by providing medical equipment, medical equipment and 10 mobile x-ray vehicles of the company and its subsidiary as collateral for loans.

#### 17. LEASE LIABILITIES

The carrying amounts of lease liabilities and the movement for the three-month period ended March 31, 2025 are presented below

	Baht		
	Consolidated Separate		
	financial statements	financial statements	
Net book value as at January 1, 2025	166,093,574.97	6,288,594.49	
Increase	695,500.00	-	
Accretion of interest	2,694,040.41	123,062.69	
Payments	(3,987,748.99)	(1,010,655.76)	
Net book value at March 31, 2025	165,495,366.39	5,401,001.42	
Less Current portion due within 1 year	(4,150,048.38)	(2,308,978.10)	
Lease liabilities - net	161,345,318.01	3,092,023.32	

#### 18. PROVISIONS FOR EMPLOYEE BENEFIT

Statement of financial position

	Baht					
	Consolidated fina	ancial statements	Separate financial statements			
	As at March	As at December	As at March	As at December		
	31, 2025	31, 2024	31, 2025	31, 2024		
Provisions for employee benefits at beginning balance	11,192,631.00	17,106,089.96	4,797,661.00	6,072,874.49		
Gain (loss) on re-measurements of defined benefit plans						
From demographic assumption changes	-	(1,524,030.00)	-	22,964.00		
From changes in financial assumptions	-	(2,268,861.00)	-	(1,606,027.00)		
From improving the experience	-	(3,463,863.20)	-	(1,695,551.49)		
Benefits paid by the plans	(336,746.56)	(2,075,755.25)	-	-		
Current service costs and interest	668,599.00	3,419,050.49	353,663.00	2,003,401.00		
Provisions for employee benefits at ending balance	11,524,483.44	11,192,631.00	5,151,324.00	4,797,661.00		

Expense recognized in the statements of comprehensive income for the three-month periods ended March 31, 2025 and 2024.

		Baht			
	Consolidated finan	Consolidated financial statements		Separate financial statements	
	2025	2024	2025	2024	
Current service cost	605,112.00	791,401.74	324,879.00	477,993.00	
Interest cost	63,487.00	110,303.00	28,784.00	32,941.00	
Total	668,599.00	901,704.74	353,663.00	510,934.00	

#### 19. OTHER NON-CURRENT PROVISIONS

In 2021, the subsidiary - Mahaesak Hospital Co., Ltd. had been notified the results of the examination of the use of medical services in the case of high-cost diseases in 2015 and 2016 by the random data checking for medical services from the Social Security Office. The Social Security Office had found the incorrect percentage of AdjRW from the amount that the hospital should receive. But the subsidiaries were able to proceed with the dispute according to the period specified by the Social Security Office. However, the subsidiaries expected that the medical service fees would be refunded from the Social Security Office from information and past experience in the total amount of Baht 4.55 million.

In 2022, the subsidiary - Mahaesak Hospital Co., Ltd. had been notified the results of the examination of the use of medical services in the case of high-cost diseases in 2019 by the random data checking for medical services from the Social Security Office. The Social Security Office had found the incorrect percentage of AdjRW from the amount that the hospital should receive. But the subsidiaries were able to proceed with the dispute according to the period specified by the Social Security Office. However, the subsidiaries expected that the medical service fees would be refunded from the Social Security Office from information and past experience in the total amount of Baht 12.59 million.

The Social Security Office had notified by the letter informing the results of the examination of the use of medical services in the case of high-cost diseases in 2018 and 2020 - 2021 by the random data checking for medical services. The Social Security Office had found the incorrect percentage of AdjRW from the amount that the hospital should receive. But the subsidiaries - Mahaesak Hospital Co., Ltd. were able to proceed with the dispute according to the period specified by the Social Security Office. However, the Company and its subsidiaries expected that the medical service fees would be refunded from the Social Security Office from information and past experience in total amount of Baht 19.66 million.

During the period 2025, the subsidiary had agreed to allow the Social Security Office to deduct medical service fees to return to the Social Security Office. The Social Security Office would deduct the medical service fees that the subsidiary owed to the Social Security Office amounted Baht 40.24 million by deducting from the subsidiary's deferred medical service fees in the amount of Baht 55.65 million. During the period 2025, the Social Security Office had deducted the medical service fees amounted Baht 4.57 million and had paid the deferred medical service fees in the amount of Baht 21.27 million.

For the three-month period ended March 31, 2025, the subsidiary had recorded the refunds of packaged medical as service fees in the amount of Baht 3.44 million in the statement of comprehensive income.

