

Form of Proxy, Form A

Made at

Date Month Year

(1) I/We nationality
 residing/located at No. Road Tambol/Kwaeng
 Amphur/Khet Province Postal Code

(2) being a shareholder of MMM Capital Public Company Limited, holding shares
 in total which are entitled to cast votes as follows:

ordinary shares: shares in total which are entitled to cast votes; and

preferred shares: shares in total which are entitled to cast votes,

(3) I/We wish to appoint

(1) age years, residing/located at No.
 Road, Tambol/Kwaeng Amphur/Khet
 Province , Postal Code , or

(2) age years, residing/located at No.
 Road, Tambol/Kwaeng Amphur/Khet
 Province , Postal Code , or

(3) age years, residing/located at No.
 Road, Tambol/Kwaeng Amphur/Khet
 Province , Postal Code

Any one of the following persons is hereby appointed as my/our sole proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders to be held on 23 March 2026 at 10:00 a.m. via electronic means only, or at any adjournment thereof at any other date, time, and place.

Any acts or performance caused by the proxy at the above meeting shall be deemed as my/our acts and performance in all respects.

Signed Grantor

(.....)

Signed Grantee

(.....)

Signed Grantee

(.....)

Signed Grantee

(.....)

Remarks A shareholder may grant only one person to be a proxy. The number of shares held by a shareholder may not be divided into several portions and granted to more than one proxy in order to divide the votes.