## The 7<sup>th</sup> Medium-term Business Plan



May, 2016



#### **Overview**







**2yramid** 

**Global Challenge** 

VISION

Use our creativity to establish a commanding presence and expand in the global marketplace







#### What's "Obelisk"?

Obelisk is a kind of monument placed in pairs at the entrance of temples in ancient Egypt. It has Pyramid-like shaped top, and is considered to be a symbol of sun god.

d Expansion

a Production Development

id.

**Achieved No.1 share in Japan** 

## **Core Strategies**



## Expansion

**Grow domestic market share to 15%** 

#### **Production**

Lift annual production capacity to 18.5 billion premium quality tablets

#### **Development**

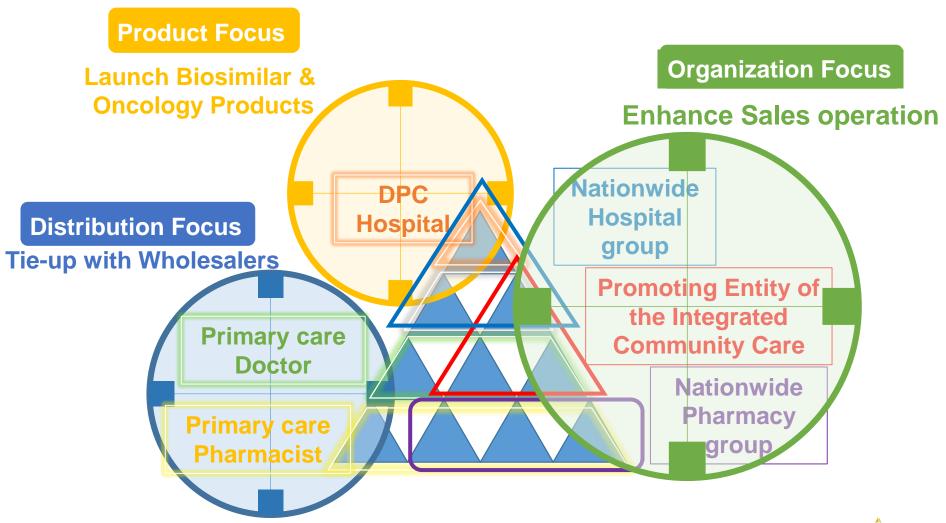
Turn to the U.S. market to develop the new business field of biosimilar products

Stregthen our business foundation as a global Top 10 generics company



## Marketing activity focused on "Integrated Community Care System"







## **Production capacity**



# Lift annual production capacity to 18.5 billion premium quality tablets

Up to 21 billion premium quality tablets in FY2020



### **FY2016 Forecast**



(\million)

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	FY2016 Forecast	YoY	vs Sales
Sales	159,000	110.8%	-
COGS	97,800	108.7%	61.5%
SG&A	47,000	115.7%	29.6%
Operating Profit	14,200	110.0%	8.9%
Ordinary Profit	14,200	115.6%	8.9%
Net Profit Attributable to Parent	9,000	81.6%	5.7%

Interim Dividend \15.0 Year-end Dividend \15.0 Total Dividend \30.0





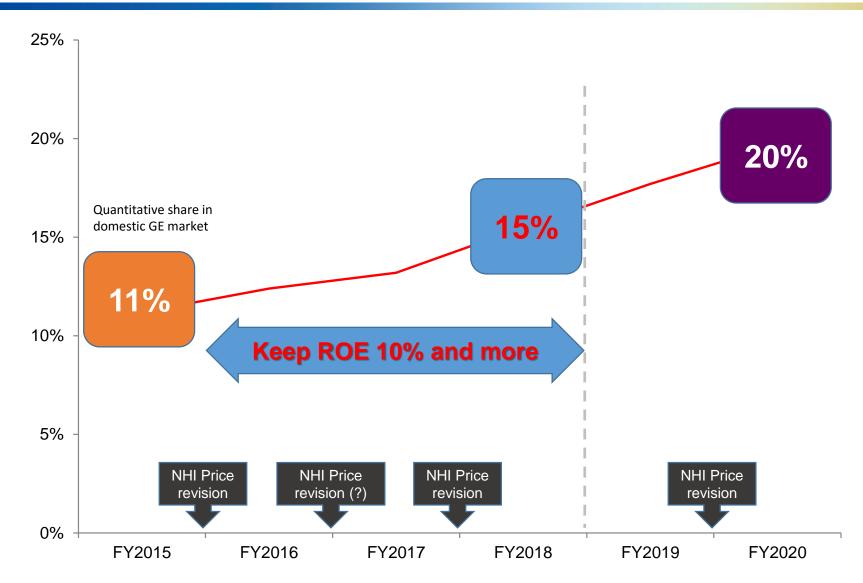






## **Key Targets**







#### Forward-Looking Statements



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Earnings forecasts and other future forecasts contained herein have been made by the company based on information available at the time the material was compiled and encompass potential risks and uncertainties.

Accordingly, actual results may differ from forecasts for a variety of reasons.

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