As at March 31, 2025 and December 31, 2024, the subsidiary had outstanding of other non-current provisions in the amount of Baht 35.67 million and Baht 36.80 million, respectively.

#### 20. TREASURY SHARES

At the Board of Directors' Meeting No. 5/2021 held on August 30, 2021, it had the resolution to approve the Treasury Stock Project to manage excess liquidity of the Company, within the limit of not more than 50 million baht, the number of shares to be repurchased not more than 3 million shares, or equivalent to not more than 1.4 percent of the total issued shares. The repurchasing period in the Stock Exchange of Thailand is between September 14, 2021 to March 11, 2022, which have to be resold the shares held in treasury within 3 years after the completion date, which is the day the company has completely purchased shares as stated in the project or 6 months after the implementation, whichever is the earlier. If the company cannot sell off all repurchased shares at the time, then it should write off the remaining repurchased amount. The treasury stock held by the Company will not be counted as a quorum of shareholders and will not have the right to vote and the right to receive dividends.

When the share capital is repurchased, the amount of consideration paid including directly attributable costs, is classified as treasury stock and presented as a deduction in shareholders' equity and the same amount is allocated from retained earnings to treasury stock reserve under shareholders' equity. When reselling treasury stock, the amount is recognized as an increase in shareholders' equity by debit the treasury stock the cost of treasury stock sold calculated by the weighted average method, and transferring the same amount from the treasury shares reserve account to retained earnings. The surplus on the resale of treasury stock is presented as a separate item in shareholders' equity. Net loss on sale or cancellation of treasury stock is deducted from retained earnings after deducting all surplus on treasury share.

As at March 11, 2022 (date of completion of the share repurchase period), the Company had purchased back 1,000,000 ordinary shares (par value of Baht 0.50 each), or 0.47 percent of total number of issued and fully shares, for a total of Baht 13,286,810 (excluded cost of repurchase treasury shares). During 2023, the Company had sold 1,800 repurchase shares and the number of outstanding repurchase shares were 998,200.

On February 27, 2025, the Board of Directors' Meeting had considered to reduce the registered capital amounted Baht 499,100 by eliminating 998,200 unsold ordinary shares (par value of Baht 0.50 per share).

As at March 31, 2025, all repurchased shares had not yet been registered for capital reduction and were still held as repurchased shares.

#### 21. (INCOME) TAX EXPENSES

Major components of (income) tax expenses for the three-month periods ended March 31, 2025 and 2024 consisted of

	Baht			
	Consolidated fina	incial statement	Separate financial statement	
	2025	2024	2025	2024
(Income) tax expenses shown in profit or loss:				
Current tax expenses:				
Income tax for the period	4,047,274.21	6,966,599.61	457,821.66	=
Deferred tax:				
Changes in temporary differences relating				
to the original recognition and reversal	(1,130,786.27)	(584,096.75)	(202,044.60)	(148,173.21)
Total	2,916,487.94	6,382,502.86	255,777.06	(148,173.21)
Income tax relating to components of other compre	ehensive income:			
Deferred tax relation to:				
Gains on re-measurements of defined				
benefit plans	-	(125,867.20)	<u>-</u>	
Total	-	(125,867.20)	<del>-</del>	-

#### 22. BASIC EARNINGS (LOSS) PER SHARE

Basic earnings (loss) per share is calculated by dividing the profit (loss) for the period attributable to shareholders of the Company (excluded other comprehensive income) by the weighted average number of ordinary shares which are issued and paid-up during the period.

For the three-month periods ended March 31, 2025 and 2024

	Consolidated finar	Consolidated financial statements		
	2025	2024	2025	2024
Profit (loss) attributable to ordinary				
Owners of the company (Baht)	8,804,576.61	72,604.81	1,758,179.80	(21,847,627.66)

	Consolidated finar	ncial statements	Separate financial statements		
	2025	2024	2025	2024	
Issued and paid-up share capital (Shares)					
Number of ordinary shares at beginning of the period	215,000,000	215,000,000	215,000,000	215,000,000	
<u>Less</u> Treasury shares	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	
Add Reissuance treasury shares	1,800	1,800	1,800	1,800	
Number of ordinary shares at end of the period	214,001,800	214,001,800	214,001,800	214,001,800	
Weighted average number of ordinary shares (Shares)	214,001,800	214,001,800	214,001,800	214,001,800	
Basic earnings (loss) per share (Baht per shares)	0.0411	0.0003	0.0082	(0.1021)	

#### 23. OPERATING SEGMENT

Operating segment information is reported in a manner consistent with the internal reports that are regularly reviewed by the chief operating decision maker in order to make decisions about the allocation of resources to the segment and assess its performance. The chief operating decision maker has been identified as the executive committee.

