Enclosure 3

Intermediical Care and Lab Hospital Public Company Limited

442 Bangwaek Road, Bang Waek Subdistrict, Phasi Charoen District, Bangkok 10160

Tax ID : 0107561000269

Capital Increase Report Form

Intermedical Care and Lab Hospital Public Company Limited

14 May 2026

We, Intermedical Care and Lab Hospital Public Company Limited (the "Company"), hereby report that the Board of Directors' Meeting No.2/2026, held on 14 May 2026 has resolution regarding the capital increase and allocation of the newly issued shares as follows:

1. Capital Reduction and Increase

1.1 The Board of Directors' Meeting resolved to propose to the shareholders' meeting for consideration and approval of the reduction of the Company's registered capital by 53,500,135.50 THB, from the existing registered capital of 172,001,350 THB to the new registered capital of 118,501,214.50 THB, by cancelling 107,000,271 authorized but unissued ordinary shares with a par value of 0.50 THB per share. Such shares had been reserved for the exercise of IMH-W1 warrants, which will expire after 30 June 2026.

1.2 The Board of Directors' Meeting resolved to propose to the shareholders' meeting for consideration and approval of the increase of the Company's registered capital by 59,250,607 THB, from the existing registered capital of 118,501,214.50 THB to 177,751,821.50 THB, through the issuance of 118,501,214 newly issued ordinary shares with a par value of THB 0.50 per share, to reserve for the exercise of the Warrants to Purchase Ordinary Shares of Intermedical Care and Lab Hospital Public Company Limited No. 2 (IMH-W2), which will be allocated to the existing shareholders of the Company in proportion to their shareholding (Rights Offering) without any offering price.

The types of capital increase are as follows:

Capital Increase:	Type of shares	Number of shares	Par value (THB/share)	Total (THB)
☑ Specific Use of Proceeds	Ordinary Preference	118,501,214	0.50	59,250,607
☐ General Mandate	Ordinary Preference			

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2. Allocation of newly issued shares

2.1 Specific Use of Proceeds

Allotted to	Number of shares	Ratio (Existing : New)	Sale price (Baht/share)	Date and time of subscription and share payment	Remarks
Reserving for the exercise of warrant (IMH-W2) support	Not exceeding 118,501,214 shares	2 : 1	Allotted to the existing shareholders and the subscriber shareholders at the ratio of 2 ordinary shares per 1 unit of warrant (in case there are fraction, such fraction shall be rounded down). Warrant has no offering value ● 1 unit of the warrant is eligible to purchase the ordinary shares of the Company for 1 share with the exercise price at 6 Baht per share.	Please see Enclosure 2, 4	Please see the below remark
Total	Not exceeding 118,501,214 shares				

Remark:

1. In this regard, the Board of Directors or Executive Committee or the Chief Executive Officer or a person authorized by the Board of Directors or Executive Committee or the Chief Executive Officer has the authority to determine the details considering the newly issued ordinary shares allotment for the purpose of exercising IMH-W2 Warrant as well as amend, add, change the term and details of such offering, including but not limit to

   (1) The allocation of such newly issued ordinary shares, whether in a single offering or in multiple offerings, including the offering period, the selection of investors, changes to the names and number of shares allocated, the determination of the record date for shareholders entitled to subscribe for the newly issued ordinary shares (Record Date), the share subscription payment date, and the determination of the exercise price, in order to maximize the benefits to the Company and provided that such actions do not

conflict with or violate any applicable laws and/or relevant rules or regulations of the Office of the Securities and Exchange Commission, the Stock Exchange of Thailand, and/or any other relevant authorities.

(2) The negotiation, execution, and entry into any relevant documents and agreements, as well as the authority to undertake any necessary and appropriate actions in connection with the offering of the newly issued shares.

(3) The execution of various applications and required supporting documents relating to the allocation and offering of the newly issued ordinary shares, including the submission of information, documents, applications, and necessary evidence to the Office of the Securities and Exchange Commission, the Stock Exchange of Thailand, Thailand Securities Depository Co., Ltd., the Ministry of Commerce, and other relevant authorities, as well as the listing of the newly issued ordinary shares on the Stock Exchange of Thailand.

