Form of Proxy, Form B

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Made at ....

Date .... Month .... Year ....

(1) I/We .... nationality ....,

residing/located at No. .... Road, ... Tambol/Kwaeng............,............

Amphur/Khet .... Province .... Postal Code ....

(2) being a shareholder of MMM Capital Public Company Limited, holding............................shares

in total which are entitled to cast..votes as follows:

ordinary shares:...................shares in total which are entitled to cast ....votes; and

preferred shares:.................shares in total which are entitled to cast ....votes,

(3) I/We wish to appoint

(1) ....age ....years,

residing/located at No................, ...Road, Tambol/Kwaeng ....,

Amphur/Khet..., Province................................., Postal Code ...., or

(2) ....age ....years,

residing/located at No................, ...Road, Tambol/Kwaeng ....,

Amphur/Khet..., Province................................., Postal Code ...., or

(3) ....age ....years,

residing/located at No................, ...Road, Tambol/Kwaeng ....,

Amphur/Khet..., Province................................., Postal Code ....

Any one of such persons is hereby appointed as my/our sole proxy to attend the 2026 Annual General Meeting of Shareholders and to vote on my/our behalf at the meeting to be held on 23 March 2026 at 10:00 a.m. via electronic means only, or at any adjournment thereof at any other date, time, and place.

(4) I/We authorize my/our proxy to cast the votes on my/our behalf at the above meeting in the following manners:

☐ Agenda no. 1 To Consider and Acknowledge the Minutes of the Extraordinary General Meeting of Shareholders No.1/2026 (This agenda item is for acknowledgement; therefore, no vote is required.)

☐ Agenda no. 2 To Consider and Acknowledge the Operating Results of the Company for the Year 2025 ended 31 December 2025 (This agenda item is for acknowledgement; therefore, no vote is required.)

☐ Agenda no. 3 To Consider and Approve the Financial Statements for the Year 2025 ended 31 December 2025

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no. 4 To Consider and Approve the Allocation of a Portion of Net Profit as Legal Reserve and the Payment of Dividends in the Form of Stock Dividends and Cash Dividends for the Operating Results for the Year ended 31 December 2025

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no. 5 To Consider and Approve the Election of Directors to Replace Those Retiring by Rotation

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ The Appointment of the Entire Board of Directors

☐ Approve ☐ Disapprove ☐ Abstain

☐ The Appointment of Directors on an Individual Basis

Name of Director Mr.Warot Songroeg

☐ Approve ☐ Disapprove ☐ Abstain

Name of Director Mr. Suriya Wongsittichaiakul

☐ Approve ☐ Disapprove ☐ Abstain

Name of Director Mr. Kawin Ananpatanakul

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no. 6 To Consider and Approve the Determination of the Remuneration of the Board of Directors and the Sub-Committees for the Year 2026

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no. 7 To Consider and Approve the Appointment of the Company's Auditor and the Determination of the Auditor's Remuneration for the Year 2026

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no. 8 To Consider and Approve the Issuance and Offering of Warrants to Purchase the Company's Ordinary Shares No. 1 (MMM-W1) and Warrants to Purchase the Company's Ordinary Shares No. 2 (MMM-W2) to be Offered to the Existing Shareholders in Proportion to Their Shareholding

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no. 9 To Consider and Approve the Reduction of the Company's Registered Capital by Cancelling the Unissued Registered Ordinary Shares and the Amendment to Clause 4 of the Company's Memorandum of Association to be in line with the Reduction of Registered Capital

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no. 10 To Consider and Approve the Increase of the Company's Registered Capital and the Amendment to Clause 4 of the Company's Memorandum of Association to be in line with the Increase of Registered Capital

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no.11 To Consider and Approve the Allocation of the Newly Issued Ordinary Shares of the Company

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no.12 To Consider and Acknowledge the Change in the Objectives of the Utilization of Proceeds from the Initial Public Offering (IPO) by Reallocating the Estimated Use of Proceeds among the Specified Objectives

☐ (ก) The proxy is entitled to cast the votes on my/our behalf at its own discretion

☐ (ข) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no.13 To Consider Other Matters (if any)

☐ (ก) The proxy is entitled to cast the votes on my/our behalf at its own discretion

☐ (ข) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

(5) If the votes which the proxy casts on any agenda conflict with my/our specified instruction in this proxy form, those votes are invalid and will be regarded as having not been cast by me/us in my/our capacity as the shareholder.

(6) If my/our instruction on voting is not expressly or clearly indicated on any agenda, the meeting considers or resolves on any matter other than those stated above, or there is any change or addition to the relevant facts, then the proxy will be entitled to cast the votes on my/our behalf at his/her own discretion.

Any acts or performance caused by the proxy at the above meeting, except voting in contravention of my/our instruction, shall be deemed as my/our acts and performance in all respects.

Signed..Grantor

(..)

Signed..Grantee

(..)

Signed..Grantee

(..)

Signed..Grantee

(..)

Remarks

1. A shareholder may grant a proxy to only one person. The number of shares held by a shareholder may not be divided into several portions and granted to more than one proxy in order to divide the votes
2. As regards the agenda to appoint directors, the meeting may consider appointing the entire board or any director(s).
3. In case there are more agendas to be discussed than those specified above, the grantor may make additional authorization in the Attachment to Proxy Form B

Enclosure No.11

Attachment to Proxy Form B.

A proxy is granted by a shareholder of MMM Capital Public Company Limited.

For the Annual General Meeting of Shareholders for the Year 2026 to be held on 23 March 2026 at 10.00 a.m. via electronic means (E-Meeting) only, or at such other date, time and venue as may be postponed or changed, as appropriate.

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☐ Agenda no.............. re: ....

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no.............. re: ....

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no.............. re: ....

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no.............. re: ....

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no..............Election of Directors (Continued)

Name of Director ....

☐ Approve ☐ Disapprove ☐ Abstain

Name of Director..

☐ Approve ☐ Disapprove ☐ Abstain

Name of Director..

☐ Approve ☐ Disapprove ☐ Abstain

Name of Director..

☐ Approve ☐ Disapprove ☐ Abstain

Name of Director..

☐ Approve ☐ Disapprove ☐ Abstain