The Company and its subsidiaries's main businesses were hospital and occupational medicine hospital. Its operations are carried on only in Thailand. Segment performance is measured based on operating profit or loss, on a basis consistent with that used to measure operating profit or loss in the financial statements.

	Thousand Baht							
		For the three-month periods ended March 31,						
	Hospi	tal	Occupational med	dicine hospital	Tota	1		
	2025	2024	2025	2024	2025	2024		
Revenue from business	162,526	159,931	52,204	23,546	214,730	183,477		
Cost of business	(131,175)	(108,329)	(27,048)	(19,764)	(158,223)	(128,093)		
Gross profit	31,351	51,602	25,156	3,782	56,507	55,384		
Other incomes					4,174	1,096		
Selling expenses					(3,604)	(3,581)		
Administrative expenses					(33,835)	(33,503)		
Finance costs					(12,228)	(13,597)		
Income tax expenses				_	(2,916)	(6,383)		
Profit (loss) for the period				_	8,098	(584)		
Assets at March 31				_				
Fixed assets	643,498	240,090	110,038	115,689	753,536	355,779		
Other assets	131,460	1,732,504	1,212,318	1,135,451	1,343,778	2,867,955		
Total	774,958	1,972,594	1,322,356	1,251,140	2,097,314	3,223,734		
Segment revenues from service								
At point in time	162,526	159,931	52,204	23,546	214,730	183,477		
Total	162,526	159,931	52,204	23,546	214,730	183,477		

#### Information about major customers

For the three-month period ended March 31, 2025, the Company and its subsidiaries had revenue from 2 major customers, total amount Baht 89.40 million equivalent to 41.45 percent of total revenue.

For the three-month period ended March 31, 2024, the Company and its subsidiaries had revenue from 2 major customers, total amount Baht 135.15 million equivalent to 73.66 percent of total revenue.

#### 24. COMMITMENTS AND CONTINGENT LIABILITIES

As at March 31, 2025 and December 31, 2024, the Company and its subsidiaries have commitments and contingent liabilities as follows:

#### 24.1 Capital commitments

The Company and its subsidiaries had capital commitments relating to be paid as follows:

	Million Baht				
	Consolidated financial statements		Separate financial statements		
	As at March	As at December	As at March	As at December	
	31, 2025	31, 2024	31, 2025	31, 2024	
Construction of buildings	52.74	43.83	-	-	
Installation of the information system	0.13	2.17	-	-	

#### 24.2 Commitment related to land lease agreement

On September 28, 2022, the subsidiary (lessee) entered into the land lease agreement for 30 years with third parties to use for operating the main business related to hospitals and other businesses. according to the purpose of the lessee. It had determined the start date of the rental was the lease registration date at the Land Office by registering the right to lease the property at the Land Office on January 31, 2023. It had a period from January 31, 2023 to January 31, 2053, with the following details of payment of rent:

1. Land leasing fee totaled Baht 133,961,316.75, the lessee agreed to pay the land leasing fee to the lessee under the periods as follows:

Installment	Land leasing	Land leasing fee	Total land	Due date
	fee in Bangkok	in Samutprakarn	leasing fee	
	area (Baht)	area (Baht)	(Baht)	
1	27,934,714.38	2,065,285.62	30,000,000.00	Lease registration date
2	13,644,964.74	1,008,807.51	14,653,772.25	Lease registration due date for 1 year or within 30 days from the first day that IMH received the capital from IPO and/or private placement whichever the date was due.
3	41,579,679.12	3,074,093.13	44,653,772.25	Lease registration due date for 2 years
4	41,579,679.12	3,074,093.13	44,653,772.25	Lease registration due date for 3 years

2. The lessee agreed to pay the rent annually starting in Year 4 of the rent at starting price Baht 10,080,000.00 per annum and had to adjust the rental for 5 percent every 5 years from the Year 6 throughout the 30 years agreement according to the land rental rate as follows:

Year	Rental rate per year in	Rental rate per year in	Total rental rate per year		
	Bangkok area (Baht)	Samutprakarn area (Baht)	(Baht)		
1 - 3	None				
4 - 5	9,386,064.03	693,935.97	10,080,000.00		
6 - 10	9,855,367.23	728,632.77	10,584,000.00		
11 - 15	10,348,135.59	765,064.41	11,113,200.00		
16 - 20	10,865,542.37	803,317.63	11,668,860.00		
21 - 25	11,408,819.49	843,483.51	12,252,303.00		
26 - 30	11,979,260.47	885,657.68	12,864,918.15		
Total	291,057,753.81	21,518,651.94	312,576,405.75		

On January 31, 2023, the subsidiary had repaid the first installment of the land leasing fee amounted Baht 30 million, which is shown in other non-current assets in the statement of financial position.