2. The actions related to the issuance and offering of IMH-W2 warrants, the reduction of registered capital, the increase of registered capital, and the allocation of the company's newly issued ordinary shares—including the determination of the Record Date for the right to receive IMH-W2 warrant allocations—will be proceeded with after receiving approval from the shareholders' meeting.

2. Action to be taken by the Company in case there are fractions of shares

Such a fraction shall be round down.

3. Schedule for a shareholders' meeting to approve the capital increase/allotment

Determination of the Extraordinary General Meeting of Shareholders No. 1/2026 on 10 August 2026 at 2.00 p.m. at the S.D. Avenue hotel (Pinklao), Pinklao Room, 3 Floor, No. 94 Barommarat Chachonnani Road, Bang Bamru, Bang Phlat, Bangkok. The list of shareholders who are eligible to attend the Extraordinary General Meeting of Shareholders No. 1/2026 (Record Date) shall be determined on 16 July 2026.

4. Application for approval of the capital increase/share allotment by relevant governmental agency and conditions thereto (if any)

4.1 The Company's shareholders' meeting resolves to approve the increase of capital, amend the Memorandum of Association, and issuance and offering IMH-W2.

4.2 The Company will register the increase of the registered capital, amend the Memorandum of Association, and change the paid-up capital with the Department of Business Development, the Ministry of Commerce.

4.3 The Company shall apply to the Stock Exchange of Thailand (the "SET") for approval to list the Company's newly issued ordinary shares and warrants as listed securities and to permit trading thereof on the SET.

5. Objectives of the capital increase

1. To prepare and create financial flexibility to expand the business in the future and reserve for working capital within the business.

2. As the return for shareholders of the company.

6. Benefits that the Company will receive from the capital increase/share allocation

The Company will have a source of funds for working capital in their daily business and will help increase the Company's capital to support the expansion of their company in the future to generate income and profits for the Company.

7. Benefits that the Shareholders will receive from the capital increase/share allocation

7.1 Dividend policy

The Company has a dividend policy at the rate of not less than 40 percent of net profit after the deduction of corporate income tax and legal reserve of the Company’s separate financial statements depending on economic conditions, performance financial status, liquidity and future business plans of the Company.

7.2 The right to receive dividends from the Company's operations

Those who have been allocated newly issued ordinary shares through private placement this time will be entitled to receive dividends from the operations of the Company, after being registered as a shareholder of the Company.

8. Other details are necessary for shareholder decision making to approve the capital increase/share allocation

Please consider information on Enclosure 2: The indicative terms of warrants to purchase ordinary shares of Intermedical Care and Lab Hospital Public Company Limited No.2 (IMH-W2) and Enclosure 4: Information Memorandum on the Issuance and Offering of Newly Issued Ordinary Shares of Intermedical Care and Lab Hospital Public Company Limited.

9. Timetable in case of the Board of Director has resolve to approve the capital increase/share allotment

No	Procedures	Date/Month/Year
1	The Board of Directors’ meeting no.2/2026	14 May 2026
2	Record Date to be eligible for attend the Extraordinary General Meeting of Shareholders No.1/2026	16 July 2026
3	The Extraordinary General Meeting of Shareholders No.1/2026	10 August 2026

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No	Procedures	Date/Month/Year
4	Registration date of capital decrease/increase and Memorandum of Association amendment with the Ministry of Commerce	Within 14 days from the date of the resolution of the Shareholders' Meeting
5	Record Date to be eligible for the warrant allotment and offering (IMH-W2)	Have not been determined However, the determination of eligible for the IMH-W2 warrant allotment is still uncertain until approval from the shareholder's meeting

Remark: The above schedule is subject to be changed.

The Company hereby certifies that the information contained in this report is true and complete in all respects.

Yours respectfully,

Intermedical Care and Lab Hospital Public Company Limited

INTERMEDICAL CARE AND LAB HOSPITAL PUBLIC COMPANY LIMITED

บริษัท โรงพยาบาลอินเตอร์เมดิคัล แคร์ แอนด์ แล็บ จำกัด (มหาชน)

INTERMED HOSPITAL

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(Dr. Sittiwat Kamkatwong) (Ms.Poramaporn Pavarojkit)

Authorized Director Authorized Director