Subsequently, on March 1, 2023, the subsidiary and the lessor entered into a memorandum attached to the land lease agreement for 30 years dated September 28, 2022, as part of the land lease agreement by making an agreement that the lessee intended to begin to occupy and made use to build the buildings in the leased property according to the land lease agreement from January 1, 2024, onwards. The lessor agreed to cooperate and facilitating the issuance of a consent letter allowed to the lessee which the parties agreed as January 1, 2024 as the start date of the lease and the end date of the lease is January 31, 2053. Other terms and conditions were adhered to and complied with the land lease agreement and the registered lease agreement all respects.

Subsequently, on January 3, 2024, the subsidiary and the lessor entered into a new memorandum attached to the land lease agreement by making an agreement that the lessee intended to begin to occupy in the leased property according to the land lease agreement from January 1, 2025, onwards. Which the parties agreed as January 1, 2025 as the start date of the lease.

And subsequently, on January 1, 2025, the subsidiary and the lessor entered into a new memorandum attached to the land lease agreement by making an agreement that the lessee intended to begin to occupy in the leased property according to the land lease agreement from January 1, 2026, onwards. Which the parties agreed as January 1, 2026 as the start date of the lease. At the presently, the subsidiary is in the process of negotiating with lessor for relaxation of payment Land leasing fee.

The subsidiary had the commitments to future payment under these agreement

<u>-</u>	Million Baht					
_		Consolidated financial statements				
_	Land lea	asing fee	Land	rental		
	As at March	As at December	As at March	As at December		
_	31, 2025	31, 2024	31, 2025	31, 2024		
Payable:						
In up to one year	59.31	59.31	10.08	-		
In over one year and up to five years	44.65	44.65	10.08	41.33		
Over five years	-	-	292.42	271.25		

#### 24.3 Commitment related to investment in subsidiaries

As at March 31, 2025 and December 31, 2024, the Company had the commitment for the unpaid share fees to two subsidiaries totaled Baht 263.66 million.

#### 24.4 Commitments related to operating agreements

The Company and its subsidiaries have entered into several operating lease agreements in respect of the lease of vehicle, and equipment for operations. The terms of the agreements are generally between 1 and 5 years.

Future minimum lease payments required under these agreements were as follows.

_	Million Baht				
_	Consolidated fina	Consolidated financial statements		Separate financial statements	
	As at March	As at December	As at March	As at December	
<u>-</u>	31, 2025	31, 2024	31, 2025	31, 2024	
Payable:					
In up to one year	1.18	0.55	1.08	0.31	
In over one year and up to five years	0.31	0.33	0.19	0.19	

#### 24.5 Guarantees

As at March 31, 2025 and December 31, 2024, there were outstanding bank guarantees issued by the banks on behalf of the Company in respect of certain performance bonds as required in the normal course of business. The details of the letters of bank guarantee are as follows:

_	Baht				
_	Consolidated fina	ancial statements	Separate financial statements		
	As at March As at December		As at March	As at December	
_	31, 2025	31, 2024	31, 2025	31, 2024	
Social Security Office	13,140,000.00	13,520,000.00	-	-	
National Health Security Office	3,416,800.00	3,416,800.00	3,206,800.00	3,206,800.00	
Utility guarantees	1,758,850.00	1,758,850.00	159,250.00	159,250.00	
Others	1,487,225.00	1,487,225.00	1,187,225.00	1,187,225.00	
Total	19,802,875.00	20,182,875.00	4,553,275.00	4,553,275.00	

# 25. FINANCIAL INSTRUMENTS

Fair value of financial instruments

Since the majority of the Company and its subsidiaries' financial instruments are short-term in nature on carry interest at rates close to the market interest rates, their fair value is not expected to be materially different from the amounts presented in the statement of financial position.

# 26. APPROVAL OF INTERIM FINANCIAL STATEMENTS

These interim financial statements were authorized for issue by the Company's Board of directors on May 13, 2025.